		AGENDA ITEM 5						
		ES/02/13						
Committee: Executive Scrutiny Committee								
Date:	29 January 2013							
2012/13 FINAN	2012/13 FINANCIAL OVERVIEW AS AT THIRD QUARTER STAGE							
Enquiries to:	Margaret Lee, Exe 01245 431010 Margaret.lee@ess	ecutive Director for Finance ex.gov.uk						

The attached report (FP/987/12/12) was considered at Cabinet on 22 January 2013. The report is being submitted to the Committee given that one of its specified roles is "scrutinising the revenue and capital outturns".

#### Issues for the Committee to consider

Some potential questions are set out below, which the Committee might find useful in its scrutiny role. (They have been deliberately framed in such a way as to make them applicable to a review of all outturn reports rather than being specifically tailored to this particular report.)

- 1. Does the report provide an adequate summary of the authority's financial stewardship?
- 2. Do the report and the decisions taken by the Cabinet Member demonstrate that the policy aims of the Council are being met has the link been made between policy and spend?
- 3. Are there any issues where further information or clarification is necessary in order to understand what has occurred and its implications?
- 4. Does the report highlight any issues that raise concerns about the financial control and financial standing of the authority?
- 5. Are there any issues that have potential ongoing significance?
- 6. In the light of the above questions does the Committee require a more detailed review and associated report on any issues?

Report to Cabinet	Forward Plan reference number
Report of Cllr David Finch	FP/987/12/12
Date of meeting 22/01/13	<b>County Divisions affected by the decision</b> <i>All divisions</i>

## Title of report: 2012/13 FINANCIAL OVERVIEW AS AT THE THIRD QUARTER STAGE

**Report by** Cllr David Finch, Deputy Leader and Cabinet Member for Finance & and the Transformation Programme

**Enquiries to** Margaret Lee, Executive Director for Finance Extn: 21010 Tel. No: 01245 431010

#### 1. Purpose of report

The purpose of this report is to provide an updated assessment of the financial position of the Council in 2012/13, based upon the position at the third quarter stage.

#### 2. Recommendations

#### **Decision Areas and Recommendations**

- (i) That Cabinet Members note the current revenue outturn forecast, which is a projected under spend for the year of £25.059m as detailed in Appendix A (ii). Within this projection the Emergency Contingency of £8m is currently assumed fully spent, whilst no usage has as yet been proposed or agreed. If this remains the position at year-end, the underspend will therefore be £33.059m
- (ii) Cabinet Members should also note a projected under spend of **£28.306m** against the approved capital payments guideline, after proposed adjustments.
- (iii) It is recommended that approval is given to appropriate:
  - a. £408,000 to the Waste Reserve from Health and Well Being Portfolio.
  - b. **£55,000** to the Transformation Reserve from Deputy Leader Recharged Support Services (Human Resources) Portfolio.
  - c. £354,000 to the Transformation Reserve from Leader Portfolio.
  - d. **£421,000** to the General Balance from Deputy Leader Recharged Support Services (Information Services).
  - e. £899,000 to the A130 PFI Reserve from Highways and Transportation Portfolio.
  - f. **£1.360m** to the Future Capital Funding Reserve from Highways and Transportation Portfolio.
  - g. **£200,000** to the Transformation Reserve from Highways and Transportation Portfolio.

- h. **£320,000** to the Transformation Reserve from Economic Growth and Waste and Recycling Portfolio.
- i. **£500,000** to the General Balance from Deputy Leader Recharged Support Services (Asset Management) Portfolio.
- j. **£602,000** from the Redundancy Reserve to Deputy Leader Recharged Support Services (Information Services).
- k. **£104,000** to the General Balance from Customer Services, Environment and Culture Portfolio.
- I. **£90,000** to the General Balance from Deputy Leader Recharged Support Services (Information Services).
- m. **£97,007** from the Insurance Reserve to the Future Capital Funding Reserve within the Other Operating Costs portfolio.
- (iv) That approval is given to create a net nil budget within the Adult Social Care Portfolio in respect of Assessment and Care Management NE projects as shown on page 5. To be funded by **£666,000** from North East Essex PCT.
- (v) Within the Capital Programme approval is sought for slippage of £19.188m, budget additions of £9.874m, budget reductions of £16.123m and advanced works of £1.198m. These are in addition to the budget changes approved in the 2012/13 Half Year Cabinet Report.
- (vi) It is recommended that the net revenue under spend of £25m, after proposed actions, is transferred to the general balance, in order to fund the 2013/14 revenue budget. The budget has been drafted on the basis that £25m of this funding is made available on a one-off basis from this source.

The impact upon the capital payment profile of making these changes is summarised in **Appendix C**.

#### 3. Financial Overview

#### 3.1 Revenue

An assessment of the Revenue budget, at the third quarter stage of the 2012/13 financial year, shows a net residual under spend on services of **£25.059m** after taking into account a number of actions recommended in this report.

Comments are included below on the most significant of the variances reported:

# Children's Services - £13.977m under spend (compared to £2.690m under spend at the half year stage)

The under spend is predominantly within Externally Commissioned Placements **£6.135m**; £2.305m due to volume reductions in particular reducing Children in Care (CIC) numbers and £1.277m due to lower spend on High Level Family Support and External Supervised Contact; **£2.175m** within the Director of CSC & YOS due to reduced usage of agency staff and recruitment delays and **£3.830m** within Looked After Children.

## Other operating costs - £8.010m under spend (compared to £7.400m under spend at the half year stage)

A combination of reduced borrowing to support the 2011/12 capital programme and higher than expected cash balances has led to lower net borrowing costs. The forecast assumes that no external borrowing will be undertaken this year.

