



Essex County Council

Health Overview Policy and Scrutiny Committee

10:30	Thursday, 07 April 2022	Council Chamber County Hall, Chelmsford, CM1 1QH
--------------	------------------------------------	---

For information about the meeting please ask for:

Richard Buttress, Democratic Services Manager

Telephone: 07809 314835

Email: democratic.services@essex.gov.uk

Essex County Council and Committees Information

All Council and Committee Meetings are held in public unless the business is exempt in accordance with the requirements of the Local Government Act 1972.

Members of the public will be able to view and listen to any items on the agenda unless the Committee has resolved to exclude the press and public from the meeting as a result of the likely disclosure of exempt information as defined by Schedule 12A to the Local Government Act 1972.

ECC Guest Wifi

For members of the public, you can now access free wifi in County Hall.

- Please log in to 'ECC Guest'
- Follow the instructions on your web browser

Attendance at meetings

Most meetings are held at County Hall, Chelmsford, CM1 1LX. [A map and directions to County Hall can be found on our website.](#)

Access to the meeting and reasonable adjustments

County Hall is accessible via ramped access to the building for people with physical disabilities. The Council Chamber is accessible by lift located on the first and second floors of County Hall.

Induction loop facilities are available in most Meeting Rooms. Specialist headsets are available from Reception.

Online:

You will need to visit the ECC Democracy YouTube Channel <https://tinyurl.com/yynr2tpd> where you will be able watch live or view the meeting at a later date. If you want to ask a question at the meeting, please email democratic.services@essex.gov.uk by noon on the day before the meeting. Please note that your question must relate to an item on the agenda for the meeting.

Accessing Documents

If you have a need for documents in, large print, Braille, electronically or in alternative languages and easy read please contact the Democratic Services Officer before the meeting takes place. For further information about how you can access this meeting, contact the Democratic Services Officer.

The agenda is also available on the Essex County Council website, www.essex.gov.uk From the Home Page, click on 'Running the council', then on 'How decisions are made', then 'council meetings calendar'. Finally, select the relevant committee from the calendar of meetings.

		Pages
1	Private pre meeting for Committee members only To begin at 9:30am in the Council Chamber, County Hall	
2	Membership, Apologies, Substitutions and Declarations of Interest To be reported by the Democratic Services Manager	4 - 4
3	Minutes of previous meeting To note and approve the minutes of the meeting held on Thursday 3 March 2022	5 - 8
4	Questions from the Public A period of up to 15 minutes will be allowed for members of the public to ask questions or make representations on any item on the agenda for this meeting. On arrival, and before the start of the meeting, please register with the Democratic Services Officer.	
5	Hospital redevelopment at Princess Alexandra Hospital Committee to receive a briefing on the current progress of the new hospital at Princess Alexandra Hospital	9 - 12
6	Chairman's Report - April 2022 To note the latest update on discussions at HOSC Chairman's Forum meetings (Chairman and Vice-Chairman)	13 - 13

- | | | |
|-----------|---|----------------|
| 7 | Member Updates
To note any updates of the Committee | 14 - 14 |
| 8 | Work Programme - April 2022
To note the Committee's current work programme | 15 - 18 |
| 9 | Date of Next Meeting
To note that the next meeting will be held on Thursday 9 June 2022 at 10:30am in Committee Room 1, County Hall. | |
| 10 | Urgent Business
To consider any matter which in the opinion of the Chairman should be considered in public by reason of special circumstances (to be specified) as a matter of urgency. | |
| 11 | Urgent Exempt Business
To consider in private any other matter which in the opinion of the Chairman should be considered by reason of special circumstances (to be specified) as a matter of urgency. | |

Exempt Items

(During consideration of these items the meeting is not likely to be open to the press and public)

The following items of business have not been published on the grounds that they involve the likely disclosure of exempt information falling within Part I of Schedule 12A of the Local Government Act 1972. Members are asked to consider whether or not the press and public should be excluded during the consideration of these items. If so it will be necessary for the meeting to pass a formal resolution:

That the press and public are excluded from the meeting during the consideration of the remaining items of business on the grounds that they involve the likely disclosure of exempt information falling within Schedule 12A to the Local Government Act 1972, the specific paragraph(s) of Schedule 12A engaged being set out in the report or appendix relating to that item of business.

