

APPENDIX B

Line Ref:	2018/19 Budget Summary		
		£000	
1	<u>2017/18 Original Budget</u>	268,946	
2	Adjustment for 2017/18 activity required in 2018/19	625	The 2017/18 budget was set with a £0.6m in-year reduction for new permanent posts e.g. to allow time for recruitment
3	<u>2018/19 Opening Budget</u>	269,571	As per 2017/18 Budget Setting & MTFS
	<u>Recurring Activity Occurring Before 1st April 2018</u>		
4	Recurring Pay Changes	709	Sept 2017 1% payrise
5	Non Consolidated 1% pay award	703	Sept 2017 additional 1% payrise
6	OPFCC recharges for Fire Collaboration	(200)	
7	Growth from previous budget settings no longer required	(524)	£475k relates to SCD investment e.g. lower graded posts than Business Case
8	Total Recurring Activity Occurring Before 1st April 2018	688	
9	<u>2018/19 Starting Budget after adjustment to 2017/18 base for activity occurring</u>	270,259	An increase of £1.3m to the 2017/18 Original Budget
10	<u>Unavoidable Cost Pressures</u>		
11	Recurring Pay inflation	1,076	Based on 1% from Sept 2018
12	1% non consolidated payrise	948	Based on an additional 1% from Sept 2018
13	Pay (not inflation) e.g. increments/turnover	(2,838)	Includes increments of £1.8m & saving from average Police Officer turnover of £3.8m
14	Contractual Inflation & De-flation	848	
15	Operational and Support Revenue cost pressures	764	Includes a reduction in operational & investment income.
16	Total Unavoidable Cost Pressures	798	
	<u>New Investment</u>		
17	Increase in Local Policing - increase in police officers	4,006	Increase in the police officer establishment from 2850 FTEs to 3000 FTE's by March 2019
18	Increase in Local Policing - support costs for increasing police officers	1,000	Additional funding for uniforms, recruitment activity (Vetting, HR & Business Services), IT and training.
19	Crime Data Integrity Training	181	Increase of 5 police staff to help meet national recording standards
20	Unmanned Aerial Vehicle (UAV) / Drone Investment & Detective Pathway	25	
21	Service changes to address challenges	913	Spend required to enable delivery of challenges. Includes investment in IT applications, co-locations with Councils & an increase in National Police Air Service (NPAS) costs.

22	Microsoft investment including Office 365 and national security costs	842	Savings of £260k are forecast from 2019/20.
23	2018/19 growth approved as part of 2017/18 budget setting	140	Mainly SCD investment in Digital, Cyber & Volume Fraud
24	Capital programme - revenue contribution to capital outlay	1,000	Revenue contribution to capital funding
25	Capital Programme (Approved) - Revenue Consequences	499	Increase to existing budget - mainly relates to Mobile Policing. Total revenue consequences for 2018/19 approved projects is £1.3m
26	Capital Programme (Proposed) - Revenue Consequences	605	Includes funding for IT and Estates projects
27	Consultancy	200	Consultancy to include assistant in identifying Demand Management and efficiency initiatives
28	Fire collaboration - project staff	200	
29	Total New Investment	9,611	
One-off Activity			
30	One-off reduction in police staff pay	(500)	Reduction for anticipated delays in recruitment as the establishment increases.
31	Capital Programme (Approved) - One-off revenue costs	55	
32	Capital Programme (Proposed) - One-off revenue costs	269	Funding for IT projects
33	Operational and Support Revenue cost pressures - One-off	734	Includes support for the Estates Strategy
34	Service changes to address challenges - One-off	173	Spend required to enable delivery of challenges
35	Unmanned Aerial Vehicle (UAV) / Drone Investment	21	
36	2018/19 One-off projects agreed at 2017/18 Budget Setting - one-off	989	Continuation of 2017/18 projects requiring one-off expenditure in 2018/19 (includes funding for Estates disposal fees, Athena, Specials, FCR and 7Forces).
37	Additional Bank Holiday's in 2017/18 - one-off	(254)	1 less day in 2018/19 financial year (March 30th 2018 - Good Friday is in 2017/18 financial year)
38	Local Policing Initiatives	500	Funding for overtime for Local Policing activities
39	Adjust one-off spend to match one-off budget	249	Available for in-year ad hoc projects surplus e.g. Vital Signs Business Improvement Advisor
40	Total One-off Activity	2,236	
Funding from Reserves - One-off			
Transfer to earmarked reserves			
41	Legal Claims - one off	300	Funding for legal claims from the outcome of Allard & Ors v Devon & Cornwall Constabulary
42	Contribution to the Major Operational earmarked reserve - one off	514	The reserve is for in-year shortfalls on major incidents that are not reimbursed by the Home Office.
43	Total funding from Earmarked Reserves	814	

