Annex 3

Southend Essex and Thurrock

Children and Young Peoples Emotional Wellbeing and Mental Health Service (EWMHS)

> Performance Briefing Year end 2016/17

Performance against KPIs 2016/17

Summary

KPI 1

Service users who have improved their validated outcome measurement score between commencement of treatment and at 6 months (or case closure if before 6 months)

As @ end March 2017 - 57%. Work continues to improve data collection for this KPI and there is a requirement within the Data Quality Improvement Plan 2017/18 to develop more specific detailed reporting on outcomes by end of Q2 with reporting in October 2017.

KPI 2

Service users reporting satisfaction with services received

Quarter on quarter improvement against this KPI - 80.80% Q1 v 86.90% end of Q4

KPI 3a

RTT waiting times

RTT KPI has significantly improved and across Essex we are now 2.83% above the RTT waiting time standard i.e. achieving 94.83% against the 92% waiting time standard as @ end of March 2017. Across Essex the RTT for April 2016 was 81.68% falling to 66.46% in July with month on month recovery thereafter until year end.

KPI 3b

RTT completed pathways

Significant improvement in achievement against 95% local standard rising from 87.45% in April to 92.99% as @ end of March 2017

KPI 4a

RTA waiting to be seen

Detailed reporting commenced in July 2017. As @end of March 2017, of those CYP waiting for assessment, 5% were waiting longer than 12 weeks compared to 38% waiting over 12 weeks as @ end of July 2017. This target has been stretched for 2017/18 and of the CYP waiting to be seen for assessment, 92% will be seen within 8 weeks by the end of Q3

KPI 4B

RTA completed pathways

Detailed reporting commenced in July 2017. As @end of March 2017, 6,650 CYP completed treatment. Of those CYP, 58% completed treatment within 8 weeks and 76% in less than 12 weeks.

KPI 5

No. and % of those CYP presenting in A+E are assessed within 4 hours of referral

Achievement against standard across Essex for 2016/17 - 99.4%

KPI 6

DNA rate for aggregated 1st and subsequent appointments

Achievement against standard across Essex for 2016/17 – 9.77%. North East Essex and Southend CCGs were outliers with YTD DNA rates of 11.09% and 12.08% respectively.

EWMHS Activity update

> Caseload

Table 1

| Caseload data - genric EWMHS | | | | | | | | | | | |
|------------------------------|-----------------|-------------------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|------------|
| | | | | | | | | | | | |
| CCG | as @ 01/11/2016 | as@31/03/2016 | as@31/05/2016 | as@30/06/2016 | as@31/07/2016 | as@31/08/2016 | as@ 30/09/2016 | as@31/10/2016 | as@31/12/2016 | as@28/02/2017 | 31/03/2017 |
| Mid Essex | | 1,295 | 1,321 | 1356 | 1318 | 1271 | 1248 | 1,289 | 1,363 | 1,463 | 1,493 |
| North East Essex | | 1,125 | 1,121 | 1104 | 1043 | 963 | 948 | 986 | 1,084 | 1,149 | 1,150 |
| West Essex | | 1,035 | 964 | 951 | 867 | 830 | 820 | 847 | 914 | 938 | 929 |
| Basildon and Brentwood | | 959 | 926 | 942 | 903 | 846 | 803 | 797 | 799 | 871 | 942 |
| Southend | | 894 | 888 | 881 | 814 | 638 | 601 | 650 | 733 | 691 | 709 |
| Thurrock | | 552 | 537 | 551 | 515 | 497 | 523 | 556 | 733 | 583 | 597 |
| Castle Point and Rochford | | 572 | 532 | 534 | 456 | 375 | 365 | 389 | 422 | 469 | 534 |
| Essex | 3,823 | 6,432 | 6,289 | 6319 | 5916 | 5420 | 5308 | 5,514 | 6,048 | 6,164 | 6,354 |
| | | Variance since 01/11/15 | 64.50 | 65.29 | 54.75 | 41.77 | 38.84 | 44.23 | 58.20 | 61.23 | 66.20 |
| | | | | | | | | | | | |
| | | Variance since 31/03/16 | | -1.76 | -8.02 | -15.73 | -17.48 | -14.27 | -5.97 | -4.17 | -1.21 |
| | | Monthly variance | | 0.48 | -6.38 | -8.38 | -2.07 | 3.88 | 9.68 | 1.92 | 3.08 |

As at the end of March 2017 there has been a slight increase to the caseload equating to 3% compared to that at the end of February 2017. At end of Q4 2016/17 we are seeing an increase of 20% to the caseload compared to that at end of Q2 2016/17.

