Essex Pension Fund Board	EPB/39/11
date: 14 December 2011	

Forward Look

Report by the Secretary to the Board

Enquiries to Judith Dignum, Governance Team Manager, 01245 430044, ext 20044

1. Purpose of the Report

1.1 To present a Forward Look detailing the Board's future business.

2. Recommendations

2.1 That the Forward Look attached at Appendix A be noted and approved.

3. Link to Essex Pension Fund Objectives

- 3.1 The Forward Look assists the Board in achieving the following Fund Objectives:
 - Act with integrity and be accountable to our stakeholders for our decisions, ensuring they are robust and well based
 - Continually measure and monitor success against our objectives

4. Risk Implications

4.1 Failure to plan its business carefully may cause the Board to approach its work in an unstructured way and to make ineffective use of its Members', Officers' and Professional Advisers' time.

5. Communication and Finance and Resources Implications

5.1 None

Essex Pension Fund Board Forward Look

Agenda Item	Type
Employer Forum (County Hall)	
Update on Pension Fund Activity: Business Plan, Risks and Measurement against Fund Objectives	Every meeting
Business Plan for 2012/13	Annual item
Record of Member Attendance	Annual item
Communications Strategy (including Employer Engagement) Review of AVC provider and fund choices	
Essex Pension Fund Administration Strategy	
Investment Steering Committee (ISC) Quarterly Report	Every meeting
Board Member training (pm)	
Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives	Every meeting
External Audit Programme of Work and Fees	Annual item
Internal Audit Annual Report of Pension Fund Work	Annual item
Draft Pension Fund Accounts	Annual item
Essex Pension Fund Board Annual Report	Annual item
Investment Steering Committee (ISC) Quarterly Report	Every meeting
	Update on Pension Fund Activity: Business Plan, Risks and Measurement against Fund Objectives Business Plan for 2012/13 Record of Member Attendance Communications Strategy (including Employer Engagement) Review of AVC provider and fund choices Essex Pension Fund Administration Strategy Investment Steering Committee (ISC) Quarterly Report Board Member training (pm) Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives External Audit Programme of Work and Fees Internal Audit Annual Report of Pension Fund Work Draft Pension Fund Accounts Essex Pension Fund Board Annual Report

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•	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives	Every meeting
	Annual Review of Pension Fund Board	Annual item
	Essex Pension Fund Report and Accounts	Annual item
	External Auditor's report (AGR)	Annual item
	Calendar of Meetings	Annual item
	Investment Steering Committee (ISC) Quarterly Report	Every meeting
14 November 2012	Annual Strategy Day	
12 December 2012		
12 December 2012	Update on Pension Fund Activity: Business Plans, Risks and	Every meeting
12 December 2012		Every meeting Annual item
12 December 2012	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives	. 0
	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives Annual Training Needs Assessment	. 0
12 December 2012 Issues to be scheduled	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives Annual Training Needs Assessment	. 0