

## Minutes of the meeting of the Essex Health and Wellbeing Board, held in Committee Room 1 County Hall, Chelmsford, CM1 1QH on Wednesday, 6 September 2017

### Present:

#### Members of the Board:

Councillor John Spence (Chairman)	Essex County Council
Councillor Susan Barker	Essex County Council
Glen Chipp	Essex District Councils
Councillor Terry Cutmore	Essex District Councils
Ian Davidson	Essex District Councils
Dr Rob Gerlis	West Essex CCG
Dr Mike Gogarty	Essex County Council
Dave Hill	Essex County Council
Councillor Howard Rolfe	Essex District Councils
Anne Motley (substitute for Brid Johnson)	Non-Acute Providers
Nick Presmeg	Essex County Council
Dr Kashif Siddiqui	Castle Point and Rochford CCG
David Sollis (substitute for Les Lodge)	Healthwatch
Dr Gary Sweeney	North East Essex CCG
Councillor Chris Whitbread	Essex County Council

#### Other persons present at the meeting of the Board:

Sean Chadney	Essex County Council
Peter Cutler	Herts & West Essex STP
Professor Nancy Fontaine (substitution for Lance McCarthy)	Princess Alexander Hospital, Harlow
Andy Gribben	Essex County Council
Susannah Howard	Suffolk & North Essex STP
Anastasia Simpson	Tendring District Council
Andy Vowles	NHS England

#### Apologies for Absence and Notices of Substitution

Jacqui Foile	Voluntary Sector
Roger Hirst	Essex Police & Crime Commissioner
Brid Johnson	Non-Acute Providers
Gavin Jones	Essex County Council
Les Lodge	Healthwatch
Cllr Dick Madden	Essex County Council

Sally Morris  
Clare Panniker  
Phil Picton

Non-Acute Providers  
Acute Hospital Trusts  
Independent Chair ESCB & ESAB

**1 Apologies for Absence and Notices of Substitution**

Apologies and substitutions were noted.

**2 To confirm the minutes of the meeting held on 24 March 2017.**

The minutes of the meeting held on 24 March 2017 were agreed and signed by the Chairman.

**3 Declarations of Interest**

Declarations of interest were received from:

Councillor Rolfe declared a Code interest as a Director of Procurement at the East of England NHS Collaborative Procurement Hub.

The Chairman, noting that Councillor Rolfe had made this declaration on previous occasions, advised him that he need not declare this unchanging declaration at each meeting unless it directly related to a matter on the agenda.

**4 Questions to the Chairman from Members of the Public**

The Chairman had not been given notice of any questions and none were asked.

**5 Sustainability & Transformation Plans**

Members received verbal updates from:

- Susannah Howard on the Suffolk and North East Essex Sustainability & Transformation Plan;
- Peter Cutler on the Hertfordshire and West Essex Sustainability & Transformation Plan and
- Andy Vowles on the Mid and South Essex Sustainability & Transformation Plan.

Members also noted the Powerpoint presentation that had been distributed to Members prior to the meeting.

**Resolved:**

The Board agreed that the consultation process for the Mid and South Essex Sustainability & Transformation Plan should have the Board's support to commence,

**ACTION:** The content of the consultation exercise should be brought, for information, to a future meeting of the Board - **Andy Vowles**.

**ACTION:** The Essex County Council Health Overview Policy and Scrutiny Committee be requested to examine the process by which the consultation shall take place – **Councillor John Spence**.

**ACTION:** to ensure that the agenda for the new County/District Forum include the matter of STP engagement - **Dr Mike Gogarty**.

## 6 Better Care Fund and Delayed Transfers of Care

Member received report (HWB/11/17 and appendices) from Nick Presmeg, Essex County Council.

Members noted that local health and care systems were required to submit their Better Care Fund plans for 2017-19 to NHS England by 11 September 2017. The Better Care Fund Plan for Essex covered the Essex Health and Wellbeing Board area encompassing the administrative area of Essex County Council and the five Clinical Commissioning Groups.

The Essex Better Care Fund Plan was relevant to, and links to, the work of three Sustainability and Transformation Partnerships (STPs) for Mid and South Essex; North East Essex and Suffolk; and West Essex and Hertfordshire.