As at the end of March 2017 there has been an increase of 66% to the caseload compared to that which transferred in November 2015. **Table 1** refers.

| <u>Table 2</u> | | | | | | | | | | | |
|------------------------------|-------------------------|-------------------------|-----------------|---------------|-----------------|---------------|-----------------|-----------------|-----------------|---------------|------------|
| Caseload data - Crisis teams | | | | | | | | | | | |
| CCG | as@30/11/2016 | as @ 31/03/2016 | as @ 31/05/2016 | as@30/06/2016 | as @ 31/07/2016 | as@31/08/2016 | as @ 30/09/2016 | as @ 31/10/2016 | as @ 31/12/2016 | as@28/02/2017 | 31/03/2013 |
| Mid Essex | 23 | 47 | 42 | 43 | 16 | 8 | 11 | 10 | 9 | 7 | 7 |
| North East Essex | 23 | 53 | 64 | 61 | 46 | 29 | 29 | 28 | 16 | 6 | 12 |
| West Essex | 11 | 30 | 28 | 33 | 14 | 3 | 9 | 6 | 9 | 3 | 6 |
| Basildon and Brentwood | 29 | 34 | 15 | 12 | 12 | 6 | 8 | 13 | 9 | 12 | 23 |
| Southend | 8 | 13 | 8 | 12 | 4 | 5 | 5 | 11 | 8 | 9 | 15 |
| Thurrock | 6 | 12 | 9 | 5 | 3 | 6 | 3 | 4 | 7 | 6 | 6 |
| Castle Point and Rochford | 9 | 21 | 6 | 4 | 5 | 4 | 7 | 6 | 5 | 4 | 11 |
| Essex | 109 | 210 | 172 | 170 | 100 | 61 | 72 | 78 | 63 | 47 | 80 |
| | Variance since 30/11/15 | 92.66 | 57.80 | 55.96 | | | -33.94 | -28.44 | -42.20 | -56.88 | -26.61 |
| | | Variance since 31/03/16 | | -19.05 | -52.38 | -70.95 | -65.71 | -62.86 | -70.00 | -77.62 | -61.90 |
| | | Monthly variance | | -1.16 | -41.18 | -39.00 | 18.03 | 8.33 | -19.23 | -25.40 | 70.21 |

Table 2 above details the crisis team caseload at the point of transfer and at various data collection points throughout the year. At the end of March 2017 there has been a 27% increase in the Essex caseload compared to end of Q3. Of the three crisis teams, the team covering the four South Essex CCGs has the highest caseload representing 69% of the total Essex caseload.

Single Point of Access (SPA)

Due to recruitment issues in Southend and Thurrock SPAs an options appraisal has been undertaken by NELFT and presented to lead commissioners for review. Agreement has been reached with Southend commissioners that referrals are directed through the Essex SPA. At the time of writing this report discussions were still to be concluded with Thurrock colleagues.

Numbers of referrals across the three Essex SPAs remain consistent circa 800 referrals a month between April 2016 and March 2017. Capacity has been increased in the Essex SPA and an Essex SPA Manager appointed.

During 2016/17 there have been over 10,000 referrals across all three SPAs. The figures in Table 3 above reflect the number of referrals received by the SPAs during 2016/17 compared to 2015/16.

It should be noted that there will be additional referrals from sources other than the SPAs

Between April 2016 and March 2017:

- 56% referrals come from the North Essex CCGS
- 8108 referrals have been received through the Essex SPA, average 676 per month
- 1112 referrals have been received through the Southend SPA, average 93 per month
- 955 referrals have been received through the Thurrock SPA, average 80 per month
- 80% of the total referrals have been received by the Essex SPA, with Thurrock and Southend at 9% and 11% respectively
- North East Essex CCG has the highest referral rate as @ end of March 2017, followed by Mid and then West Essex CCGs with Basildon and Brentwood having the higher referral numbers across South Essex CCGs
- Across Essex there has been a 20% increase in referrals during Q4 2016/17, compared to Q1 2016/17
- Southend CCG has seen the highest increase in referrals during Q4 compared to Q1 2016/17
- BBW, NEE, and CP&R CCGs also have had a significant increase in referrals during Q4 compared to Q1 2016/17