## Recharged Support Services – Deputy Leader (Transformation Support Unit) - £1.144m under spend (compared to £270.000 under spend at the half year stage)

The forecast includes **£663,000** draw down already approved through CMAs (£540,000 for design and planning of Transformation MKII and £123,000 for Demand management). The remaining **£481,000** under spend is predominately due to staffing under spends as a result of delays in recruitment.

# Recharged Support Services – Deputy Leader (Procurement) - £734,000 under spend (compared to £397,000 under spend at the half year stage)

The under spends are mainly within Procurement. **£242,000** is due to the time taken to recruit staff to the new staffing structure and **£186,000** is in Procurement projects as the planned partnership working with Norfolk will now not take place until 2013/14.

## Economic Growth and Waste and Recycling – £701,000 under spend (compared to £252,000 under spend at the half year stage)

The under spend is predominately within two areas, Major Project and Infrastructure **£432,000** mainly in Waste Management due to a reduction in the forecast tonnage to landfill; ESH and DCE projects **£320,000**, this relates to the under spends in the systematic Review Project, the above projection includes an adjustment to appropriate the under spend to the Transformation reserve and approval to do so is sought within this report.

## Education and 2012 Games - £1.835m over spend (compared to £699,000 over spend at the half year stage)

This over spend is predominately in SCF Education, in particular Home to School transport where a £3.824m over spend is forecast, this is due to savings not being

delivered as projects have been delayed to 2013/14, in addition this area have returned £2m of unused carry forward. This over spend is offset by **£2.474m** of under spends predominantly in Special Education Needs (£1.132m) and staffing due to high turnover and recruitment difficulties (£852,000).

### Approval is sought in relation to the following actions:

To draw down funds from reserves as follows:

- Deputy Leader Recharged Support Services Information **£602,000** from the Redundancy Reserve in respect of a CCN agreed by the Outcomes Board; the current over spend in the IS project is caused by the inclusion of the voluntary redundancy figure of £602,000 for the IS restructure.
- Other Operating Costs £97,007 from the Insurance Reserve to the Future Capital Funding Reserve for rebuilding costs relating to the Thames Chase Visitor Centre.

To appropriate funds to reserves as follows:

- Waste Reserves £408,000 from the Health and Well Being Portfolio in respect of income received from PCTs to support the Community Budgets Health & Wellbeing project.
- Transformation Reserve £55,000 from Deputy Leader Recharged Support Services Human Resources Portfolio in respect of the HR backfill that did not materialise to support the Corporate Services Project.
- Transformation Reserve £354,000 from Leader Portfolio in respect under spends on the Corporate Services Project, funding approved to develop the FBC has not been fully utilised.
- A130 PFI Reserve £899,000 from Highways and Transportation Portfolio in respect of non-materialisation of anticipated additional costs payable to the PFI provider in relation to, Sadler's Farm opening and increasing traffic flows.
- Future Capital Funding reserve **£1m** from Highways and Transportation Portfolio under spends to fund urgent Highways and Transportation Capital maintenance in particular footways.
- Future Capital Funding reserve £360,000 from Highways and Transportation Portfolio under spends to address urgent Capital works on street lighting columns.
- Transformation Reserve £200,000 from Highways and Transportation Portfolio in respect of Automatic Vehicle Location (AVL) funding; previously drawn down from the Transformation reserve to bring in the project, this funding will not now be required until the first quarter of 2013/14.
- Transformation Reserve £320,000 from Economic Growth and Waste and Recycling Portfolio in respect of under spends in the systematic Review Project.

To return funds to the General Balance as follows:

- Deputy Leader RSS Information Services £421,000 carry forward of under spend in respect of a CCN agreed by the Outcomes Board for the IS project.
- Deputy Leader Recharged Support Services Asset Management -£500,000 carry forward of under spend in respect School condition surveys.
- Customer Services, Environment and Culture Portfolio £104,000 carry forward requested for Place Service Consultancy (ecological and natural environment planning and arboricultural services), as the work associated with changing trading services is now very likely to fall to 2013/14, rather than 2012/13 as originally planned.
- Deputy Leader Recharged Support Services Information Services **£90,000** carry forward of under spend on the ICT training budgets requested; provision of training has been delayed whilst it was upgraded to the new EUC applications in Microsoft 2010.

To create a net nil budget within the Adult Social Care Portfolio in respect of Assessment and Care Management NE projects, funded by **£666,000** from North East Essex PCT.

**Appendix A** provides a summary, by portfolio, of the current forecast outturn on the revenue budget, and summarises the mitigation proposed regarding the under and over spends that it is proposed are retained and the underlying outturn forecast by portfolio.

#### 3.2 Trading activities

At this stage, it is anticipated that the Trading Activities' will underachieve their planned surplus by **£302,000** as shown in **Appendix B.** 

#### 3.3 Capital

The projected under spend on the capital programme totals £26.295m (16%) against the latest capital budget of £164.674m. Excluding Cash Balances Held by Schools and Devolved Formula Capital, the projected under spend totals £26.819m (18%) against a latest budget of £152.096m. After accounting for proposed amendments to the programme the residual variance is a projected under spend of £2.057m against the latest capital budget of £152.096m (1%). This under spend mainly relates to Local Highways Panel under spends that are not being requested as part of this report.

Approval is sought for slippage of £19.188m, budget additions of £9.874m, budget reductions of £16.123m and advanced works of £1.198m. These are in addition to the budget changes approved in the 2012/13 First Quarter and Half Year Cabinet Reports.