Agenda Item 1

Report title: Membership, Apologies, Substitutions and Declarations of Interest	
Report to: Health Overview Policy and Scrutiny Committee	
Report author: Richard Buttress, Democratic Services Manager	
Date: 7 April 2022	For: Information
Enquiries to: Richard Buttress, Democratic Services Manager – richard.buttress3@essex.gov.uk or Jasmine Carswell, Democratic Services Officer – jasmine.carswell@essex.gov.uk	
County Divisions affected: Not applicable	

Recommendations:

To note:

1. Membership as shown below
2. Apologies and substitutions
3. Declarations of interest to be made by Members in accordance with the Members' Code of Conduct

Membership

(Quorum: 4)

Councillor Jeff Henry	Chairman
Councillor Mark Cory	
Councillor Martin Foley	
Councillor Paul Gadd	
Councillor Dave Harris	Vice-Chairman
Councillor June Lumley	
Councillor Luke Mackenzie	
Councillor Bob Massey	
Councillor Jaymey McIvor	
Councillor Anthony McQuiggan	
Councillor Clive Souter	Vice-Chairman
Councillor Mike Steptoe	

Co-opted Non-Voting Membership

Councillor David Carter	Harlow District Council
Councillor Peter Tattersley	Braintree District Council
Councillor Carlie Mayes	Maldon District Council
Councillor Lynda McWilliams	Tendring District Council

**Minutes of the meeting of the Health Overview Policy and Scrutiny Committee,
held in County Hall, Chelmsford on Thursday 3 March 2022 at 10:30am**

Present

Cllr Jeff Henry (Chairman)	Cllr Bob Massey
Cllr Paul Gadd	Cllr Anthony McQuiggan
Cllr Ian Grundy (substitute)	Cllr Lynda McWilliams (Co-opted)
Cllr Dave Harris (Vice-Chairman)	Sharon Westfield-de-Cortez (Healthwatch)

Apologies

Cllr David Carter (Co-opted)	Cllr Jaymey McIvor
Cllr Luke Mackenzie	Cllr Clive Souter (Vice-Chairman)
Cllr Carlie Mayes (Co-opted)	

Remote Attendees

Cllr June Lumley	Cllr Mike Steptoe
------------------	-------------------

The following officers were supporting the meeting:

- Richard Buttress, Democratic Services Manager
- Jasmine Carswell, Democratic Services Officer.

1. Membership, apologies and declarations

Apologies were received from Cllr Carter, Cllr Mackenzie, Cllr Mayes, Cllr McIvor and Cllr Souter.

2. Minutes of previous meeting

The minutes of the meeting held on Wednesday 9 March 2022 were approved by the Committee as an accurate record.

3. Questions from the public

No questions from members of the public were received.

4. Maternity Services – ESNEFT

The Chairman welcomed Rosalyn Bullen-Bell, Director of Midwifery at ESNEFT to the meeting.

- CQC inspected undertaken in March 2021 and have undertaken a robust programme to improve their services since then
- No immediate actions in to the inspection that needed to be undertaken immediately

- Three new consultants have been recruited across both sites, starting in April 2022
- International recruitment has been successful – 17 new midwives starting
- Key aspect is recruitment and retention. A Recruitment and Retention midwife will work with the new recruits to support their adjustment to working in the UK
- 23 newly qualified midwives are starting within ESNEFT
- 7 immediate actions were required from ESNEFT, and were asked to provide assurance and reassurance to show they are reviewing their services at regular intervals
- There are 10 safety actions that ESNEFT are required to look at and provide suitable evidence
- Have made great progress with the CQC action plan
- Reviewed whole governance structure, a new Governance Lead is in post now
- Cultural work with an external body to look at medical workforce and across all areas
- Currently on maternity safety programme – expected to satisfy CQC in four months' time
- International recruitment was just one of the Trust's recruitment drives, there are others such as internal recruitment
- Barriers to recruitment are still being looked into

After discussion, it was **Resolved** that:

- i) The Committee requested a further be presented to them in six months' time

5. Chairman's Report

The Committee noted the information update within the Chairman's report.

Cllr Henry informed the Committee that Healthwatch Essex will be invited to future Chairman's Forum meetings.

6. Member Updates

The following updates were provided to the Committee:

Cllr Harris raised a concern around the lack of movement with regard the Joint HOSC with Suffolk County Council and confirmed he had contacted the ECC officer supporting this committee for an update.

7. Work Programme

The Committee noted the current work programme.

Members expressed a wish to receive a briefing on the current situation with regard GP provision across Essex.

It was requested whether it would be possible for each Member to be provided with a list of Section 106 monies currently being held in their divisions. Advice

was given that this information is best requested from the relevant district/city/borough Council planning department.

Further update on maternity services at ESNEFT to be provided in October 2022.

8. Date of next meeting

To note that the next committee meeting is scheduled to take place on Thursday 7 April 2022 at 10:30am.

9. Urgent business

No urgent business received.