| SPA - total referrals received | Q4 2016 | Q1 2016 | Q2 2016 | Q3 2016 | Q4 2016 | 2016/17 | % variance |
|--------------------------------|-----------------|-----------------|-----------------|------------|------------|--------------|------------|
| ccg | as @ 31/03/2016 | as @ 30/06/2016 | as @ 30/09/2016 | 31/12/2016 | 31/03/2017 | Year to date | Q1 v Q4 |
| Basildon and Brentwood | 452 | 319 | 297 | 351 | 451 | 1418 | 41.38 |
| Castle Point and Rochford | 247 | 235 | 202 | 226 | 284 | 947 | 20.85 |
| Mid Essex | 593 | 507 | 384 | 525 | 540 | 1956 | 6.51 |
| North East Essex | 571 | 541 | 441 | 543 | 669 | 2194 | 23.66 |
| Southend | 313 | 243 | 210 | 305 | 354 | 1112 | 45.68 |
| Thurrock | 289 | 249 | 213 | 222 | 271 | 955 | 8.84 |
| West Essex | 481 | 395 | 358 | 421 | 419 | 1593 | 6.08 |
| Essex | 2,946 | 2,489 | 2,105 | 2,593 | 2,988 | 10,175 | 20.05 |
| Plan | 2,076 | 2824 | 2824 | 2824 | 2825 | 11297 | |
| % Variance (above/below plan) | 41.91 | -11.86 | -25.46 | -8.18 | 5.77 | -9.93 | |
| Average per month | 982 | 830 | 702 | 864 | 996 | 848 | |

Table 3

Community EWMHS

Referrals from all sources

The numbers of referrals from all sources is consistent across the service with an average referral rate circa 900-1,000 per month between April 2016 and March 2017.

Performance across the seven CCGs as @ end of March 2017 is outlined in the Table below. Over performance regards completed assessments, this in turn has impacted on waiting times and delivery of first appointments although we have seen improvement in this area. (See Summary, page 1)

| | | | | | Con | nmunity EW | MHS | | | | | | | | |
|---------------------------|-----------------|-------|------------|-------------------|-------------|--------------|----------------|------|------------|----------|------|------------|------------|-------|------------|
| | | | | Ess | ex Activity | Year to date | e - March 2017 | | | | | | | | |
| CCG | Referrals rec'd | Plan | % Variance | Referrals accpt'd | Plan | % Variance | Assessments | Plan | % Variance | 1st Apps | Plan | % Variance | Follow ups | Plan | % Variance |
| Basildon and Brentwood | 1654 | 2071 | -20.14 | 1423 | 1560 | -8.78 | 1389 | 823 | 68.77 | 1045 | 1284 | -18.61 | 7626 | 5148 | 48.14 |
| Castle Point and Rochford | 1128 | 1322 | -14.67 | 999 | 1032 | -3.20 | 718 | 665 | 7.97 | 629 | 970 | -35.15 | 4394 | 3180 | 38.18 |
| Mid Essex | 2138 | 2434 | -12.16 | 1919 | 1877 | 2.24 | 1615 | 888 | 81.87 | 1238 | 1668 | -25.78 | 10413 | 5563 | 87.18 |
| North East Essex | 2395 | 2460 | -2.64 | 2163 | 1879 | 15.11 | 1716 | 864 | 98.61 | 1518 | 1404 | 8.12 | 10737 | 5270 | 103.74 |
| Southend | 1210 | 1423 | -14.97 | 1116 | 1306 | -14.55 | 953 | 876 | 8.79 | 833 | 1291 | -35.48 | 5688 | 3389 | 67.84 |
| Thurrock | 1029 | 1332 | -22.75 | 948 | 1202 | -21.13 | 870 | 437 | 99.08 | 747 | 638 | 17.08 | 3772 | 2323 | 62.38 |
| West Essex | 1745 | 1978 | -11.78 | 1545 | 1622 | -4.75 | 1464 | 806 | 81.64 | 1078 | 1390 | -22.45 | 11978 | 6934 | 72.74 |
| Essex | 11299 | 13020 | -13.22 | 10113 | 10478 | -3.48 | 8725 | 5359 | 62.81 | 7088 | 8645 | -18.01 | 54608 | 31807 | 71.69 |
| | | | | | | | | | | | | | | | |

West Essex CCG – Southend Essex and Thurrock CCF year-end Performance Briefing 2016/17 Page 4

The Table below details the number of referrals received compared to those accepted during the year end March 2016/17. The service model commissioned reflects a 'catch and carry' approach and the expectation is that 25% of referrals would be signposted to alternative provision. Commissioners would therefore expect an acceptance rate of 75% across Essex.

| | Community E | WMHS | - |
|---------------------------|------------------------|---------------------------|-------------------|
| | CCG Activity April 201 | 6 - March 2017 | |
| CCG | Referrals received | Referrals Accepted | % acceptance rate |
| Basildon and Brentwood | 1654 | 1423 | 86% |
| Castle Point and Rochford | 1128 | 999 | 89% |
| Mid Essex | 2138 | 1919 | 90% |
| North East Essex | 2395 | 2163 | 90% |
| Southend | 1210 | 1116 | 92% |
| Thurrock | 1029 | 948 | 92% |
| West Essex | 1745 | 1545 | 89% |
| Essex | 11299 | 10113 | 90% |

The NHS CAMHS Benchmarking Report for 2015/16 reported an average of 1,933 referrals accepted per 100,000 population. This equates to a 72% acceptance rate which is the lowest seen in recent years. An acceptance rate of 76% -79% has been reported for the last 3 years.