The key points to note are:

#### Deputy Leader, Finance and Transformation

• Property Transformation – Approval is sought to re-profile **£1.376m** for Property Transformation Refurbishment into 2013/14. This is

due to several factors including political challenge, technical, legal and client Target Operating Model dependencies.

### Education, Lifelong Learning and 2012 Games

- Capitalised Building Maintenance Request for the balance of budget of £553,000 on the 2011/12 Capitalised Maintenance code and £172,000 from Maldon All Saints to be transferred to 2012/13 Capitalised Maintenance code to cater for deferred projects. There is a risk that the budget might not be fully used before the end of the financial year due to unpredictable nature of reactive maintenance.
- BSF Approval is sought to reprofile **£1.628m** of the budget into 2013/14 for delays and to reduce the budget by **£996,000** for the ICT budget which is a revenue cost. This is funded by BSF ring-fenced grant.

#### Highways and Transportation

- Of the £11.468m requested to be re-profiled into 2013/14 £2.766m relates to Local Highways Panels. The remaining £8.702m have S106 funding, external funding or are contractually committed
- Section 106 Schemes have been re profiled for delivery during 2012/13 and 2013/14. Approval is sought to re-profile £1.474m into 2013/14, and make additions of £22,000 and reductions of £4.999m from within the programme.
- Harlow A414 Capacity Improvements Final scheme costs have indicated a shortfall of £438,000. Approval is sought to transfer **£438,000** from the under-spend on the A13 Passenger Transport scheme. The scheme is now scheduled to commence in early 2013 with a completion date expected summer 2013. Furthermore, due to delays in utility works and final construction associated with the scheme, the majority of physical works will not now commence until next financial year. As a consequence, approval is sought to reprofile **£1.082m** into 2013/14.
- Berechurch Road Highways Improvements Due to delays in finalising design and agreement with stakeholders, the scheme is now likely to be delivered in 2013/14. To this end, approval is sought to re-profile **£1.700m** into 2013/14.
- Local Highways Panels As at 5 December 2012, a total of £4.241m had been committed by Panels. Of this £1.475m, is expected to be delivered in 2012/13, with approval sought to reprofile the remaining, committed expenditure of £2.766m into 2013/14. At present, £3.759m of the 2012/13 budget is not committed. Further meetings will be held by the Local Highways Panels to seek to identify additional projects against which to allocate this budget. Where further schemes are committed during 2012/13, a request will be made to re-profile this expenditure into 2013/14 in the 2012/13 Outturn Report.

#### Leader

• Integrated County Strategy – Initial spend is expected to occur early in 2013. Approval is sought to re-profile **£2.000m** into 2013/14.

### Schools Balances

• Devolved Formula Capital – Approval is sought to increase the budget by **£523,000** from within the Education budgets to fund an over-commitment on the Devolved Formula Capital budgets.

Approval is sought for other requests, totalling **£7.162m** for slippage, **£2.432m** additions, **£3.231m** reductions and **£1.198m** advanced works.

**Appendix C** provides a comparison of approved and forecast outturn capital payments by Directorate and sets out the variance plan which summarise the proposals for addressing the forecast budget variances.

#### 3.4 Balance Sheet

#### 3.4.1 Reserves

**Appendix D** provides a year end estimate of the position of the earmarked revenue reserves as at the end of November 2012. The year-end balance is estimated to total **£265m**, which is £45m higher than the position at the start of the year. However, it should be noted that **£50m** of this balance relates to schools and therefore cannot be utilised by ECC. A further **£139m** relates to equalisation reserves, i.e. funds that have been set aside in relation to PFI commitments or other long term projects. **£14m** relates to future capital funding; this money is set aside to fund elements of the capital programme. This leaves a balance of **£55m** which is available to the organisation to use. **£10m** of this is in the redundancy reserve and a further **£20m** is in the Transformation reserve. It is anticipated that a significant amount of this funding will be utilised in the forthcoming transformation programme. The balance is held in a variety of reserves which have been specifically set aside to mitigate against specific circumstances or risks, such as **£7m** in the insurance reserve against known and specified risks.

## 3.4.2 Treasury Management and Prudential Indicators

A summary of the investment and borrowing levels is provided in Appendix E.

## 4. Policy context

This report is an assessment of the financial position of the County Council, which itself is a representation of the corporate plan. The budget and corporate plan were approved in parallel in February 2012

## 5. Financial Implications

## 5.1 Finance and Resources Implications (Section 151 Officer)

The report is authored by the S151 Officer and all actions proposed within this report are within the available funding and are considered appropriate actions to deal with variances arising. Overall, there is a forecast under spend. Given the current economic climate, and the continuing requirement by central government to reduce public spending to contribute to the resolution of the structural deficit, it is important that continued scrutiny is applied at all levels to ensure overall spending stays within budget. This will be particularly important as we go through the winter and are subject to season specific pressures.

#### 6. Legal Implications

The Council is responsible for setting the budget each year at the budget and Council Tax meeting. Once agreed the executive then have to implement the policy framework within that budget. The executive cannot change the budget set by Council. The section 151 officer confirms that nothing in this report constitutes a departure from the budget previously agreed by Full Council.

#### 7. Staffing and other resource implications

There are no staffing or other resource implications associated with this report.

## 8. Equality and Diversity implications

There are no equality and diversity or other resource implications associated with this report.

