Report title: Partnership Mapping

Report to: Health and Wellbeing Board

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For: Information

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County Divisions affected: All Essex

### 1. Purpose of Report

1.1 To update the Health and Wellbeing Board (the Board) of the progress of the partnership mapping activity.

#### 2. Recommendations

- 2.1 That the Board is asked to:
- 2.2 Consider links between existing boards and how these can be strengthened including through better utilisation of cross-cutting support groups such as the Essex Strategic Co-ordination Group.
- 2.3 Review sub-groups and their purpose regularly
- 2.4 Explore opportunities for more shared work, thematic plans on cross-cutting issues with other boards
- 2.5 Look to make best use of existing boards for oversight of projects and initiatives. Avoid creating boards to oversee projects or programmes where an existing board has capacity to fulfil this role.

# 3. Summary of progress

- 3.1 Over the last few months the Equalities and Partnerships team have been undertaking mapping of the various strategic boards and groups across Essex. This followed multiple requests from different partnership boards to better understand the landscape and how the links between groups could be strengthened.
- 3.2 The team has been contacting the support for the partnership boards and mapping the roles, purpose, chairs, and items covered at previous meetings. The aim is to provide the boards with an information bulletin (annex 1) that will

- show the latest developments with each board and support information sharing between them.
- 3.3 To date the team has gathered information on 242 partnership boards and sub-groups.
- 3.4 The boards can be broadly grouped into 6 categories cross-cutting strategic boards, older people & health, children, crime and community safety, environment and rural, and employment, skills and growth.

The review has highlighted the complexity of the partnership landscape, the interlinks and overlaps between boards, and potential to strengthen the relationships and opportunities for increased joint working between boards.

### 4. Headline findings:

- 4.1 There are 242 partnerships mapped which equates to at least 1100 meetings a year.
- 4.2 Of the boards mapped to date 94 had a focus on adults and health, significantly more than any other issue. This may in part be due to visibility and awareness across the system of the boards.
- 4.3 A large proportion of the boards focus on a single district (44%), 37% cover all of Essex, and 18% cover more than one district but not all of Essex.
- 4.4 For adults and health focussed boards 65% cover a single district, 20% cover more than one district but not all of Essex, and 15% cover all of Essex.
- 4.5 When mapping the aims of the boards and the items they receive against the priorities of the Joint Health and Wellbeing Strategy:
- 4.6 Of the 242 the breakdown of links to the HWB priorities is as follows
  - 166 Mental health and wellbeing
  - 145 Addressing obesity, improving diet, and increasing physical activity
  - 143 Enabling and supporting people with long term conditions and disabilities
  - 114 conditions and behaviours linked to health inequalities
- 4.7 If we exclude the adults and health focussed boards the breakdown is:
  - 73 Mental health and wellbeing
  - 56 Addressing obesity, improving diet, and increasing physical activity
  - 50 Enabling and supporting people with long term conditions and disabilities
  - 21 Conditions and behaviours linked to health inequalities