The formal guidance was published on the 3 July 2017 with a requirement for plans to be submitted to NHS England by 11 September 2017.

The report outlined the key elements of the BCF Plan and Essex's position on them.

### **Resolved:**

That the Health and Wellbeing Board:

1. Agree that the Chairman of the Essex Health and Wellbeing Board be authorised to endorse the Better Care Fund Plan 2017-2019 for submission by the deadline of 11 September 2017.
2. Note the Q1 2017/18 IBCF progress report (published as Appendix 1 to the report)

**ACTION:** That data on delayed transfers of care should be circulated to members of the Board on a monthly basis – **Nick Presmeg**.

**ACTION:** That there should be a report brought to the next meeting of the

Board to describe how last years' investment was impacting, what has been the impact of Q1 this year and how might the money be spent in the next six months – **Nick Presmeg.**

## 7 Health and Social Care Integration

The item was introduced by the Chairman and Nick Presmeg, Essex County Council.

Members considered the issues raised in the published discussion paper and were asked what more could be done to encourage integration and in what way could the Essex Health and Wellbeing Board assist?

The members of the Board discussed what evidence there might be of the factors that inhibit integration and what appetite was there for continued progress.

There was also discussion on

- What might be the success factors?
- How do we empower our frontline teams to push the boundaries on integration?
- How did members feel about the lack of financial evidence to support benefits arising from integration?
- What does the future of integration look like?

Members noted that it was essential to gain the trust of stakeholders and encourage the clinicians, particularly the GPs, to participate. It was essential that GPs see results and get positive feedback from patients.

There needed to be a sharing of the risks and an agreement that rather than continuing to only talk of integration it was time for action.

Dr Rob Gerlis brought to the attention of members of the Board, by way of an example, that he had recently seen an article about County Council investment in mental health services and substance abuse which appeared to be a different service to the one already provided by West Essex CCG. The question arises as to why had the County procured an additional service to run in parallel to that which was already in existence? The article had also suggested that to access the new service patients could ask their GP, yet they had not been consulted. This creates confusion for both GPs and patients and does not make any financial sense.

The Chairman noted that this was the second time an issue had arisen about the new mental health strategy where there were already services in place at the CCG level.

**ACTION:** to investigate if there were any issues of duplication of provision of mental health services – **Nick Presmeg.**

**ACTION:** to bring to a future meeting of the board a report on the Mental Health Strategy – **Dave Hill**.

Members also considered the impact of integration on workforce recruitment and retention and how might this be improved if there were, particularly in the context of the development of the garden communities, an introduction of a policy of prioritising housing for key-workers.

Susannah Howard observed that the key to integration was to bring together forums of people that can unlock problems, bring forward digitalisation, learn from good practice, be creative and use appropriate governance to protect and facilitate the process at a local level.

Professor Fontaine gave examples of solving the problems of public health and long-term illness in the West of Essex and how getting the format right leads to equity of provision across both Essex and Hertfordshire, practical solutions and real progress. She also agreed with the need to support key-workers with their housing to aid recruitment and retention.

**ACTION:** to bring this matter back to the Board in six months to examine what progress will have been made – **Dr Mike Gogarty**

**ACTION:** to ensure that the agenda for the new County/District Forum include the matter of involvement, information and advice to GPs - **Dr Mike Gogarty**.

## 8 Changes in Tendring

Members considered the issues raised in the published discussion paper and it was noted that there were matters of particular difficulty that had been identified in the District of Tendring:

- The rise of a gang culture,
- The need for greater cancer awareness,
- Lower life expectancy,
- The ratio of those on work seekers allowance to those on welfare benefits was 1:4
- Generational unemployment.

It was considered by members of the Board that the figures need not be unique to Tendring but might be replicated in other areas as it had been established that coastal deprivation was an identifiable statistic. There were, additionally, other areas, not necessarily coastal (such as some parts of Harlow) where similar deprivation could be identified.

It was agreed that in such identified areas there was a need for greater community leadership and ongoing targeted funding for infrastructure projects.