#### 9. Background papers

Not applicable for this report

## APPENDIX A (i)

Europer Health and Wellbeing         Europer 15.28         Europer 4, 47.37         Europer 600         Exoding Exo				RE	VENUE										
Late:         Actual         Variance         Organization         Late:         Actual         Portenation         Variance         Portenation         P				-			_			1					
Latest budget         Actual budget         Variance budget         Control budget         Control		`	Year to Da	ate	Budget	Movement	Foi	recast Outt	urn				Residual	Movement	
Hanh and Weitheing       15.28       14.77       0.50       25.34       1.51       26.86       26.30       (940) <th></th> <th></th> <th>Actual</th> <th></th> <th></th> <th>Movement</th> <th></th> <th></th> <th></th> <th>i</th> <th></th> <th></th> <th>Variance at</th> <th>Residual Variance</th>			Actual			Movement				i			Variance at	Residual Variance	
Chicker's Services         Control         Contro         Control         Control	Health and Wellbeing												1	£00 (28)	
Decisionel Schrols Budget         22.649         27.01         4.522         23.87         6.549         35.27         30.20         3.493         -         3.093         +         1.552         1,1           Standard Schrols Budget         29.846         9.527         (6.319)         16.447         (7.27)         16.157         18.338         (41.01)         0.443         -         (3.532)         (11.20)           Decisional Schrols Budget         2.252         2.580         (3.44)         4.614         4.416         3.522         (12.617)         16.171         10.12         -         1.1         -         1.1         -         6.17         6.171         10.171	Adults Social Care	211,389	212,727	1,338	316,723	1,483	318,206	318,883	677	-	677	*	(166)	84	
Non dedicated Schools Budget       99.846       95.827       (6,319)       154.47       (7,27)       148.20       143.243       (13,77)       -       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,73)       (13,77)       -       (13,77)       -       (13,73)       (13,73)	Children's Services														
Cartanian and 2012 Games         (98,527)         (48,697)         (52,171)         (6167)         (83,358)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,071)         (14,011	5	1	'		· · ·	,	,	,		-				1,44	
Decisional constructional constructinal construbindin constructional constructional constructional con	Non dedicated Schools Budget	99,846	93,527	(6,319)	155,447	(7,227)	148,220	134,243	(13,977)	-	(13,977)	•	(2,690)	(11,28	
Non-decided Schools Budget       40.614       44.146       3.552       66.03       67.651       1.12       1.12       2       60.7       1.         Lee Valley Park and 2012 Games       2.582       2.280       (142)       3.160       3.161       1       1       2       66.0       1       2       66.0       1       2       66.0       1       2       66.0       1       2       66.0       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1       2       66.0       1       1.20       1       22       1       1       1       1       1       1       1       1       2       1       1       1       1       2       1       1       2       1       22       1       1       2       1       1       2       1       1       1       1       1       1       1       1       1       1       1       1 <td>Education and 2012 Games</td> <td></td>	Education and 2012 Games														
Lee Valley Park and 2012 Games       2,582       2,582       (1,019)       0,051       3,802       (1,42)       3,161       1       -       1       >       1       2       1       2       1       2       1       2       1       2       3       1       3       1       1       3       1       1       1       1       1       1       1       1       1       1       1 <th< td=""><td></td><td>( , ,</td><td>· · ·</td><td>• • •</td><td></td><td></td><td> ,</td><td> ,</td><td></td><td>-</td><td></td><td></td><td>• • •</td><td>(16</td></th<>		( , ,	· · ·	• • •			,	,		-			• • •	(16	
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Economic forwin & Waste & Recycling 43.623 46.942 3.316 64.813 99 64.912 6.3391 (11,01) (320) (701) 6 (100) 6 (57) 46 (57) 6 (58) (58) (58) (58) (58) (58) (58) (58)	Lee valley Park and 2012 Games	2,592	2,250	(342)	3,302	(142)	3,160	3,101	1	-	1	×	2	(*	
Customer Services. Environment and Culture         7,821         9,265         1,474         13,502         5.48         14,050         13,393         (57)         4.60         (57)         5.61         (68)         526         6.80         526         526         526         4.4         52           Castomer Services         3.721         4.951         1.320         3.366         2.176         5.542         6.060         526         -526         4	Highways and Transportation	61,731	60,712	(1,019)	90,651	3,632	94,283	91,622	(2,661)	(2,459)	(202)		(6)	(19	
Lader         5,830         5,830         6,751         6,758         6,751         6,753         6,751         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753         6,721         7,753 <td< td=""><td></td><td>,</td><td>,</td><td>· ·</td><td>,</td><td></td><td>,</td><td>,</td><td></td><td></td><td>. ,</td><td></td><td>• •</td><td>(44</td></td<>		,	,	· ·	,		,	,			. ,		• •	(44	
Communicities and Planning       3.879       3.422       (457)       6.238       (40)       6.198       5.627       (571)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (671)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)       -       (71)	·····	,	'				'	'						(60	
Fire Reinstament Works       .       . </td <td></td> <td>,</td> <td>,</td> <td>• •</td> <td>,</td> <td>,</td> <td>,</td> <td>,</td> <td>. ,</td> <td>(354)</td> <td>• •</td> <td></td> <td></td> <td>(64)</td>		,	,	• •	,	,	,	,	. ,	(354)	• •			(64)	
Deputy Leader       12.306       11.858       (448)       17.965       (345)       17.620       17.538       (82)       -       (81)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -       (80)       -	Ū	3,079		• •	0,230	(40)	0,190	5,027	(3/1)		(3/1)		(471)	(10	
Highways and Transportation       Image: Car Provision Scheme       139       139       6()       5       -       80       -       100       -       55         Car Provision Scheme       819       669       1,228       -       1,228       1,128       (100)       -       (110)       -       (110)		12,306	. ,	• •	17,965	(345)	17,620	17,538	(82)	-	(82)	-	30	(11)	
Highways and Transportation       Image: Car Provision Scheme       139       139       6()       5       -       80       -       100       -       55         Car Provision Scheme       819       669       1,228       -       1,228       1,128       (100)       -       (110)       -       (110)															
Car Provision Scheme       -       139       131       122       -       1.228       1.128       (100)       -       (100)       +       (119)         Customes Services       3.721       4.951       1.228       -       1.228       1.128       (100)       -       (100)       +       (119)         Customer Services       3.721       4.951       1.230       3.366       2.176       5.542       6.068       526       -       526       +       4       52         Leader       Communications and Customer Relations       1.857       1.918       61       1.954       1.344       3.298       2.991       (307)       -       (307)       •       (210)       (0         Deputy Leader       102       87       (24)       592       53       64.5622       (23)       -       (23)       •       (14)       0       (142)       •       (142)       •       (141)       (142)       •       (142)       •       (141)       (142)       •       (142)       •       (141)       (142)       •       (142)       •       (141)       (142)       •       (141)       (141)       (141)       (141)       (141)       (141)															