> Crisis service

A+E crisis activity

The national target for all age 24/7 crisis cover by 2020 could well mean that the future service model may look very different. An evaluation has been undertaken and the final report has been presented to commissioners who will need to discuss and consider future crisis service model.

The Table below indicates the crisis activity across the five acute hospitals across Essex between April and March 2017

| A+E Crisis Activity | / - Essex | Target | | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Year to date |
|---------------------|---|--------|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|
| | | | Vol (<4 hours) | 53 | 59 | 72 | 71 | 43 | 97 | 99 | 120 | 90 | 94 | 111 | 135 | 1,044 |
| KPI 5 | Total number of crisis assessments undertaken in KPI 5 A+E for each locality, including out of hours | 100% | Vol (Total) | 54 | 59 | 74 | 71 | 43 | 97 | 101 | 120 | 91 | 94 | 111 | 135 | 1,050 |
| | • No. and % of those presenting assessed within 4 hours of referral | | Percentage | 98.1% | 100.0% | 97.3% | 100.0% | 100.0% | 100.0% | 98.0% | 100.0% | 98.9% | 100.0% | 100.0% | 100.0% | 99.43 |

| A+E Crisis Activity | - CCGs | Target | | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Year to date |
|---------------------|---------------------------|--------|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|
| KPI 5 | Basildon and Brentwood | 100% | Vol (<4 hours) | 10 | 17 | 12 | 8 | 7 | 15 | 23 | 11 | 7 | 10 | 19 | 23 | 162 |
| | | | Vol (Total) | 10 | 17 | 12 | 8 | 7 | 15 | 23 | 11 | 7 | 10 | 19 | 23 | 162 |
| | | | Percentage | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| KPI 5 | Castle Point and Rochford | 100% | Vol (<4 hours) | 4 | 4 | 10 | 12 | 5 | 13 | 11 | 9 | 9 | 8 | 5 | 18 | 108 |
| | | | Vol (Total) | 4 | 4 | 10 | 12 | 5 | 13 | 11 | 9 | 9 | 8 | 5 | 18 | 108 |
| | | | Percentage | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100% |
| KPI 5 | Mid Essex | 100% | Vol (<4 hours) | 1 | 5 | 4 | 6 | 8 | 16 | 22 | 26 | 22 | 14 | 32 | 29 | 185 |
| | | | Vol (Total) | 1 | 5 | 4 | 6 | 8 | 16 | 22 | 26 | 23 | 14 | 32 | 29 | 186 |
| | | | Percentage | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 95.7% | 100.0% | 100.0% | 100.0% | 99% |
| KPI 5 | North East Essex | 100% | Vol (<4 hours) | 7 | 7 | 10 | 25 | 8 | 22 | 22 | 26 | 27 | 26 | 24 | 29 | 233 |
| | | | Vol (Total) | 7 | 7 | 10 | 25 | 8 | 22 | 23 | 26 | 27 | 26 | 24 | 29 | 234 |
| | | | Percentage | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 95.7% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100% |
| KPI 5 | Southend | 100% | Vol (<4 hours) | 13 | 11 | 15 | 7 | 6 | 10 | 12 | 18 | 10 | 6 | 12 | 17 | 137 |
| | | | Vol (Total) | 13 | 11 | 15 | 7 | 6 | 10 | 12 | 18 | 10 | 6 | 12 | 17 | 137 |
| | | | Percentage | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100% |
| KPI 5 | Thurrock | 100% | Vol (<4 hours) | 6 | 7 | 7 | 6 | 2 | 7 | 1 | 11 | 7 | 11 | 6 | 5 | 76 |
| | | | Vol (Total) | 6 | 7 | 7 | 6 | 2 | 7 | 1 | 11 | 7 | 11 | 6 | 5 | 76 |
| | | | Percentage | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100% |
| KPI 5 | West Essex | 100% | Vol (<4 hours) | 6 | 3 | 7 | 7 | 7 | 14 | 10 | 17 | 8 | 19 | 13 | 14 | 125 |
| | | | Vol (Total) | 7 | 3 | 7 | 7 | 7 | 14 | 11 | 17 | 8 | 19 | 13 | 14 | 127 |
| | | | Percentage | 85.7% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 90.9% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 98% |

West Essex CCG – Southend Essex and Thurrock CCF year-end Performance Briefing 2016/17 Page 5

During 2016/17, all CCGs other than Thurrock are showing a significant increase in A+ E crisis presentations in month 12 compared to month 1, and in some CCG areas more than double. Mid Essex and North East Essex CCGs are considerable outliers. During March 2017 there have been a total of 135 A+ E crisis presentations, a 22% increase compared to February. During 2016/17 there have been over 1,000 referrals to the five A+ E departments across Essex, with 547 of these from across North Essex, equating to 53% of total activity.

