Forward Plan reference number: FP/330/03/22

Report title: Land for Development in Epping Forest

Report to: Cabinet

Report author: Councillor Lesley Wagland, Cabinet Member for Economic

Renewal, Infrastructure and Planning

Date: 24 May 2022 For: Decision

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County Divisions affected: Waltham Abbey Division

Confidential Appendix

This report has a confidential appendix which is not for publication as it includes exempt information falling within paragraphs 3 and 6 of Part 1 of Schedule 12A of the Local Government Act 1972, as amended.

1. Everyone's Essex

- 1.1 As part of our Everyone's Essex Strategic Aims to improve the lives of residents in Essex, Cabinet is asked to agree the transfer of the former Shernbroke Hostel site from Essex County Council (the Council) to Essex Housing Development LLP (the LLP) in order to enable the development of new, sustainable and energy efficient homes in Waltham Abbey for private sale alongside new independent living units for adults with disabilities. This will provide new homes, create jobs, and importantly provide much-needed specialist homes that will enable those living with disabilities to live independent lives, which supports Essex County Council's levelling up ambitions.
- 1.2 The scheme also ensures that all new homes built are high quality, sustainable and energy efficient. The units are designed to have will have an Energy Performance Certificate rating of B. Given the significant demolition and site remediation required, this is the high level of energy efficiency achievable whilst ensuring the scheme remains financially viable and also delivers key social outcomes such as the independent living units. The building will be fitted with photo voltaic cells to generate renewable energy, and there will be access to electric vehicle charging points across the development to encourage the use of more sustainable transport. This supports the strategic aim of Everyone's Essex to create a high-quality environment for our residents by helping reduce residential carbon emissions and support the uptake of more sustainable transport methods, as well as creating great places for our residents to live. There will also be an emphasis on high quality external space with landscaping across the site.

2 Recommendations

- 2.1 Agree the transfer of freehold ownership of the land shown edged red on the Plan appended to this report ('the Site') from the Council to Essex Housing Development LLP for the price shown in the Confidential Appendix.
- 2.2 Agree to provide Essex Housing Development LLP with a development loan for the value shown in the Confidential Appendix as part of a development loan facility made by Essex County Council to Essex Housing Development LLP.
- 2.3 Agree that Essex Housing Development LLP will develop 9 specialist units for adults with learning disabilities and one carer's apartment.
- 2.4 Agree to delegate authority to the Cabinet Member for Property for the purchase of the carer's apartment from Essex Housing Development LLP when the specialist units are completed.
- 2.5 Agree that the market price of the land payable by Essex Housing Development LLP shall be reduced by £157,564 to reflect subsidy for the provision of the nine specialist units for adults with learning disabilities.
- 2.6 Agree to reimburse Essex Housing Development LLP up to £470,000 representing the costs it has incurred on site remediation and demolition before the date of this report.
- 2.7 Agree that the Section 151 Officer may amend the period of the loan agreement and the repayment amounts and dates.
- 2.8 Agree to the drawdown of £121,833 from the working capital fund (for marketing and professional fees that cannot be capitalised) as set out in the confidential appendix.
- 2.9 Agree, in its role as a member of Essex Housing Development LLP, that:
- 2.9.1 Essex Housing Development LLP enters into an agreement with Essex County Council to take out a development loan for the value shown in the Confidential Appendix.
- 2.9.2 Essex Housing Development LLP enters into a design and build contract for the building of 26 units on the Site.
- 2.9.3 Essex Housing Development LLP is authorised to establish a management company for the management of communal areas of the Site and dispose of its interest in the Company to the buyers of the units.

3 Background and Proposal

3.1 The Site is a Council owned site of 0.39ha and is the former Shernbroke Hostel in Waltham Abbey. It is located on Shernbroke Road just over a mile to Waltham Abbey town centre in a primarily residential area. The property

formerly comprised of several residential care buildings which were dated and no longer fit for purpose exposing the Council to ongoing maintenance liabilities.

- 3.2 In April 2018, ECC approved a proposal to redevelop the site for private and specialist units for adults with learning disabilities, to be delivered by Essex Housing. Significant progress has been made bringing this project forward and a resolution to grant planning permission was achieved on 16 March 2022 for 26 units (16 private and 10 specialist which includes 1 carer's unit).
- 3.3 The development of land at Shernbroke strongly supports the delivery of the Council's plan, 'Everyone's Essex', providing a high-quality environment, strong, inclusive and sustainable economy, promoting health, wellbeing and independence for all ages.
- 3.4 The project is currently underway procuring a contractor to construct the proposed scheme and this report seeks authority to progress the various related matters.