10. Urgent exempt business

No urgent exempt business received.

The meeting closed at 11:11am.

Chairman

Health Overview Policy and Scrutiny Committee – Matters Arising as of 7 April 2022

Date	Agenda Item	Action	Status
6 January 2022	East of England Ambulance Service Trust	Provide a further update on the progress being made against CQC recommendations in six months' time	Item added to Committee's Work Programme
		Update on performance to be provided in six months' time	Item added to Committee's Work Programme
9 February 2022	Community Children's Services – South East Essex	Provide an update following the transfer of the Lighthouse Child Development Centre to EPUT	Item added to Committee's Work Programme
9 February 2022	A&E Seasonal Pressures	Standing item on the Work Programme. Update to be provided in November 2022 from the acute hospital trusts	Item added to Committee's Work Programme
3 March 2022	Maternity Services at East Suffolk and North Essex Foundation Trust (ESNEFT)	Provide a further update in six months' time on how the Trust is progressing against CQC recommendations	Item added to Committee's Work Programme

Report title: Update on Progress with the new Princess Alexandra Hospital	
Report to: Health Overview Policy and Scrutiny Committee	
Report author: Michael Meredith, Director of Strategy PAHT	
Date: 7 April 2022	For: Discussion
Enquiries to: Richard Buttress, Democratic Services Manager (richard.buttress3@essex.gov.uk) or Jasmine Carswell, Democratic Services Officer (jasmine.carswell@essex.gov.uk)	
County Divisions affected: Not applicable	

1. Introduction

1.1 HOSC members will be aware that the Princess Alexandra Hospital NHS Trust (PAHT) has been seeking to secure funding to deliver a new hospital for many years. The current facilities are not fit for purpose, provide a sub-optimal environment for patients and inhibit the delivery of safe, high quality and responsive care both now and in the future. Investment to improve the estate and support the delivery of a best practice clinical care model is urgently required.

1.2 Through the delivery of the new hospital PAHT plans to:

- work in partnership with primary, community, social care and voluntary sector colleagues to create joined up models of care that work across organisational boundaries
- provide sufficient capacity for future needs, taking into account population growth and new service models and building in flexibility for the future.
- strengthen team-working and learning opportunities by grouping together linked clinical services
- harness the latest technology and be among the most digitally advanced hospitals in the UK
- provide more streamlined 'one stop' clinics that save patients time and support faster diagnosis
- offer staff a far better experience than is possible from the current site
- use the latest design to reduce environmental impact and contribute towards meeting the NHS net zero carbon target
- work with partners to improve public transport access to the hospital
- create new facilities in areas of urban regeneration and play a big part in strengthening local economies through employment opportunities

1.3 This paper provides an update on progress with local plans, in the context of the national New Hospital Programme.

2. Action required

- 2.1 HOSC members are asked to note this update and to continue to support PAHT with the development of its plans for a much-needed new hospital.

3. Background

- 3.1 PAHT's preferred option is a brand-new hospital on a greenfield site. The new development will be fundamentally a like-for-like replacement of the existing hospital (same range of services will be delivered) with the exception of ophthalmology, the urgent treatment centre and a community diagnostic centre which will be delivered in a community setting currently being worked up with commissioners.
- 3.2 Although the same range of services will be provided the new design will allow PAHT to transform how healthcare is delivered. The new model of care will support wellness rather than illness with a new approach to holistic health care and a focus on reducing health inequalities. With an innovative use of digital technologies will facilitate the link between community and acute healthcare provision, streamline diagnostics and make the building easy to navigate, clean and maintain.
- 3.3 The new hospital will be fit of the future. From single rooms with on suite facilities through to flexible spaces able to respond to changes in future healthcare demand including pandemic resilience.
- 3.4 Over the last few years PAHT has undertaken extensive planning work in preparation for the new hospital. This has ranged from developing a design brief, through to 1:200 detailed designs and a range of strategies (net zero carbon, equipment, digital and facilities management) to support the delivery of the new hospital. However, the timeline for the completion of this work will be determined by the outcome of the Programme Business Case currently being prepared by the national New Hospital Programme (NHP).

4. New Hospital Programme Update

- 4.1 In September 2019 the government announced a new 'Health Infrastructure Plan' (HIP) to deliver major investment in improving health facilities. £2.8bn of investment was announced to include a first cohort of six major hospital schemes (to deliver by 2025 or soon after) and seed funding for up to 20 more hospitals to develop plans. PAHT was included in the first cohort of six hospitals (known at that time as 'HIP One').
- 4.2 In October 2020 the 'New Hospital Programme' (NHP) was launched, with a commitment by the government to a substantial, multi-year investment programme to deliver 48 new hospital schemes by 2030. An initial £3.7bn funding up to 2025 was confirmed, with additional funding to be made available from 2025, as yet not confirmed. The 6 HIP schemes plus 2 further schemes were confirmed as 'Pathfinders' for NHP
- 4.3 The Programme is seeking to establish an updated set of best practice guidance for hospital design (to include digital and net zero), greater standardisation and a clear set of shared assumptions and principles relating to service transformation and demand and capacity planning.