Period – April 2016- March 2017

| Area | No. A+E Presentations | РАН | MEHT | CHUFT | SUHFT | BUHT |
|----------|--------------------------|-----|------|-------|-------|------|
| All CCGs | 1044 | 12% | 18% | 23% | 24% | 23% |

Crisis activity from all sources

The Table below outlines the number of referrals to the crisis teams during the period April 2016 – March 2017, and shows positive improvement against plan for Basildon and Brentwood which has always been an outlier, and considerable over performance across Mid, North East Essex, West Essex CCGs

| Crisis referrals | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | YTD | YTD Plan | % Variance |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|----------|------------|
| Basildon and Brentwood | 23 | 26 | 17 | 16 | 9 | 20 | 28 | 17 | 16 | 18 | 25 | 38 | 253 | 278 | -9 |
| Castle Point and Rochford | 7 | 8 | 16 | 17 | 9 | 16 | 15 | 19 | 10 | 10 | 8 | 24 | 159 | 154 | 3 |
| Mid Essex | 13 | 26 | 19 | 11 | 10 | 25 | 29 | 38 | 35 | 27 | 39 | 43 | 315 | 247 | 28 |
| North East Essex | 24 | 33 | 32 | 32 | 25 | 31 | 28 | 38 | 34 | 35 | 39 | 41 | 392 | 262 | 50 |
| Southend | 20 | 16 | 19 | 8 | 13 | 15 | 16 | 26 | 12 | 11 | 20 | 29 | 205 | 170 | 21 |
| Thurrock | 11 | 14 | 9 | 10 | 8 | 8 | 6 | 14 | 11 | 15 | 7 | 8 | 121 | 108 | 12 |
| West Essex | 17 | 9 | 18 | 15 | 8 | 16 | 13 | 27 | 21 | 30 | 17 | 25 | 216 | 158 | 37 |
| Essex | 115 | 132 | 130 | 109 | 82 | 131 | 135 | 179 | 139 | 146 | 155 | 208 | 1661 | 1377 | 21 |

- 923 referrals across North Essex
- 738 referrals across South Essex

Of all the crisis referrals received, 65% present via A+E in South Essex, with 59% presenting via A+E across north Essex. Across each CCG locality virtually 2/3rds of crisis referrals are via A+E.

| | - | | Cr | isis Service | | - | | | | | | | | | |
|---------------------------|--|------|-------|--------------|------|-------|------|------|--------|--|--|--|--|--|--|
| | Essex Activity Year to date - March 2017 | | | | | | | | | | | | | | |
| CCG | | | | | | | | | | | | | | | |
| Basildon and Brentwood | 257 | 240 | 7.08 | 209 | 185 | 12.97 | 701 | 247 | 183.81 | | | | | | |
| Castle Point and Rochford | 160 | 125 | 28.00 | 141 | 110 | 28.18 | 330 | 168 | 96.43 | | | | | | |
| Mid Essex | 320 | 199 | 60.80 | 293 | 209 | 40.19 | 758 | 694 | 9.22 | | | | | | |
| North East Essex | 396 | 206 | 92.23 | 356 | 226 | 57.52 | 1046 | 619 | 68.98 | | | | | | |
| Southend | 209 | 151 | 38.41 | 171 | 130 | 31.54 | 431 | 218 | 97.71 | | | | | | |
| Thurrock | 139 | 96 | 44.79 | 102 | 77 | 32.47 | 296 | 101 | 193.07 | | | | | | |
| West Essex | 224 | 122 | 83.61 | 194 | 134 | 44.78 | 574 | 350 | 64.00 | | | | | | |
| Essex | 1705 | 1139 | 49.69 | 1466 | 1071 | 36.88 | 4136 | 2397 | 72.55 | | | | | | |

The Table above highlights all crisis activity during the period April 2016 to March 2017 by CCG. There is considerable over performance in North East Essex CCG, West Essex CCG, and Mid Essex CCG, with assessments equating to 55% of Essex overall performance, with North East Essex accounting for 23%, which correlates with the high referral numbers in each of these CCG localities.