Essex Housing

- 3.5 Essex County Council established Essex Housing in 2016 to work with public sector partners throughout Essex to identify and bring forward land and assets for development. It is now five years into that journey and has established a significant and exciting development programme that will deliver great quality, sustainable homes and create fantastic places to live, while reinvesting returns into important public services and improved outcomes for the residents of Essex.
- 3.6 Essex Housing works with public sector partners across the county to develop land for the benefit of Essex, specifically in order to help address general, specialist and affordable housing need. By developing with a social conscience, Essex Housing enhances important assets, putting design, quality and sustainability at the forefront of what it does and shaping places that Essex can be truly proud of, all while reducing the burden on the taxpayer, generating capital receipts and delivering revenue benefits.
- 3.7 In July 2020, ECC Cabinet agreed to the establishment of a limited liability partnership, Essex Housing Development LLP ((FP-692-05-20) Essex Housing Optimisation Project) to carry out development activity. The LLP was created as part of a project to optimise Essex Housing to deliver our growing ambitions for housing development. The LLP can act with a greater degree of commercial flexibility and agility that enables it to deliver schemes at greater pace and scale, while still remaining accountable to Essex County Council. It also gives Essex County Council greater financial flexibility to use surpluses to fund capital or revenue expenditure. This scheme will be brought forward by Essex Housing LLP.

Summary of project

- 3.8 The freehold of the Site is currently owned by ECC. Following a decision taken by ECC in 2018, ECC agreed to progress the scheme to secure planning permission and explored the option of re-developing the Site to provide 10 fit for purpose specialist units for adults with learning disabilities and 16 units for private sale. In 2022 ECC was successful in securing planning permission for 16 units for private sale and nine specialist units for adults with learning disabilities (plus one carer's apartment) on the Site. The planning application sought approval to build nine specialist units for adults with learning disabilities in line with the ECC Design Guidance for Learning Disabilities meeting these requirements requires larger unit footprints than general needs units which incur additional costs to the scheme. This report requests approval for the LLP to progress the 10 specialist units for adults with learning disabilities, which includes 1 carer's apartment that will be subject to a separate decision as to how this unit will be owned by ECC.
- 3.9 Following the transfer of the land from the Council to the LLP, the LLP will seek to award a contract for 26 homes to be built with 16 for private sale and nine specialist units for adults with learning disabilities (plus one carer's apartment).
- 3.10 The design and build contract is to be awarded by the LLP following transfer of the land from the Council to the LLP for the price shown in the Confidential Appendix. Income will come to the Council from the sale of the land to the LLP, plus any surplus made by the LLP will be available for distribution back to ECC on completion of unit sales.
- 3.11 Below is an indicative timeline for the project:

Milestone Description	Target Date
Transfer of Site to the LLP	June 2022
Contractor Appointment by the LLP	June 2022
Construction Start	June 2022
Construction Complete	November 2023
LLP completes sales	February 2024

3.12 As set out in this report, there are a number of decisions required in order for the Council to dispose of the Site to the LLP and matters that are reserved to the Council acting in its role as Member of the LLP.

Latest

- 3.13 Since December 2018, the following activity has been undertaken by the Council or, following its formation, by the LLP:
 - 3.13.1 A scheme design has been prepared by the design team appointed by Essex Housing comprising of Saunders Boston Architects and Oxbury Chartered Surveyors with planning advice provided by Strutt and Parker and market advice provided by Savills.
 - 3.13.2 The Site has been cleared, vacant buildings demolished and the Site remediation works have been undertaken to remove ground

- contamination including asbestos and heavy metals all commissioned by the LLP.
- 3.13.3 Essex County Council sought planning permission from Epping Forest District Council to construct 26 units at the Site, with the current situation being that there is a resolution to grant planning permission.
- 3.13.4 Reviewed the title deeds of the Site, with key identified issues being summarised in the Confidential Appendix.
- 3.14 It is proposed that the Shernbroke Site is transferred to the LLP for the price shown in the Confidential Appendix. The LLP will then progress the construction of the scheme through to completion, including sale of any dwellings that have been completed. Section 123 of the Local Government Act 1972 requires the Council to secure the 'best consideration reasonably obtainable' or obtain consent for the disposal. As a result, a valuation has been undertaken, as set out in the Confidential Appendix, to inform the decision to dispose of the Site to the LLP. The LLP will pay for the land and the construction costs for the development of the 26 units with money borrowed from ECC. The loan will be repaid to the Council through the proceeds of sale of units built on the Site.
- 3.15 The sale of the units is in accordance with the LLP's Annual Delivery Plan and will see:
 - the sale of 16 general needs units undertaken through the traditional approach of open market sale to individual purchasers.
 - the sale of 9 specialist units to a Registered Provider.
 - the sale of 1 specialist unit (the carer's apartment) to ECC.
 - the units will be sold on a long-term leasehold basis with a peppercorn ground rent.
 - all common areas of the site will be managed by a managing agent acting on behalf of a specialist management company which residents can become directors and oversee the expenditure and operations.
 - the freehold of the leasehold units and the common parts of the site will be disposed of either to the specialist management company or a market disposal.