Tarsport Coordination Centre       819       698       (121)       1.228       .       1.228       1,128       (100)       .       (100)       .       (100)       .       (110)         Customer Services       Guidener Services       3,721       4,951       1,203       3,366       2,176       5,542       6,068       526       -       526       600       526       527       520       520       527       520       526       527       528       528       526       527       528       528       526       527       528       528       559 </td <td></td> <td></td> <td>139</td> <td>139</td> <td>(5)</td> <td>5</td> <td></td> <td>80</td> <td>80</td> <td>-</td> <td>80</td> <td>*</td> <td>58</td> <td>2</td>			139	139	(5)	5		80	80	-	80	*	58	2	
Customer Services       3,721       4,951       1,230       3,366       2,176       5,542       6,068       526       -       526       4       4         Customer Services       3,721       4,951       1,230       3,366       2,176       5,542       6,068       526       -       526 <th col<="" td=""><td></td><td>819</td><td></td><td></td><td></td><td></td><td>1,228</td><td></td><td></td><td>-</td><td></td><td></td><td></td><td>1</td></th>	<td></td> <td>819</td> <td></td> <td></td> <td></td> <td></td> <td>1,228</td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td>1</td>		819					1,228			-				1
Leader       Communications and Customer Relations       1.857       1.918       61       1.954       1.344       3.298       2.991       (307)       - (307)       (210) <td>Customer Services, Environment and Culture</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>. ,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Customer Services, Environment and Culture								. ,						
Communications and Customer Relations       1,857       1,918       61       1,954       1,344       3,298       2,991       (307)       -       17       1       <		3,721	4,951	1,230	3,366	2,176	5,542	6,068	526	-	526	•	4	52	
Equality and Diversity       102       87       (15)       209       (55)       154       145       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (9)       -       (11)       -       (50)       100       (112)       100       (112)       100       (112)       116       600       -       (11)       10       (112)       100       (112)       100       (112)       100       (112)       100       (112)       116       100       -       (11)       100       (11)       100       (11)       100       (11)       100       (11)       100       (11)       100       (11)       100       (11)       100       (11)       100       (11)       100 <td></td> <td>4 057</td> <td>4.040</td> <td></td> <td>4 05 4</td> <td></td> <td>0.000</td> <td>0.004</td> <td>(0.07)</td> <td></td> <td>(0.07)</td> <td></td> <td>(040)</td> <td>(0)</td>		4 057	4.040		4 05 4		0.000	0.004	(0.07)		(0.07)		(040)	(0)	
Deputy Leader       Asset Management       1,321       771       (550)       2,283       (302)       1,981       1,380       (601)       (500)       (101)       •       (142)         Democratic Services       451       427       (24)       592       53       645       622       (23)       -       (23)       •       (23)       -       (23)       •       (23)		,	,	-	,	1-	,	,		i i i i i i i i i i i i i i i i i i i			• •	(9)	
Asset Management       1,321       771       (550)       2,283       (302)       1,981       1,380       (601)       (500)       (101)       •       (142)         Democratic Services       451       427       (24)       592       53       645       622       (23)       -       (23)       -       (23)       •       (23)       (14)       •       (24)       (11)       (142)       •       (11)       (11)       (142)       •       (11)       (142)       •       (11)       (142)       •       (11)       (142)       •       (16)       •       (11)       (14)       •       (11)       (142)		102	01	(13)	209	(55)	104	140	(9)	-	(9)	•	(50)	4	
Democratic Services       451       427       (24)       592       53       645       622       (23)       -       (23)       =       10       (10)       (10)         Essex Legal Services       334       450       116       609       -       609       767       158       -       158       +       90         Facilities Management Services       14,162       82       18,421       2,534       20,955       20,727       (228)       -       (228)       -       (11)       (11)         Finance       8,706       80.03       (70)       11,452       1,800       13,142       12,688       (554)       (112)       (442)       •       (99)       (3)         Information Services       10,885       10,585       (300)       11,712       4,777       16,489       16,580       91       181       (90)       •       (166)         Insurance Cost Recovery Account       (283)       (1,255)       (972)       4,644       744       2,248       2,150       (98)       •       (80)       •       (48)       (46)       ((1,0)       (1,0)       •       (1,0)       (1,20)       (13,20)       (12,20)       (14,20)       (13,20)       <		1.321	771	(550)	2.283	(302)	1.981	1.380	(601)	(500)	(101)	•	(142)	4	
Facilities Management Services       14,000       14,162       82       18,421       2,534       20,955       20,727       (228)       -       (210)       (210)       (210)       (210)       (210)       15.24       7.74       7.731       16.81       190       -       16.71       1       1       1       16.71       1       1       1       16.71       1       1	5	,		• •	,	( )	,	,	. ,	-	. ,		· · /	(3	
Finance       8,706       8,003       (703)       11,452       1,690       13,142       12,688       (454)       67       (521)       I       (270)       (2270)       (2270)       (331)         Human Resources       3,857       2,943       (914)       6,407       (567)       5,840       5,286       (554)       (112)       (442)       •       (99)       (3)         Information Services       10,885       10,885       (125)       (972)       4,644       -       4,644       4,931       287       -       287       •       167       11         Performance       1,499       1,337       (162)       1,524       724       2,248       2,100       (98)       •       (48)       (6       (270)       (8         Procurement       1,752       1,361       (391)       2,184       749       2,933       2,199       (734)       -       (734)       •       (397)       (3         Transformation Suppot Unit       3,118       3,424       306       2,275       3,469       5,744       5,292       (452)       692       (1,144)       •       (13,200)       (12,27)       (26,61)       14,810       99,042       91,032	Essex Legal Services	334	450	116	609	-	609	767	158	-	158	•	90	e	
Human Resources       3,670       6,070       6,070       6,070       5,840       5,286       (54)       (112)       (442)       •       (146)       (146)       (146)       (147)       (147)       (148)       (142)       (1442)       (1442)       (146)       (146)       (146)       (146)       (146)       (146)       (146)       (146)       (142)       (142)       (142)       (142)       (148)       (149)       (130)       (166)       (175)       (167)       (143)       (127)       (163)       (175)       (130)       (163)       (175)       (163)       (175)       (163)       (175)       (163)       (175)       (130)       (1175)       (130)       (1175)       (130)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1175)       (1132)       (142)       (1175)	Facilities Management Services	14,080	14,162	82	18,421	2,534	20,955	20,727	(228)	-	(228)		(118)	(11)	