> Waiting times

The Table below shows the year to date position for referral to treatment (RTT) waiting times for those completing treatment in respect of each CCG, and achievement against the 18 week RTT KPI (95%). This is the year to date position and there has been considerable improvement against this standard over the year. (See Summary, page 1) It also shows the year to date position for those completing treatment and performance

West Essex CCG – Southend Essex and Thurrock CCF year-end Performance Briefing 2016/17 Page 6

against plan in each of the waiting time cohorts for those children and young people receiving their assessment (RTA).

| | 201 | L6/17 EWMH | IS completed treatment waiting | g times as @ | end March | h 2017 (Ye | ar to date |) | | | |
|--------|--|------------|--------------------------------|--------------|-----------|------------|------------|--------|--------|--------|--------|
| KPI no | KEY PERFORMANCE INDICATOR | Standard | Unit | BB | CPR | Mid | NEE | SOS | THUR | West | Essex |
| | RTT waiting times by locality | | Number <=6 w eeks | 483 | 343 | 536 | 650 | 266 | 399 | 496 | 3,173 |
| | (Completed pathways) • Within 6 w eeks | Baseline | Number 6 to <=12 w eeks | 167 | 149 | 192 | 333 | 155 | 134 | 195 | 1,325 |
| KPI 3h | • 6 to 12 w eeks | | Number 12 to <=18 w eeks | 122 | 127 | 163 | 254 | 134 | 99 | 237 | 1,136 |
| 14100 | • 12 to 18 w eeks | | Vol (>18 w eeks) | 222 | 79 | 266 | 292 | 167 | 139 | 190 | 1,355 |
| | 18+ w eeks | 95% | Vol (Total) | 994 | 698 | 1,157 | 1,529 | 722 | 771 | 1,118 | 6,989 |
| | | | Percentage | 77.67% | 88.68% | 77.01% | 80.90% | 76.87% | 81.97% | 83.01% | 80.61% |
| | | 87% | Number 0 <=4 w eeks | 442 | 262 | 459 | 568 | 170 | 236 | 390 | 2,527 |
| | RTA waiting times for assessments | 0770 | Percentage 0 <=4 w eeks | 42.66% | 43.67% | 42.19% | 38.33% | 26.94% | 31.72% | 38.42% | 38.41% |
| | new cases by locality | 10% | Number 4 to <=8 w eeks | 210 | 126 | 155 | 323 | 127 | 228 | 133 | 1,302 |
| KPI 4b | (completed pathways) | 1070 | Percentage 4 to <=8 w eeks | 20.27% | 21.00% | 14.25% | 21.79% | 20.13% | 30.65% | 13.10% | 19.65% |
| 14146 | • 0 <= 4 w eeks | 2% | Number 8 to <=12 w eeks | 135 | 110 | 214 | 328 | 125 | 53 | 205 | 1,170 |
| | • 4 to <=8 w eeks | 2 /0 | Percentage 8 to <=12 w eeks | 13.03% | 18.33% | 19.67% | 22.13% | 19.81% | 7.12% | 20.20% | 17.68% |
| | • 8 to <= 12 w eeks | 1% | Number >12 w eeks | 249 | 102 | 260 | 263 | 209 | 227 | 287 | 1,597 |
| | • 12 + w eeks | 1 70 | Percentage >12 w eeks | 24.03% | 17.00% | 23.90% | 17.75% | 33.12% | 30.51% | 28.28% | 24.26% |

2016/17 EWMHS completed treatment waiting times as @ end March 2017 (Year to date)

> DNA rates

It is worthwhile mentioning that the CAMHS NHS Benchmarking Network report for 2015/16 shows that after 3 years at 11%, the average DNA rate for CAMHS has now reduced to 10%. The range varies nationally from 8% to 22%.

DNA rate as @ year end 2016/17 is reflected in the Table below for each CCG locality

| | • | | 2016/17 EWMHS DNA rate | year end p | <u>osition</u> | | | | | | |
|-------|--|----------|------------------------|------------|----------------|-------|--------|--------|-------|-------|-------|
| | KEY PERFORMANCE INDICATOR | Standard | Unit | BB | CPR | Mid | NEE | SOS | THUR | West | Essex |
| | | 10% | Number of DNA | 909 | 530 | 1,230 | 1,635 | 875 | 300 | 1,293 | 6,786 |
| | DNA rate in each locality, measured | | % DNA | 9.32% | 9.13% | 8.72% | 11.09% | 12.08% | 6.65% | 9.89% | 9.77% |
| | through aggregate of: Total No. and % of 1st appointments | | | | | | | | | | |
| KPI 6 | Total No. and % of 1st appointments | | | | | | | | | | |
| | DNA's by service user | | | | | | | | | | |
| | Total No and % of subsequent | | | | | | | | | | |
| | appointments DNA's by service user | | | | | | | | | | |