44		Total one-off activity	3,050	
45	One-off costs funded by permanent budget for one-off activity (includes transfers to reserves)		(2,792)	The Original Budget includes the base budget for one-off activity. It is removed here to avoid double counting the one-off budget requirement
46	One-off expenditure above the £2.8m funding for one-off activity		258	
47	<u>2018/19 Budget requirement before Strategic Change Savings</u>		280,926	
	Source of Funding			
48	HO Core Police Grant - 0% change		101,347	2017/18 £101.347m (2016/17 £102.783m)
49	HO formula Grant (ex DCLG grant) - 0% change		55,149	2017/18 £55.149m (2016/17 £55.933m)
50	Council Tax Freeze grant (2011/12) - 0% change		2,133	2017/18 £2.133m (2016/17 £2.133m)
51	Council Tax Support Grant - 0% change		10,992	2017/18 £10.992m (2016/17 £10.992m) - for reduction in taxbase from 13/14
52	Council Tax precept		106,246	2017/18 £97.424m (2016/17 £92.644m). Based on taxbase growth of 1.33% & 7.62% precept increase
53	Collection Fund surplus		1,562	2017/18 £1.902m (2016/17 £1.794m, 2015/16 £1.680m & 2014/15 £1.064m)
54	<u>2018/19 Total Funding</u>		277,429	2017/18 £268.946m (2016/17 £266.279m).
55	Surplus / (deficit) - before Strategic Change Savings and Efficiencies		(3,497)	Based on precept increase of 7.62% (£11.97)
	FUNDED BY:			
	Strategic Change Savings and Efficiencies in 2018/19			
56	Strategic Change Programme - Non Pay Savings & Efficiencies		(1,577)	Includes contractual reductions and reductions from the estates disposals
57	Strategic Change Programme - Pay Savings & Efficiencies - Police Officers		(1,578)	Identified savings in the Strategic Change Savings Plan for a reduction of £1.2m of police officer overtime and a reduction in officers
58	Strategic Change Programme - Pay Savings & Efficiencies - Police Staff		(342)	Identified savings in the Strategic Change Savings Plan for a net reduction in police staff
59	Total Strategic Change Savings and Efficiencies in 2018/19		(3,497)	
60	Annual (Shortfall) /Surplus after achieving Strategic Change Savings and Efficiencies		0	
61	Council Tax Band D (2017/18 £157.05, 2016/17 £152.10 & 2015/16 £147.15)	£169.02		Based on precept increase of 7.62% (£11.97)
62	CT Increase % (2017/18 3.25%, 2016/17 3.36%, 2015/16 1.996%)	7.62%		
63	Increased cost to Band D property / pa (£4.95 2017/18 & 2016/17; £2.88 15/16)	£11.97		
64	Additional income generated from precept increase	£7.52m		
65	Additional Weekly Cost (10 pence 2017/18 & 2016/17; 6 pence in 2015/16)	£0.23		

66	Tax base - number of properties (2017/18 620.340m & 2016/17 609.102m)	628,600	
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