### 5. Summary of the boards

### **Cross-cutting boards:**

- 5.1 These boards are largely comprised of political leadership and chief executives. It includes Essex Leaders and Chief Executives, the Essex Chief Executives Association, and Essex Partners.
- 5.2 There are direct links between these groups and the Health and Wellbeing Board including:
  - I. The Future of Essex ambitions including to provide an equal foundation for every child and enjoy life long into old age
  - II. A focus on tackling inequality (including health inequalities)
  - III. Leading Greater Essex (whole system leadership development programme)
- 5.3 As part of the early stages of the partnerships mapping the chairs of the Health and Wellbeing Board, Children's Partnership and Safeguarding Boards have been invited to Essex Partners to help improve the links between the groups.
- 5.4 In addition to the above boards there are two forums which have been established to support join up across multiple agendas and improve networking and sharing of best practice, information and learning.
- 5.5 **ESCG** The ESCG informs and supports the work of the Essex Partnership Board (EPB) and the Essex Health and Wellbeing Board (HWBB).
- 5.6 It proactively develops links to and improves integration with other partnership bodies in Essex. Work includes:
  - Co-ordination of the Essex Vision Projects
  - Supporting the development of the building blocks for partnership working
  - Co-ordinating the drafting of JHWS
  - Connecting projects and strategies to the wider system
  - System deep dives
- 5.7 **Essex Assembly -** To bring together a wide range of leaders across the public sector, universities, the voluntary and community sector and business to discuss how we can all work together to deliver the Future of Essex ambitions. Assemblies are themed on the ambitions outlined in the Future of Essex a 25-year vision for Essex. The ambitions are:
  - I. Unite behind a sense of identity
  - II. Enjoy life long into old age
  - III. Provide an equal foundation for every child
  - IV. Strengthen communities through participation
  - V. Develop our county sustainably
  - VI. Connect us to each other and the world
  - VII. Share prosperity with everyone

### **Health and Social Care Boards**

- 5.8 There are several overarching strategic groups with a focus on health and social care (Sustainability and Transformation Partnerships, Health and Wellbeing Boards and Place-based Alliances) with the Countywide Health and Wellbeing Board providing a central conduit for joining up conversations and connecting to local strategic groups and operational activity.
- 5.9 There is also the District & County Health forum which aims to enhance the role of District HWBBs at County level, ensuring that the views and experiences of all Essex Districts are effectively represented at the Essex HWBB
- 5.10 Below these groups sits the Local Authority Public Health Network (LAPH). The LAPH was established to enhance our collective thinking and improve communication. It has been instrumental in the development of the Essex's Public Health Strategic Approach to deliver on health and wellbeing priorities, policy alignment between District Councils, Essex County Council and the NHS. Its work includes:
  - I. Leading the implementation of our shared Strategic Approach to address local priorities for public health, whilst helping to reduce health inequalities.
  - II. Sharing local plans and achievements, including the shared utilisation of the Public Health grant.
  - III. Work together to inform, influence and implement policies aimed at improving health and wellbeing across organisational boundaries.
  - IV. Facilitate public health practitioners and leaders across Essex to support one another in their organisational, professional development and shared work objectives.
- 5.11 In addition to these strategic overarching board there are sub-groups established to address specific issues such as the subgroups of the safeguarding boards, the well homes group and the prevention group which aims to ensure effective, efficient and evidence based joined up prevention activity across the system.

### Children

5.12 In addition to the health partnership structures there are several boards and groups focussed on the children's agenda This includes the Children's Partnership Board. The Board is a statutory board which aims to facilitate cooperation between the Council and its relevant partners in discharging the authority's responsibility under section 10 of the Children Act 2004. The Partnership primarily seeks to identify the 'added value' that can be achieved through developing effective partnership working and by improving the efficiency of how partners work together as a whole system. The Board develops the Children and Young People's Plan.

- 5.13 In addition to this group there are 4 local Children's Partnership Boards Mid, West, South and North.
- 5.14 There are overlaps between the agendas of the Children's Partnership Board and the HWB and an opportunity to develop plans, strategies, and activity in partnership with each other.

## **Crime and Community Safety**

- 5.15 Safer Essex has the strategic co-ordinating lead for community safety issues across Essex, Southend and Thurrock and brings together key partner organisations to work jointly and effectively to deliver the following outcomes:
  - Improve community safety
  - Reduce crime and disorder
  - Improve victim satisfaction and support
- 5.16 Links to HWB include violence and vulnerability, substance misuse, Safeguarding, Hate Crime and LD / Mental health and criminal justice system

#### Growth and infrastructure boards

5.17 There are a number of boards focus on growth and infrastructure ranging for regional economic growth boards such as SELEP to local rural partnerships and the Essex Housing Officers Group.

## 6. Appendix

- 6.1 Partnership boards presentation
- 6.2 List of partnerships