The Table below shows DNA rate by each CCG locality specifically for the month of March 2017

| | Actual EWMHS DNA rate for the month of March 2017 | | | | | | | | | | | | |
|-------|---|----------|---------------|-------|--------|-------|--------|-------|-------|-------|-------|--|--|
| | KEY PERFORMANCE INDICATOR | Standard | Unit | BB | CPR | Mid | NEE | SOS | THUR | West | Essex | | |
| | | 10% | Number of DNA | 67 | 75 | 160 | 208 | 64 | 22 | 102 | 698 | | |
| | DNA rate in each locality, measured | | % DNA | 6.58% | 11.24% | 9.35% | 12.48% | 9.10% | 4.54% | 9.38% | 9.51% | | |
| | through aggregate of: | | | | | | | | | | | | |
| KPI 6 | Total No. and % of 1st appointments | | | | | | | | | | | | |
| | DNA's by service user | | | | | | | | | | | | |
| | Total No and % of subsequent | | | | | | | | | | | | |
| | appointments DNA's by service user | | | | | | | | | | | | |

Vulnerable Groups

| | Basildon and | Castle Point & | | North East | | | | |
|--------------------------|--------------|----------------|-----------|------------|----------|----------|------------|-------|
| April 2016 - March 2017 | Brentwood | Rochford | Mid Essex | Essex | Southend | Thurrock | West Essex | Essex |
| Total referrals received | 1420 | 946 | 1955 | 2358 | 1111 | 955 | 1593 | 10338 |
| Those identified as LAC | 41 | 38 | 44 | 98 | 43 | 55 | 31 | 350 |
| Those identified as LDD | 7 | 2 | 1 | 4 | 1 | 6 | 2 | 23 |
| Those identified as CPP | 24 | 16 | 53 | 49 | 37 | 48 | 34 | 261 |
| % of total SPA referrals | 5.07 | 5.92 | 5.01 | 6.40 | 7.29 | 11.41 | 4.21 | 6.13 |

Referrals received by the SPAs during April 2016 – March 2017 for the more vulnerable groups of children and young people where known at the time of referral are detailed in the Table above. There have been 634 referrals through the SPAs during this period where the YP has been identified/flagged as being in one of the more vulnerable groups listed

NELFT have reassured the lead commissioners that the % vulnerable groups receiving an initial assessment within 7 days is rising (50% for March 2017). All children (vulnerable or not) are risk assessed at referral and every 6 weeks should they be on the waiting list.

There has been debate amongst the LAC and safeguarding leads across the CCGs and NELFT regards the difficulties in achieving the quality measure for the vulnerable children, and 7 day target for assessment. This quality indicator is currently under review, as the clinical team need the viewpoints of other professionals invariably involved with these children prior to assessing, and deciding on an appropriate plan of care, to ensure a consistent approach to managing these generally complex cases. This will also prevent variation from any existing current treatment plan.

The table below shows referrals received during April 2016 – March 2017 where an initial assessment has been completed in month of referral (106 in total) and the child is flagged LD, LAC, and CPP read code.

| | Basildon and | Castle Point & | | North East | | | | |
|-------------------------|--------------|----------------|-----------|------------|----------|----------|------------|-------|
| April 2016 - March 2017 | Brentwood | Rochford | Mid Essex | Essex | Southend | Thurrock | West Essex | Essex |
| No. LDD assessments | 1 | 1 | 0 | 0 | 0 | 2 | 1 | 5 |
| No. LAC assessments | 7 | 4 | 7 | 42 | 10 | 13 | 6 | 89 |
| No. CPP assessments | 4 | 0 | 4 | 8 | 6 | 9 | 2 | 33 |

Safeguarding

NELFT have been focussing on achieving their safeguarding supervision targets. New AD for Safeguarding has been appointed. They are training supervisors within the teams and introducing a supervision contact number. This has resulted in a consistent improvement in the safeguarding supervision targets across such a large geographical area.

| Indicator | Reporting Frequency | Standard | Mar-17 | Feb-17 | |
|--|------------------------|----------|--------|--------|--|
| % named professionals working with children and young people will receive (1 to 1) supervision on a 3 monthly basis | Q | 95% | 60.2% | 43.2% | Significant improvement noted. Ongoing monitoring and planning is in progress within this area and closely monitored by EWMHS and SG leads. |
| % staff working with children and young people whereby they are required to make safeguarding referrals will receive group supervision on a 3 monthly basis | Q | 95% | 60.6% | 63.6% | Slight decrease noted. Ongoing monitoring and planning is in progress within this area and closely monitored by EWMHS and SG leads. |

