

Essex Health Overview, Policy and Scrutiny Committee

Work Programme as at 26 February 2019

Date	Theme	Topic	Focus	Approach (full committee unless indicated otherwise)	Next steps
Ongoing	Quality and Transformation of Services	Sustainability and Transformation Partnerships	Review the restructure and reorganisation of services being proposed	Ongoing work in Joint HOSCs. High level governance role for Essex HOSC	
6 March 2019	Capacity and financial sustainability	Recruitment and retention in the local health economy – <i>follow up</i>	Initial session in January 2019 on the scale of the vacancies and challenges	Further breakdown of vacancies by sector, type of provider, and type of job designation requested.	Health Education England/ECC reps to return to present more detailed figures.
10 April 2019	Capacity and financial sustainability	Princess Alexandra Hospital sustainability – <i>follow up</i>	Initial session in September 2018 looking at plans for capital funding of potential re-build.	Consider Pre-consultation Business case (March 2019)	Investigating site visit prior to or on day of meeting.
May/June 2019	Capacity and financial sustainability	Ambulance Service	Corporate/strategic update	Opportunity to meet new Chief Executive and challenge strategic priorities	
May/June 2019	Capacity and financial sustainability	A&E pressures and winter and seasonal pressures/bed management – <i>follow up</i>	Relationship between ambulance performance and hospital capacity pressures.	Operational representatives from Ambulance Trust and hospitals to be present	Follow up to November 2018 session/review of winter performance
TBC	Community healthcare (prevention and early intervention)	Community providers – <i>follow up</i>	In September 2018 looked at the broader role and contribution to wider system.	Follow-up session looking at local performance and local variations	
TBC	Quality and Transformation of Services/Community healthcare (prevention and early intervention)	Primary Care	Urgent care services update. Consider NHS111 arrangements and other out of hours arrangements	Introductory formal session on primary care held with commissioners and provider representative in October 2018	
TBC	Quality and Transformation of Services/Community healthcare (prevention and early intervention)	Primary Care – <i>follow up</i>	Contribution to wider system and the STP plans.	Introductory session with commissioner/provider reps in October 2018. Now review more detailed locality changes arising from finalised CCG plans.	Commissioner/CCG representation.
TBC	Quality and Transformation of Services	Sustainability and Transformation Partnerships – <i>follow-up</i>	Review the structure and reorganisation of services. Follow up previous HOSC strategic sessions with all three footprints	Strategic overview across footprints. Seek evidence of joint working across footprints. Development of Integrated Care Systems.	NHS England to be invited to detail how they maintain oversight and direction of STPs.

Essex Health Overview, Policy and Scrutiny Committee

Work Programme as at 26 February 2019

To be programmed:

TBC	Quality and Transformation of Services/Community healthcare (prevention and early intervention)	Primary Care	Dentistry/Opticians/Pharmacist update from NHS England	Introductory formal session – as agreed during December 2019 work planning discussions	
TBC	Capacity and financial sustainability	Temporary move of mental health wards in South Essex; creation of additional inpatient beds and associated temporary ward moves – <i>follow up</i>	HOSC formally consulted in October 2018. Endorsed the view that urgent patient safety concerns required urgent temporary action to be taken	Work on future permanent service model expected to finish by April 2019. Formal consultation to be scheduled after that.	HOSC to be consulted as part of a full engagement process on the future permanent model for older people's dementia services.
TBC	Capacity and financial sustainability	Temp relocation of CICC to Maple Ward, Rochford Hospital to facilitate St Lukes Primary care development – <i>follow up</i>	HOSC formally consulted in October 2018. Endorsed the temporary measures proposed.	Work on future permanent service model expected to finish by August 2019. Formal consultation to be scheduled after that.	HOSC to be consulted as part of a full engagement process regarding the future permanent model
TBC	Quality and Transformation of Services	Hospital mergers	(i) Legal merger process. (ii) clinical services integration	Work may be undertaken in Joint HOSCs.	(i) Joint HOSC reviews (ii) TBC
TBC	Quality and Transformation of Services/Equity	Mental health – <i>follow up</i>	Partnership working, service changes, access to services	Full Committee reviews: Sept 2017 and April 2018.	Next steps tbc
TBC	Community healthcare (prevention and early intervention)	Hip fractures/Falls Task and Finish Group – <i>follow up</i>	Actions and recommendations arising		
TBC	Quality and Transformation of Services	Patient feedback and concerns	Possibly including analysing some complaints data and speaking with patient forums and service user groups.	Suggested during work planning discussions as part of Annual review exercise in December 2019 - TBC	TBC
TBC	Community healthcare (prevention and early intervention)	Virgin Care 0-19 contract	Raised in December 2019 during discussions on work planning as part of an Annual Review exercise,	Review is being led by the People and Families Policy and Scrutiny Committee (PAF). HOPSC members to be invited to join site visits of Family Hubs and follow-up session with commissioners and Virgin Care	Family Hub visits being planned for March 2019. Formal PAF session being planned for May 2019.

Essex Health Overview, Policy and Scrutiny Committee Work Programme as at 26 February 2019

Joint Health Overview and Scrutiny Committees (JHOSCs) looking at plans from Sustainability and Transformation Partnerships (STPs)

1. JHOSC looking at the Mid and South Essex STP (Joint Committee with Southend-on-Sea Borough Council and Thurrock Council)

This Joint Committee was established to be the scrutiny consultee for a formal public consultation launched by the STP for various proposed service changes. At the time of this report being written the JHOSC had held four meetings in public and a number of private briefings. Link to [Joint HOSC agenda papers](#)

The Joint Committee had been intending to continue beyond the formal consultation process and look at issues around clinical transfers, family and carer transport arrangements when patients are transferred away from their local hospital for specialist treatment, specialist clinical care pathways and the financial sustainability of the plans. However, the STP plans have now been referred to the Secretary of State by Southend-on-Sea Borough Council and Thurrock Council, and as a consequence, the JHOSC's work has been paused.

Essex HOSC nominated JHOSC members: Cllrs Egan (Lead Member), Lumley, Moore, Robinson (substitutes: Cllrs Chandler, Reeves and Reid).

2. JHOSC looking at the Suffolk and North East Essex STP (Joint Committee with Suffolk County Council)

This Joint Committee was established in anticipation of a formal consultation being launched by the STP for various service changes. It has held two meetings in public and number of private briefings whilst formal proposals are being developed by the STP and the new combined acute trust (previously Colchester and Ipswich Hospitals). The most recent 'in public' meeting of the JHOSC was on 30 November 2018 when it discussed governance issues and the development of an Integrated Care System. A further meeting is scheduled for the morning of 13 March 2019 at Colchester Town Hall. Link to [Joint HOSC Agenda papers](#)

Essex HOSC nominated JHOSC members: Cllrs Brown (Lead Member), Harris, Sargeant, Wood (substitute: Cllr Erskine).

Task and Finish Group reviews - None at present