Project Financing

3.16 There will be a development loan provided by the Council to cover any capital costs involved in the development of Shernbroke. These costs are detailed in the Confidential Appendix and include construction fees. The development loan will include the value of any land transferred from the Council to the LLP.

ECC as Member of Essex Housing Development LLP

3.17 Essex Housing Development LLP is 99% owned by Essex County Council with Seax Trading Limited owning the remaining 1%. The LLP is constituted and governed by an LLP Agreement entered into between Essex County Council, Seax Trading Limited and the LLP dated 29 January 2021. This provides that the LLP shall have a Management Board which shall carry on and conduct the

LLP's day-to-day business and that a range of reserved matters are reserved solely to the Council. Where the LLP seeks to enter into arrangements over £2,000,000, the LLP requires the Council's approval. It is therefore recommended that the Council approves the LLP entering into an agreement for the funding for Shernbroke as set out in the Confidential Appendix and is authorised to enter into a design and build contract following a successful procurement process carried out by the LLP.

3.18 The LLP requires the Council's authority to become the owner of any shareholding in or a member of any other company or body corporate and before it disposes of any interest in any other company or body corporate. The Site has communal parts, the freehold of which is to be transferred to a new private company limited by guarantee of which the LLP will be the initial member and initial director of the management company. When a unit is purchased, the buyers will become members and directors of the company. Once a director and member of the company is appointed following a sale, the LLP will step down as member and director. The residents will manage the private company limited by guarantee with an external property management service provider that will provide day-to-day maintenance of communal spaces included any unadopted road or drain. Purchasers will pay a fee into the company which will then fund the works required for the communal areas.

Refund of cost of the Works undertaken by LLP to the Site

3.19 The LLP has already paid for works to the Site including demolition and decontamination at its own risk. Although the Council is not required to do so, it is recommended that we reimburse the LLP for the cost of this work as it has improved ECC's land and made it more saleable.

4 Links to our Strategic Ambitions

- 4.1 This report links to the following aims in the Essex Vision
 - Develop our County sustainably
- 4.2 Approving the recommendations in this report will have the following impact on the Council's ambition to be net carbon neutral by 2030:
 - Promote the use of low carbon heating systems in the delivery of housing in Essex.
- 4.3 This report also links to the following strategic priorities in the Organisational Strategy 'Everyone's Essex':
 - A strong, inclusive and sustainable economy
 - o **Infrastructure:** we will deliver and maintain high quality infrastructure to improve opportunities for people living in Essex as well as supporting a growing economy and the delivery of new

- homes and communities by investing in the region of £1bn by the end of this Council.
- Future growth and investment: we will help grow existing businesses and the economic sectors of the future in Essex, including the arts, and secure high levels of new investment by working with partners to promote the County, by creating the conditions for growth and by maximising the impact of public sector spend within the county.

A high-quality environment

- Net zero: we will work across the Council and the County to hit our net zero targets, by ensuring that the Council significantly reduces its carbon footprint whilst also supporting an acceleration in the progress towards sustainable housing and energy, and active and alternative forms of travel across the county.
- Transport and built environment: we will deliver a step change in sustainable travel across the county, by growing passenger transport and active travel and will ensure we support the move towards net zero, climate resilient developments including our new garden communities, by delivering sustainable and healthy neighbourhoods for the future.

5 Options

Disposal

- 5.1 Transfer the freehold ownership of the Site to the LLP in order to secure the development of the site (**recommended option**). The benefits of this option are that it enables greater flexibility and financial benefits to support the delivery of housing.
- 5.2 Retain ownership of the Site by the Council. The Council will then be responsible for completion of the development. Retaining ownership of the Site by the Council will forego the benefits highlighted above. The Council would also need to cover the total costs spent to date which would be considered abortive costs as outlined in the Confidential Appendix.