**ACTION:** To convene a Task and Finish Group to examine opportunities

for change – **Dr Mike Gogarty.**

**ACTION:** to bring to a future meeting of the board a paper focusing on areas within Tendring – **Dr Mike Gogarty**

**9 Local Delivery bid to Sport England**

Members noted the issues raised in the published discussion paper and strongly supported the initiative.

**10 Membership of the HWB**

The Chairman asked members to note that Councillor Dick Madden had stepped down from being a member of the Board and the Leader of Essex County Council had determined that place should be taken by Councillor Susan Barker whose role as Cabinet Member for Communities would bring additional benefits to the Board. Councillor Madden had become her substitute.

The Chairman also stated that he believed the work of the Board would be enhanced by increasing the membership to include all three hospital trusts and with the assent of members he would extend that invitation.

It was suggested by members that another addition to the membership should be a representative of the police ie not just the Police and Crime Commissioner but an operational representative. This was agreed.

In conclusion, the Chairman noted that this meeting was the last for Dr Gary Sweeney who had been an excellent vice-chairman. He thanked him for his valued contribution and asked members to consider who might be a worthy successor and to contact him so that matter could be resolved at the next meeting of the Board.

**ACTION:** That the election of a vice-chairman of the Board be on the agenda of the next meeting – **Dr Mike Gogarty.**

**11 Essex Pharmaceutical Needs Assessment**

Members noted the start of the consultation of the Essex Pharmaceutical Needs Assessment.

**12 Date of Next Meeting**

It was noted that the next meeting of the Board was scheduled to be on Tuesday 7 November 2017 at 2pm in Committee Room 1, County Hall, Chelmsford.

**13 Items for Next Meeting of the Health and Wellbeing Board**

The Chairman urged members to consider what might be items for discussion members wish to bring to the next meeting of the Health and Wellbeing Board.

Members made the following suggestions:

- That there should be a paper on 'loneliness' perhaps presented by Dr Dollery.
- That there should be a report on The Essex Vision (at some future meeting and not for the next scheduled meeting)
- That there should be a discussion concerning the Essex Partnership Board and
- Consideration should be given to the health vision in the new settlements in Essex ie. The proposed garden communities.
- That there should be a discussion concerning the future workforce within the health and social care sector with a focus on issues arising around the recruitment and retention of personnel.

**Chairman**

**Actions arising from this meeting**

**Minute 5     Sustainability & Transformation Plans**

**ACTION:** The content of the consultation exercise should be brought, for information, to a future meeting of the Board - **Andy Vowles**.

**ACTION:** The Essex County Council Health Overview Policy and Scrutiny Committee be requested to examine the process by which the consultation shall take place – **Councillor John Spence**.

**ACTION:** to ensure that the agenda for the new County/District Forum include the matter of STP engagement - **Dr Mike Gogarty**.

**Minute 6     Better Care Fund and Delayed Transfers of Care**

**ACTION:** That data on delayed transfers of care should be circulated to members of the Board on a monthly basis – **Nick Presmeg**.

**ACTION:** That there should be a report brought to the next meeting of the Board to describe how last years' investment was impacting, what has been the impact of Q1 this year and how might the money be spent in the next six months – **Nick Presmeg**.

**Minute 7     Health and Social Care Integration**

**ACTION:** to investigate if there were any issues of duplication of provision of mental health services – **Nick Presmeg**.

**ACTION:** to bring to a future meeting of the board a report on the Mental Health Strategy – **Dave Hill**.

**ACTION:** to bring this matter back to the Board in six months to examine what progress will have been made – **Dr Mike Gogarty**.

**ACTION:** to ensure that the agenda for the new County/District Forum include the matter of involvement, information and advice to GPs - **Dr Mike Gogarty**.

**Minute 8     Changes in Tendring**

**ACTION:** To convene a Task and Finish Group to examine opportunities for change – **Dr Mike Gogarty**.

**ACTION:** to bring to a future meeting of the board a paper focusing on areas within Tendring – **Dr Mike Gogarty**

**Minute 10    Membership of the HWB**

**ACTION:** That the election of a vice-chairman of the Board be on the agenda of the next meeting – **Dr Mike Gogarty**.