The safeguarding training figures are also showing an improvement over the last few months and are slowly reaching their targets of 95%; this is due to focussed training sessions being provided at localities. New starts have 3 months to complete Mandatory training.

| Quality Requirement | Standard | Reporting Frequency | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-1 | 6 Dec-16 | Jan-17 | Feb-17 | Mar-17 |
|--|----------|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|----------|--------|--------|--------|
| % staff Level 1 safeguarding children and young people training | 95% | Q | 80.0% | 73.3% | 65.5% | 64.5% | 74.2% | 76.0% | 76.0% | 76.9% | 80.0% | 80.0% | 93.3% | 90.6% |
| % staff Level 2 safeguarding children and young people training | 95% | Q | 81.8% | 90.0% | 90.0% | 90.0% | 100.0% | 66.7% | 66.7% | 66.7% | 33.3% | 54.5% | 64.3% | 82.4% |
| % staff Level 3 safeguarding children and young people training | 95% | Q | 71.2% | 74.8% | 77.5% | 79.3% | 81.3% | 87.0% | 89.0% | 89.8% | 84.4% | 81.8% | 84.5% | 89.6% |
| % staff Level 4 safeguarding children and young people training | 95% | Q | N⁄A | N/A | N⁄A | N⁄A | N/A | NA | N/A | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

Complaints/PALS enquiries

| Standard | Reporting Frequency | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | YTD |
|----------|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----|
| | | | | | | | | | | | | | | |
| Baseline | м | 3 | 0 | 2 | 2 | 2 | 6 | 6 | 2 | 3 | 1 | 3 | 5 | 35 |
| Datemite | | Ū | Ū | - | - | - | Ū | Ū | - | Ū | | Ū | Ū | |
| | | | | | | | | | | | | | | |

Complaint numbers remain low and from the lead commissioner quality visits, assurance has been provided that this is a true reflection with more informal complaints being managed by locality teams. These too are minimal in number and NELFT will be reporting from April 2017 onwards the informal/formal/PALS complaint numbers and themes.

Feedback from service users

See Summary, page 1

> Serious Incidents (SIs) & Never events

Three serious incidents currently under investigation

Mandatory training

The team leaders are focussing on completion of mandatory training, and the lead commissioners are working with NELFT to evidence reporting of this.

> Workforce

| Quality Requirement | Standard | Reporting Frequency | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 |
|--|----------|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| % Staff Vacancy rate | N/A | Q | 14.8% | 15.9% | 64.9% | 52.8% | 56.6% | 46.1% | 57.9% | 40.9% | 38.8% | 30.5% | 28.6% | 26.2% |
| % Staff maintain professional registration | 100% | A | 94.5% | 98.8% | 97.8% | 96.7% | 95.3% | 95.3% | 97.7% | 95.7% | 100.0% | 99.0% | 100.0% | 98.1% |

As expected the vacancy rate is reducing as the newly recruited staffs are in post.

National CQUINs

Transitions

The mandatory national CQUIN for 2017/18 on Transition of CYPMHS into AMHS continues to remain high on the agenda. The Joint Protocol is at an advanced stage; event being held at ARU on 11th July. Parties should be in a position to sign off joint protocol within the next few weeks. This will be further developed and monitored through the transitions group/contract meeting ready for reporting in Q2 17/18.

Preventing frequent MH attenders at A&E

EWMHS are supporting the acute trust emergency departments with this CQUIN as they are reviewing if EWMHS is reflected in this cohort of patients.

Quality Assurance visits

Visits have previously been undertaken by Zoe Maiden, and reports were sent to NELFT for comments. Lead Commissioners will consolidate all actions from the visits into one document which will be monitored through the contract management meeting. Future visits should be themed to provide assurance in more detail in particular areas of the model/care delivery.

EWMHS – Next steps/Areas of focus

- Recruitment remains high on the agenda and mandatory training
- Transitions CQUIN joint protocol development, associated audit and sender survey development involving AMHS to ensure collaborative working.
- Southend and Thurrock SPAs
- Lac quality indicator
- Continue the roll out of schools programme of development work
- Development of self-harm guidelines
- Service development proposals for EWMHS/LD and Reprezent
- Transitions support
- CYP Transforming Care work stream and interface with EWMHS
- NELFT two year extension to contract
- Kooth online counselling Pilot
- LTP refresh