Information Services       10,885       10,585       (300)       11,712       4,777       16,489       16,580       91       181       (90)       •       (166)         Insurance Cost Recovery Account       (283)       (1,255)       (972)       4,644       -       4,644       4,931       287       -       287       •       167       1         Performance       1,499       1,337       (162)       1,524       724       2,248       2,150       (98)       -       (98)       •       (98)       •       (48)       (0)         Procurement       1,752       1,361       (391)       2,184       749       2,933       2,199       (734)       •       (397)       (3         Transformation Suppot Unit       3,118       3,424       306       2,275       3,469       5,744       5,292       (452)       692       (1,144)       •       (270)       (8         Other Operating Costs       11,914       7,922       (3,992)       113,034       950,941       922,757       (28,184)       (2,753)       (25,431)       •       (13,200)       (12,2         DSG offset	Finance	8,706	8,003	(703)	11,452	1,690	13,142	12,688	(454)	67	(521)		(270)	(25 <sup>-</sup>	
Insurance Cost Recovery Account       (283)       (1,255)       (972)       4,644       -       4,644       4,931       287       -       287       +       1167       1         Performance       1,499       1,337       (162)       1,524       724       2,248       2,150       (98)       -       (98)       •       (48)       ((17))         Procurement       1,752       1,361       (391)       2,184       749       2,933       2,199       (734)       -       (734)       •       (397)       (3)         Transformation Suppot Unit       3,118       3,424       306       2,275       3,469       5,744       5,292       (452)       692       (1,144)       •       (270)       (8)         Other Operating Costs       11,914       7,922       (3,992)       113,852       (14,810)       99,042       91,032       (8,010)       -       (8,010)       •       (7,400)       (6)         DSG offset		3,857	2,943	(914)	6,407	(567)	5,840	5,286	(554)	(112)	(442)	•	(99)	(34:	
Performance       1,499       1,337       (162)       1,524       724       2,248       2,150       (98)       -       (734)       -       (734)       -       (734)       -       (734)       -       (734)       -       (734)       -       (734)       -       (734)       -       (734)       -       (734)       -       (736)       (3377)       (33       -       (270)       (8       0       -       (8,010)       -       (8,010)       -       (8,010)       -       (8,010)       -       (74,00)       (12,20)       0       0       1,22       0       0       1,320       1,22       0       0       1,450       (1,00)       0       0       0       <			'	• •	,	4,777	,	,		181	• •		· · /	7	
Procurement Transformation Suppot Unit       1,752       1,361       (391)       2,184       749       2,933       2,199       (734)       -       (730)       (734)       -       (730)       (731)       (731)       (734)       -       (730)       (730)       (730)       (731)       (730)       (731)       (730)       (731)       (730)       (731)       (7		. ,	,	• •	,	-	,			-				12	
Transformation Suppot Unit       3,118       3,424       306       2,275       3,469       5,744       5,292       (452)       692       (1,144)       •       (270)       (6         Other Operating Costs       11,914       7,922       (3,992)       113,852       (14,810)       99,042       91,032       (8,010)       -       (8,010)       -       (8,010)       -       (8,010)       (7,400)       (6         Net Expenditure       561,869       555,806       (6,063)       937,907       13,034       950,941       922,757       (28,184)       (2,753)       (25,431)       •       (13,200)       (12,22)         DSG offset       -       -       -       372       -       372       -       372       1,450       (1,0)         ECC Projected Outturn       -       (27,812)       (2,753)       (25,059)       •       (11,750)       (13,33)         General government grant       -       -       (5,263)       (5,687)       -					,		,	,		-				(5)	
Other Operating Costs       11,914       7,922       (3,992)       113,852       (14,810)       99,042       91,032       (8,010)       -       (13,200)       (12,22)       (1,010)       -       -       -       1,450       (1,010)       -       -       -       1,450       (1,010)       -       -       -       1,450       (1,010)       -       -       -       -       1,450       (1,010)       -       -														(33)	
Net Expenditure       561,869       555,806       (6,063)       937,907       13,034       950,941       922,757       (28,184)       (2,753)       (25,431)       ■       (13,200)       (12,22)         DSG offset       372       -       372       -       372       -       372       1,450       (1,0)         ECC Projected Outturn       (27,812)       (2,753)       (25,059)       ■       (11,750)       (13,332)         Financed by       (General government grant       (79,764)       (9,210)       (88,975)       -       -       (11,750)       (13,332)         General government grant       (2,356)       (3,332)       (5,687)       -															
DSG offset       372       -       372       -       372       1,450       (1,0)         ECC Projected Outturn       (27,812)       (2,753)       (25,059)       Image: 11,750       (13,3)         Financed by       General government grant       (79,764)       (9,210)       (88,975)       -	Other Operating Costs	11,914	7,922	(3,992)	113,852	(14,810)	99,042	91,032	(8,010)	-	(8,010)	•	(7,400)	(61)	
ECC Projected Outturn       (27,812)       (2,753)       (25,059)       (11,750)       (13,31)         Financed by         General government grant       (79,764)       (9,210)       (88,975)       -         General Balance - contribution/(withdrawal)       (2,356)       (3,332)       (5,687)       -         Revenue Support Grant       (5,226)       -       (5,226)       -         National non-domestic rates       (269,574)       -       (269,574)       -         Council tax precept       (581,611)       -       (581,611)       -	Net Expenditure	561,869	555,806	(6,063)	937,907	13,034	950,941	922,757	(28,184)	(2,753)	(25,431)		(13,200)	(12,23	
Financed by       (79,764)       (9,210)       (88,975)       -         General government grant       (2,356)       (3,332)       (5,687)       -         General Balance - contribution/(withdrawal)       (2,356)       (3,332)       (5,687)       -         Revenue Support Grant       (5,226)       -       (5,226)       -         National non-domestic rates       (269,574)       -       (269,574)       -         Council tax precept       (581,611)       -       (581,611)       -	DSG offset								372	-	372		1,450	(1,07	
General government grant         (79,764)         (9,210)         (88,975)         -           General Balance - contribution/(withdrawal)         (2,356)         (3,332)         (5,687)         -           Revenue Support Grant         (5,226)         -         (5,226)         -         -           National non-domestic rates         (269,574)         -         (269,574)         -         -           Council tax precept         (581,611)         -         (581,611)         (581,611)         -	ECC Projected Outturn								(27,812)	(2,753)	(25,059)		(11,750)	(13,30	
Collection fund surpluses 624 (492) 132 132 -	General government grant General Balance - contribution/(withdrawal) Revenue Support Grant National non-domestic rates Council tax precept				(2,356) (5,226) (269,574) (581,611)	(3,332)	(5,687) (5,226) (269,574) (581,611)	(5,687) (5,226) (269,574) (581,611)	•						
	Collection fund surpluses				624	(492)	132	132	-						

