

Report to: Health & Wellbeing Board	Reference number HWB/018/13
Report of: Dave Hill	
Date of meeting: 21st November 2013	County Divisions affected by the decision: All divisions
Date of report: 6th November 2013	
‘Who Will Care?’ Commission: next steps	
Report by: Dave Hill, Executive Director People, Essex County Council, & Andrew Pike, NHS England	
Enquiries to: Clare Hardy, Head of Commissioning: Vulnerable People, ECC	

1. Purpose of report

- 1.1. To set out the next steps on the recommendations from the ‘Who Will Care?’ Commission report.

2. Recommendations

- 2.1. Agree to request that the CCG and ECC officers developing the Integrated Plans consider the recommendations around Understanding and Prevention and include appropriate activity within the Integrated Plans.
- 2.2. Agree to establish a HWB Advisory Group to have oversight and co-ordination of the ‘Who Will Care?’ recommendations. The Group will ensure we have costed recommendations for the end of January 2014 and will focus on taking forward recommendation 3 around the community, as set out in the table at 3.9.
- 2.3. Agree to establish a Data Reform task and finish group to identify our data needs, address local barriers and submit evidence to support the national work on enabling data sharing as set out in section 4 of the table at 3.9.
- 2.4. Agree to support the development of the Care Partnership concept as set out in section 5 of the table at 3.9.

3. Background and proposal

- 3.1. The “Who Will Care?” Commission was set up in January 2013 and was tasked with seeking some practical solutions to the challenges presented by the county’s growing ageing population and the complex care needs of these residents in the future.
- 3.2. Sir Thomas Hughes-Hallett, the Chairman of the Commission, published the Commission’s report on the 12th September having engaged with numerous stakeholders including the HWB. The HWB at its meeting on the 18th September acknowledged the report and thanked the commission for its work. The meeting sought views from partners, remitting the Business Management Group (BMG) to consolidate the views and prepare a formal response for the HWB to consider at this meeting. The meeting also agreed that the BMG could deal with any quick wins and that work on a Care Partnership approach should commence.
- 3.3. Following the HWB on the 18th September a letter went out to all partners inviting feedback. The BMG considered the feedback on the 30th October and a number of discussions have been held with Sir Thomas Hughes-Hallett, including discussions with central government who are interested in our work.
- 3.4. 20 responses were received from a range of partners including; local authorities, CCGs, Healthwatch, providers and a good representation from community groups and carers groups in particular. There is a good deal of support for the recommendations with some words of caution around capacity and resource to deliver the work. Some concern was also raised around the level at which activity should take place and in particular concerns about the importance of the voluntary sector to be rooted in communities and how that aligns to an Essex wide approach. A copy of the responses is attached at 9.3.
- 3.5. The breadth of Commission’s recommendation is significant and requires further analysis to explore all the possibilities and co-ordinate activity. It is proposed that we establish a HWB Advisory Group that would lead on co-ordinating the ‘Who Will Care?’ activity and will develop a fully costed implementation plan by the end of January 2014. The group’s initial focus would be to take forward recommendation 3 on the community elements. Sir Thomas Hughes-Hallett has kindly agreed to continue working with us on this.
- 3.6. The recommendations around prevention are a key part of the work that is currently going on in each CCG locality around refreshing the integrated commissioning plans for 2015/16-2016/17 and the 5 year strategic plans. Work is also going on in each locality around the Big Care debate which links to the recommendations around understanding. Healthwatch Essex are also undertaking significant engagement programmes and testing out the recommendations with patients/ services users. All this work will feed into the Integrated Plans which will be coming to the HWB in January and March.
- 3.7. On data and technology we are combining a previous discussion at the HWB to set up a task and finish group with these recommendations and a single high-

level task and finish will look at removing barriers locally but also feeding into central government work on a Data Bill on the national support we need to address any challenges.

- 3.8. Work is continuing on the leadership elements to establish a Care Partnership model and ensure we avoid duplication with other County arrangements, the precise model requires further exploration and we will report back to the HWB in due course. On the 'Thorny issues'; the hospital discharge work is already being picked up through the Integrated Plans and the Learning Disabilities work is being taken forward as part of the integrated commissioning work on 'Enabling Independence'.

- 3.9. A summary of all the discussions on next steps is set out in the table:

Possible Solution	Suggested Activity	Leads
Co-ordination	<p>Establish a HWB Advisory Group. This group would have an oversight role across the Who Will Care recommendations developing a fully costed implementation plan by end January 2014. The HWB Advisory group is considering options for co-ordinating activity under each work stream. The initial focus of the group will be on recommendation 3.</p> <p>It is proposed that the group is chaired by Sir Thomas Hughes-Hallett and should include Dr Gary Sweeney (deputy chair), Bob Reitemeier, Cllr John Aldridge, a District Council elected member, Joanna Killian, Dr Sunil Gupta, Andrew Gardner, Andrew Pike, James Anderson, an Essex Acute Trust representative, and Dave Hill.</p> <p>The group will meet monthly and report to the Business Management Group, which is chaired by Dave Hill who will report progress back to the HWB.</p> <p>GlaxoSmithKline have also offered support us on taking the programme forward and we are exploring with them what this approach will look like.</p>	Sir Thomas Hughes-Hallett,
1. Understanding	Joint work is already taking place in each CCG locality on the Big Care debate, further consideration and work on this will be picked up through the integrated plans developed by the CCGs and the ECC Integrated Commissioning Directors which are due to come through the HWB in Jan/March. The Council will also work with	CCG Accountable Officers and ECC Integrated Commissioning Directors working with Healthwatch and partners in

