Essex Pension Fund Board	EPB/13/12
date: 7 March 2012	

Forward Look

Report by the Secretary to the Board

Enquiries to Judith Dignum, Governance Team Manager, 01245 430044, ext 20044

1. Purpose of the Report

1.1 To present a Forward Look detailing the Board's future business.

2. Recommendations

2.1 That the Forward Look attached at Appendix A be noted and approved.

3. Link to Essex Pension Fund Objectives

- 3.1 The Forward Look assists the Board in achieving the following Fund Objectives:
 - Act with integrity and be accountable to our stakeholders for our decisions, ensuring they are robust and well based
 - Continually measure and monitor success against our objectives

4. Risk Implications

4.1 Failure to plan its business carefully may cause the Board to approach its work in an unstructured way and to make ineffective use of its Members', Officers' and Professional Advisers' time.

5. Communication and Finance and Resources Implications

5.1 None

Essex Pension Fund Board Forward Look

Meeting	Agenda Item	Туре
16 May 2012	Board Member training (pm)	
11 July 2012		
	Appointment of Chairman	Annual item
	Membership/Terms of Reference	Annual item
	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives	Every meeting
	External Audit Programme of Work and Fees	Annual item
	Internal Audit Annual Report of Pension Fund Work	Annual item
	Draft Pension Fund Accounts	Annual item
	Essex Pension Fund Board Annual Report	Annual item
	Investment Steering Committee (ISC) Quarterly Report	Every meeting
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27 September 2012	Hedete on Densien Fund Arthite Business Blanc Bishe and	Europe and the m
	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives	Every meeting
	Annual Review of Pension Fund Board	Annual item
	Essex Pension Fund Report and Accounts	Annual item
	External Auditor's Report (AGR)	Annual item
	Calendar of Meetings	Annual item

14 November 2012	Annual Strategy Day	
40 December 2042		
12 December 2012	Update on Pension Fund Activity: Business Plans, Risks and	Every meeting
	Measurement against Fund Objectives	
	Annual Training Needs Assessment	Annual item
	Investment Steering Committee (ISC) Quarterly Report	
23 January 2013	Board Member Training (pm)	
6 March 2013		
	Update on Pension Fund Activity: Business Plans, Risks and Measurement against Fund Objectives	Every meeting
	2013/14 Business Plan	Annual item
	Record of Member Attendance	Annual item
	Treasury Management Strategy	Annual item
	Investment Steering Committee (ISC) Quarterly Report	
Issues to be scheduled		
	LGPS Pension Reform (ongoing)	