REVENUE

Total Financing	(937.907) (13.034) (950.941) (950.941)
. eta i manen.g	

Rag Status

Under spend of less than 5% of the budget Under spend of greater than 5% of the budget Over spend of less than 5% of the budget Over spend of greater than 5% of the budget •

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## **APPENDIX A (ii)**

Health and Wellbeing	Unadjusted Variance £000 (592)	Virement Requests £000	Carry Forward requests £000	Amounts (to) / from reserve £000 (408)	Residual Variance £000 (184)	Quarter 2 Residual Variance £000 102
Adults Social Care	677				677	(166)
Children's Services Non dedicated Schools Budget	(13,977)				(13,977)	(2,690)
Education and 2012 Games Dedicated Schools Budget Non dedicated Schools Budget Lee Valley Park and 2012 Games	22 1,812 1				22 1,812 1	(180) 697 2
Highways and Transportation Economic Growth & Waste & Recycling Customer Services, Environment and Culture Leader Communities and Planning Fire Reinstatement Works Deputy Leader	(2,661) (1,021) (57) (935) (571) - (82)	57	(104)	(2,459) (320) 507 (354)	(202) (701) (517) (581) (571) - (82)	(6) (252) 85 59 (471) - 30
Recharged Support Services Highways and Transportation Car Provision Scheme Transport Coordination Centre Customer Services, Environment and Culture Customer Services	80 (100) 526				80 (100) 526	58 (119) 4
Leader Communications and Customer Relations Equality and Diversity Deputy Leader	(307) (9)				(307) (9)	(210) (50)
Asset Management Democratic Services Essex Legal Services Facilities Management Services Finance Human Resources	(601) (23) 158 (228) (454) (554)	(29) (57)	(500)	96 (55)	(101) (23) 158 (228) (521) (442)	(142) 10 90 (118) (270) (99)
Information Services Insurance Cost Recovery Account Performance Procurement Transformation Support Unit	91 287 (98) (734) (452)	29	(421)	602	(90) 287 (98) (734) (1,144)	(166) 167 (48) (397) (270)
Total	(19,802)		(1,025)	(1,728)	(17,049)	(4,350)
Other Operating Costs	(8,010)				(8,010)	(7,400)
Total (including Other Operating Costs)	(27,812)	-	(1,025)	(1,728)	(25,059)	(11,750)

Virement requests listed above are approved through other mechanisms whilst the Customer Services, Enviroment and Culture amount to reserve of £507k has already been approved, therefore no subsequent approval is required as part of the 3rd Quarter Report.

