Essex Pension Fund Board	EPB/06/14
date: 5 March 2014	

Forward Look

Report by the Secretary to the Board

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1. Purpose of the Report

1.1 To present a Forward Look detailing the Board's future business.

2. Recommendations

2.1 That the Forward Look attached as Appendix A be noted and approved.

3. Updated Format

3.1 For ease of reference, the format of the Forward Look has been updated to include the training sessions and external events highlighted on the training plan.

4. Link to Essex Pension Fund Objectives

- 4.1 The Forward Look assists the Board in achieving the following Fund Objectives:
 - Ensure the Pension Fund is managed and its services delivered by people who have the appropriate knowledge and expertise
 - Act with integrity and be accountable to our stakeholders for our decisions, ensuring they are robust and well based
 - Continually measure and monitor success against our objectives

5. Risk Implications

5.1 Failure to plan its business carefully may cause the Board to approach its work in an unstructured way and to make ineffective use of its Members', Officers' and Professional Advisers' time.

6. Communication and Finance and Resources Implications

6.1 None

Essex Pension Fund Board Forward Look

Notes:

There will also be a strategy day held in November 2014 and half day training sessions in May 2014 and January and May 2015. An Annual Employer Forum for 2014 has yet to be finalised (there is an item elsewhere on the agenda to consider a date).

Meeting	Agenda Item	Туре
9 July 2014	Pre-Board Training	Every meeting
	Board meeting:	
	LGPS Reform update	Every meeting during 2014
	Update on Pension Fund Activity: Business Plans, Risks and	
	Measurement against Fund Objectives	Every meeting
	External Audit Programme of Work and Fees	Annual item
	Internal Audit Annual Report of Pension Fund Work	Annual item
	Draft Essex Pension Fund 2013/14 Accounts	Annual item
	Essex Pension Fund Board Annual Report	Annual item
	Investment Steering Committee (ISC) Quarterly Report	Every meeting
	Annual Review of Member Attendance	Annual item
	Employer Forum [to report back on the event]	Annual item
17 September 2014	Pre-Board Training	Every meeting
	Board meeting:	
	LGPS Reform update	Every meeting during 2014
	Update on Pension Fund Activity: Business Plans, Risks and	
	Measurement against Fund Objectives	Every meeting
	Essex Pension Fund 2013/14 Accounts	Annual item
	External Auditors Report	Annual item
	Investment Steering Committee	Every meeting

10 December 2014 Pre-Board Training

Board meeting:

LGPS Reform update

Update on Pension Fund Activity: Business Plans, Risks and

Measurement against Fund Objectives

Governance Policy and Compliance Statement

Investment Steering Committee

Calendar of Meetings for 2015/16 municipal year

Every meeting

Every meeting during 2014

Every meeting Annual item Every meeting Annual item