- 4.4 The Cabinet office is also working with the NHP to develop a commercial strategy for the New Hospital Programme, designed to address current risks and issues within the current commercial framework and support the delivery of modern methods of construction in the longer term.
- 4.5 There is a substantial programme of work to be delivered by the NHP. Our understanding is that the current immediate priorities are as follows:
- Addressing issues within live schemes currently under construction and ensuring these schemes can progress to completion as rapidly as possible;
 - Ensuring the 6 smaller ‘agile’ schemes are ready to start construction to deliver by 2025; and
 - Developing a Programme Business Case to secure a clear funding settlement for the overall programme of 48 hospitals by 2030.
- 4.6 A ‘pause’ in activities related to progressing standardisation and design convergence with the 8 Pathfinders was announced in the summer and remains in place.
- 4.7 Development funding for the next financial year (2022/23) for Pathfinder schemes has not yet been confirmed. PAHT has continued some work on the scheme ‘at risk’ in 2021/22, for example on the continual refinement of the new models of care and the commencement of the transition phase for areas of transformation not directly connected to the provision of a physical new hospital but for all intents and purposes any external advisory support has been stood down due to this lack of funding.

5. Stakeholder Engagement

- 5.1 PAH is fortunate in that it has significant stakeholder support from all local commissioners and councils, local authorities and politicians. A significant amount of public engagement has also been undertaken we also enjoy wide support from our local patients, communities and people. As an example, over 100 hours of clinician’s time have been spent on developing the models of care and the design of the new hospital.
- 5.2 The new hospital aligns with the local Integrated Care Board (ICB) strategy, with PAHT working closely with the ICB and other local health organisations to ensure the development of fully integrated care pathways.
- 5.3 The new hospital development is, as described by the leader of Essex County Council “a cornerstone for the social and economic regeneration of the place [Harlow]”. The new hospital will be a terminus for the sustainable transport corridor, linking the significant housing developments in Gilston Village and East Harlow with the existing town. The old site will also be released for housing and is part of Harlow Council’s plans for the urban regeneration of the town centre and is in the local plans for both Harlow and Epping Forest District Council. Linked to the relocation of Public Health England (replaced by UK Health Security Agency) and the investment in the innovation corridor the new hospital will be the final piece in

the jigsaw supporting the social renaissance of the place.

- 5.4 At a national level, The Government's Levelling Up White Paper (Feb 2022) made specific reference to the build of "a new integrated, high-tech healthcare campus to replace the ageing Princess Alexandra Hospital in Harlow".

6. Next Steps

- 6.1 The current delays and uncertainty within the New Hospital Programme at a national level is leading to delays with the delivery of the new hospital.
- 6.2 However, PAHT remains fully committed to pushing forward with its redevelopment plan as rapidly as possible, ensuring that the Trust is in the best possible position to make progress as soon as the national issues begin to unlock.

Report title: Chairman's Report	
Report to: Health Overview Policy and Scrutiny Committee	
Report author: Richard Buttress, Democratic Services Manager	
Date: 7 April 2022	For: Information
Enquiries to: Richard Buttress, Democratic Services Manager – richard.buttress3@essex.gov.uk or Jasmine Carswell, Democratic Services Officer – jasmine.carswell@essex.gov.uk	
County Divisions affected: Not applicable	

1. Introduction

- 1.1 This is the latest update reporting on discussions at HOSC Chairman's Forum meetings (Chairman, Vice Chairmen and Lead JHOSC Member).

2. Action required

- 2.1 The Committee is asked to consider this report and identify any issues arising.

3. Background

- 3.1 The Forum usually meets monthly in between scheduled Committee meetings to discuss work planning. In addition, there are also meetings with the Cabinet Member for Health and Adult Social Care on a bi-monthly basis and quarterly meetings with senior officers.

4. Update and Next Steps

- 4.1. The Forum met on 29 March 2022 to agree the main agenda item for April's meeting, which is an update from Princes Alexandra Hospital on its redevelopment plans.
- 4.2 The Forum also agreed to invite Cllr John Spence, Cabinet Member for Health and Adult Social Care to its June meeting to provide a general overview and update on the portfolio.