	Healthwatch to consider countywide elements.	each locality.
2. Prevention	This work is at the heart of our integration programme and the proposals are being considered through the Integrated Plan process in each locality. The Integrated Plans are due to come through the HWB in Jan-March.	CCG Accountable Officers and ECC Integrated Commissioning Directors working with other partners in each locality.
3. Community	<p>The HWB Advisory Group which provides the overall co-ordination will specifically focus on recommendation 3. The group will aim to strengthen the voluntary sector and harness its support and commitment to achieve the changes set out within the recommendation.</p> <p>The group will meet monthly and report to the HWB Business Management Group, who will report progress back to the HWB. The development of the group is linking in with the Community Budget work on Strengthening Communities and will also be able to report into the Essex Partnership Board on wider opportunities.</p>	Sir Thomas Hughes-Hallett
4. Data & Technology	<p>It is proposed that a Data Reform task and finish group be established to consider Essex's whole system data requirements. The group will look to identify what data we need to share, for what purpose and to whom and will work to address local barriers at both a macro and individual level. It will also use this to develop an evidence base to inform public sector data sharing enabling powers in the Government's Communications Data Bill.</p> <p>It is proposed that the group will be Chaired by Cllr David Finch, and will include; representatives from Essex Fire, Essex Police/ PCC, NHS England, CCGs, ECC Children's Services, ECC commissioning as well as some technical and legal input. The group will report back to the HWB, coordinated via the HWB Business Management Group.</p> <p>The Anglia Ruskin Health Partnership and have offered support in this area which the task and finish group will be keen to explore.</p>	Cllr David Finch as Chair supported by Chris Martin, Integrated Commissioning Director, ECC
5. Leadership	The HWB on the 18 th September agreed to progress the concept of a Care Partnership but there was concern to ensure we avoid duplication	Dave Hill and Andrew Pike

	<p>with other groups. Discussions have been taking place to bring together a number of existing forums to create a new Partnership including the Anglia Ruskin Health Partnership and the NHS England Systems Group into this.</p> <p>Work is continuing on the most appropriate model to facilitate this and the Partnership would feed in directly to the HWB as well as the NHS England Area Team or to the Advisory Group on matters relating to the WWC recommendations.</p>	
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A copy of all the summary responses received by the HWB is attached as an Appendix.

4. Policy context

- 4.1. The “Who Will Care?” Commission recommendations are in alignment with the Joint Health & Wellbeing Strategy (JHWBS). The recommendations specifically addresses the following priorities and cross cutting themes:

Priorities:

Living and working well: residents make better lifestyle choices and have better opportunities needed to enjoy a healthy life;

Ageing well: older people remain as independent for as long as possible;

Cross Cutting Themes:

Tackling inequalities and the wider determinants of health and wellbeing;

Transforming services: developing the health and social care system;

Empowering local communities and community assets;

Prevention and effective intervention.

- 4.2. The recommendations from the Commission also have direct relevance to the whole system leadership role of the Board and the challenge of integrating health and social care commissioning.

5. Financial Implications

- 5.1. There are no additional resources available to support the implementation of the recommendations contained within ECC Medium Term Resource Strategy. When the actions required to achieve the recommendations are known and have been costed in January 2014 all partners will need to consider how to fund these.
- 5.2. There is an expectation that the recommendations and proposals for funding will be covered in the Integrated Plans.

6. Legal Implications

- 6.1 There are no direct legal implications arising on the recommendations set out in paragraphs 1.1, 1.2 and 1.4 of this report at this stage. However, as detailed proposals emerge these will need to be reviewed in the context of the Council's powers and duties including those relating to the development of integrated commissioning with CCGs. Any issues that emerge will be identified in future reports.
- 6.2 The Data Reform task and finish group may identify what they regard as inappropriate statutory restrictions on the management of data which have the effect of inhibiting good practice in the development of integrated commissioning. These will be the subject of a detailed report to the Board.

7. Staffing and other resource implications

- 7.1. Staffing resource is required to engage in and support the Advisory Group, the task and finish group and the Care Partnership this will come from existing resources.
- 7.2. The activity identified within the Integrated Plans will need to be fully resourced and work is taking place between the CCG Accountable Officers and the ECC Integrated Commissioning Directors to ensure the plans are fully resourced.

8. Equality and Diversity implications

- 8.1. It is not appropriate to carry out an EIA on the whole of the recommendations, actions to take forward individual actions around services will require an EIA and the Integrated Plans will be subject to an EIA process.

9. Background papers

- 9.1. More information including the final report from the "Who Will Care?" Commission can be downloaded from their website:
<http://www.essexpartnershipportal.org/pages/index.php?page=who-will-care>
- 9.2. A copy of the HWB letter sent to partners requesting feedback.