Project Financing

- 5.3 Option 1: The Council providing the development loan subject to land transfer and ongoing capital costs. This will allow the LLP to fund the land transfer and pay for the ongoing project related capital costs. The LLP can take forward the development of housing on the Site (recommended option).
- 5.4 Option 2: The Council not providing funding but the transfer still goes ahead. This would require the LLP to go back to the Council as a reserved matter if the land is transferred to obtain funding from a third party. This will take additional time in sourcing new funding and purchasing the Site, which is likely to cause delays to the construction of units and sales completing.

- 5.5 Do nothing. The Council would need to cover total costs spent to date which would be considered abortive costs as outlined in the Confidential Appendix.
- 5.6 It is therefore recommended that the Site transfer to the LLP and that the Council provides a loan facility to the LLP. This will permit the Site to be developed by the LLP as set out in this report. This is the recommended option, delivers the greatest benefits to local residents and is financially viable. A breakdown of the financial benefits of developing the scheme are set out in the Confidential Appendix.

6 Issues for consideration

6.1 Financial implications

6.1.1 The land is assessed to have the value shown in the Confidential Appendix. The land disposal value is based on an undervalue against the Red Book market valuation for costs incurred by the LLP for enhanced specifications, site specific clearance and demolition costs.

6.2 Legal implications

- 6.2.1 The Council is obliged to obtain the best consideration reasonably obtainable on the disposal of its own property unless the Secretary of State consents to the disposal or the disposal falls within the terms of the disposal consents issued under the Local Government Act 1972.
- 6.2.2 The Confidential Appendix confirms that the recommended proposal is to dispose of the Site for £157,164 less than the best consideration reasonably obtainable as well as a requirement to purchase a carer's flat. The Secretary of State has provided general consent for disposal of any interest in land that the authority considers will help secure the promotion or improvement of the economic, social or environmental well-being of its area and the difference between the value of the land and the disposal value does not exceed £2,000,000 under the Local Government Act 1972: General Disposal Consent (England) 2003 (the Consent).
- 6.2.3 The development includes specialist units for adults with learning disabilities, which would generally be a Service of Public Economic Interest (SPEI). SPEIs are subject to a small value financial assistance exemption under the subsidy control rules, where a public body can compensate for SPEIs up to approximately £790,000 (750,000 Special Drawing Rights) over a 3-year period. The proposal to provide a subsidy in the value of £157,564 plus the subsidy for the carer's apartment at a value as set out in the Confidential Appendix falls within the small value exemption for SPEIs.
- 6.2.4 Essex Legal Services will be commissioned to carry out the conveyancing work for the Council's disposal of the Site.

- 6.2.5 In accordance with the LLP Agreement between the Council, Seax Trading Limited and Essex Housing Development LLP dated 29 January 2021, the decision to enter into agreements over £2,000,000 and to establish a management company is reserved to the Council. The decision by the Council recorded by this report is as effective as the decision of the Member of the LLP.
- 6.2.6 With respect to the reimbursement of the costs for the improvement of the Site, it is lawful and reasonable for ECC to reimburse the LLP. If this is not reimbursed there is a risk that ECC is being unjustly enriched at the expense of the LLP due to the improvement of ECC's land by a third party.
- 6.2.7 Commercial legal issues relating to development are set out in the Confidential Appendix.

7 Equality and Diversity Considerations

- 7.1 The Public Sector Equality Duty applies to the Council when it makes decisions. The duty requires us to have regard to the need to:
 - (a) Eliminate unlawful discrimination, harassment and victimisation and other behaviour prohibited by the Act. In summary, the Act makes discrimination etc. on the grounds of a protected characteristic unlawful
 - (b) Advance equality of opportunity between people who share a protected characteristic and those who do not.
 - (c) Foster good relations between people who share a protected characteristic and those who do not including tackling prejudice and promoting understanding.
- 7.2 The protected characteristics are age, disability, gender reassignment, pregnancy and maternity, marriage and civil partnership, race, religion or belief, gender, and sexual orientation. The Act states that 'marriage and civil partnership' is not a relevant protected characteristic for (b) or (c) although it is relevant for (a).
- 7.3 The equality impact assessment indicates that the proposals in this report will not have a disproportionately adverse impact on any people with a particular characteristic.

8 List of Appendices

- 8.1 Equality Impact Assessment
- 8.2 Confidential Appendix
- 8.3 Plan showing land to be transferred edged red

9 List of Background papers

None