5. List of Appendices – none

Report title: Member Updates	
Report to: Health Overview Policy and Scrutiny Committee	
Report author: Richard Buttress, Democratic Services Manager	
Date: 7 April 2022	For: Discussion
Enquiries to: Richard Buttress, Democratic Services Manager – richard.buttress3@essex.gov.uk or Jasmine Carswell, Democratic Services Officer – jasmine.carswell@essex.gov.uk	
County Divisions affected: Not applicable	

1. Introduction

This is an opportunity for members to update the Committee
(see Background below)

2. Action required

- 2.1 The Committee is asked to consider oral reports received and any issues arising.

3. Background

- 3.1 The Chairman and Vice Chairman have requested a standard agenda item to receive updates from members (usually oral but written reports can be provided ahead of time for inclusion in the published agenda if preferred).
- 3.2 All members are encouraged to attend meetings of their local health commissioners and providers and report back any information and issues of interest and/or relevant to the Committee. In particular, HOSC members who serve as County Council representatives observing the following bodies may wish to provide an update.

4. Update and Next Steps

Oral updates to be given.

5. List of Appendices – none

Report title: Work Programme	
Report to: Health Overview Policy and Scrutiny Committee	
Report author: Richard Buttress, Democratic Services Manager	
Date: 7 April 2022	For: Information
Enquiries to: Richard Buttress, Democratic Services Manager – richard.buttress3@essex.gov.uk or Jasmine Carswell, Democratic Services Officer – jasmine.carswell@essex.gov.uk	
County Divisions affected: Not applicable	

1. Introduction

- 1.1 The current work programme for the Committee is attached.

2. Action required

- 2.1 The Committee is asked:
- (i) to consider this report and work programme in the Appendix and any further development of amendments;
 - (ii) to discuss further suggestions for briefings/scrutiny work.

3. Background

3.1 Briefings and training

Further briefings and discussion days will continue to be scheduled on an ongoing basis as identified and required.

3.2 Formal committee activity

The current work programme continues to be a live document, developed as a result of work planning sessions and subsequent ongoing discussions between the Chairman and Lead Members, and within full committee.

4. Update and Next Steps

See Appendix.

5. List of Appendices - Work Programme overleaf

**Prove Health Overview Policy and Scrutiny Committee
Work Programme – April 2022**

Date	Topic	Theme/Focus	Approach and next steps
April 2022			
April 2022	Princess Alexandra Hospital	Committee to receive an update from Princess Alexandra Hospital on its redevelopment plans	
May 2022			
MEETING CANCELLED			
June 2022			
June 2022	GP Provision in Essex	Committee to receive a briefing comprising of the following information: - Overview of GP provision across Essex, including staffing levels, recruitment plans, overall service performance - Digitalisation of access to health Extended hours programme for a number of GP services	
July 2022			
July 2022	East of England Ambulance Service Trust	Committee to receive an update on the progress being made against CQC recommendations	

July 2022	Mid and South Essex Community Beds programme	Committee to receive briefing following completion of engagement process	
September 2022			
September 2022	South-East Essex Community Children's Services – Lighthouse Child Development Centre	Committee to receive an update following the transfer of the Lighthouse Child Development Centre to EPUT	
September 2022	Winter Flu	Committee to receive a report on preparations for the Winter period	
October 2022			
October 2022	Maternity Services at East Suffolk and North Essex Foundation Trust (ESNEFT)	Committee to receive a further update on how ESNEFT is progressing against CQC recommendations	
November 2022			
November 2022	A&E Seasonal Pressures	Committee to receive updates from the hospital trusts on their preparations for Winter	
December 2022			

Items to be programmed	Topic	Theme/Focus	Approach and next steps
TBC	Autism Strategy	<p>Committee to receive an update on Autism Services following initial report in January 2021. Scope set out as below:</p> <ul style="list-style-type: none"> ▪ Referral and diagnosis 	

		<p>times</p> <ul style="list-style-type: none"> ▪ Transitions between children and adult services ▪ The number of people across Essex affected by Autism ▪ The impact of Covid-19 on Children's Autism services. 	
TBC	Mental Health Services	Committee to receive a further update on the mental health response to the pandemic and future service planning for changes in demand.	
TBC	New NHS Hubs	Further scoping required.	
TBC	Essex Partnership University Foundation Trust (EPUT Linden Centre review	Further scoping required.	
TBC	Hospital waiting times – overview of all Essex hospitals	Further scoping required.	
TBC	NHS 111 – impact of GP's directing people to that service	Further scoping required.	
TBC	Section 106 monies within the NHS	Further scoping required.	