#### **APPENDIX B**

		REVENUE				
	TRA	ADING ACTIVITI	ES			
2011/12				20	12/13	
Actual		Original Budget	Latest Budget	Outturn Forecast	Variance	Forecast Variance
£000		£000	£000	£000	£000	%
(24,389)	Income	(18,218)	(30,183)	(29,890)	293	(1%)
22,767	Expenditure	16,303	27,766	27,775	9	0%
(1,622)	(Surplus) / Deficit	(1,915)	(2,417)	(2,115)	302	(12%)
	Appropriations					
(23)	to County Revenue Account	1,876	1,539	1,539	-	-
1,645	to Trading Activity Reserves	39	878	878	(0)	(0%)
-	Net movement on the reserve	-	-	302	302	-

#### APPENDIX C

			С	APITAL						
2012/13										
	Year to date Budget Movement Forecast outturn									
	Actual	% spend vs forecast	Original Budget	Approved changes	Approved changes	Revised Budget	Outturn forecast	Forecast variance	Forecast variance	RAG status
	£000	%	£000	£000	£000	£000	£000	£000	%	
Adult Social Care	33	9.9%	-	333	-	333	333	-	0.0%	
Children's Services	177	15.4%	-	1,809	(333)	1,476	1,148	(328)	-22.2%	•
Communities & Planning	713	39.0%	1,500	413	-	1,913	1,830	(83)	-4.3%	
Customer Services, Environment & Culture	1,127	54.4%	625	1,323	156	2,104	2,070	(34)	-1.6%	
Economic Growth, Waste & Recycling	472	13.3%	21,339	11,015	(28,288)	4,066	3,539	(527)	-13.0%	•
Education, Lifelong Learning & 2012 Games	32,199	64.6%	40,773	27,459	(14,077)	54,155	49,831	(4,324)	-8.0%	•
Deputy Leader, Finance & Transformation	4,767	44.7%	15,750	4,359	(8,110)	11,999	10,668	(1,331)	-11.1%	•
Health & Wellbeing	-	0.0%	-	-	-	-	-	-	0.0%	
Highways & Transportation	28,206	50.9%	52,594	26,241	(5,229)	73,606	55,429	(18,177)	-24.7%	•
Leader	-	0.0%	2,000	27	(7)	2,020	-	(2,020)	-100.0%	•
Archived Codes	5	1.2%	-	-	424	424	429	5	1.2%	*
sub-total ECC Capital Programme	67,699	54.0%	134,581	72,979	(55,464)	152,096	125,277	(26,819)	-17.6%	•
School Balances										
Cash balance held by schools	2,236	100.0%	-	2,236	-	2,236	2,236	-	0.0%	
Devolved formula capital	4,232	38.9%	-	2,393	7,949	10,342	10,866	524	5.1%	•
sub-total School Balances	6,468	49.4%	-	4,629	7,949	12,578	13,102	524	4.2%	*
Total ECC & Schools Capital Programmes	74,167	53.6%	134,581	77,608	(47,515)	164,674	138,379	(26,295)	-16.0%	•
Financed by										
ECC Capital Programme										
Grants			76,891	32,862	(12,331)	97,422	85,364			
Reserves			1,255	56	(9)	1,302	2,615			
Developer contributions			18,875	8,198	(10,104)	16,969	5,750			
Capital receipts			-	1,472	(127)	1,345	1,969			
Unsupported borrowing			37,560	30,391	(32,893)	35,058	29,579			
Borrowing funded by revenue			-	-	-	-	-			
sub-total ECC Capital Programme			134,581	72,979	(55,464)	152,096	125,277	-		
School Balances										
Grants			-	4,629	3,499	8,129	8,653			
Unsupported borrowing			-		4,450	4,449	4,449			
sub-total School Balances			-	4,629	7,949	12,578	13,102	-		
Total ECC & Schools Capital Funding			134,581	77,608	(47,515)	164,674	138,379	-		

#### Variance plan

		Ap	proved change	es				Variance	Plan		
Directorate	Slippage	Additions	Reductions	Advanced	2012/13	Slippage	Additions	Reductions	Advanced	Residual	Total
				Works	Approved				Works	Variance	Variance
		_	_	_	changes		_	_	_	_	_
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Adult Social Care	(7,498)	3,838	(911)	(2)	(4,573)	-	-	-	-	-	-
Children's Services	18,838	17,606	(9,093)	(2,139)	25,213	(50)	-	(278)	-	-	(328)
Communities & Planning	(326)	-	-	-	(326)	(83)	-	-	-	-	(83)
Customer Services, Environment & Culture	(199)	122	(154)	-	(231)	(34)	-	-	-	-	(34)
Economic Growth, Waste & Recycling	(10,215)	-	(7)	2	(10,220)	(440)	-	-	-	(87)	(527)
Education, Lifelong Learning & 2012 Games	(21,868)	16,191	(15,924)	1,969	(19,631)	(3,517)	1,273	(3,179)	933	166	(4,324)
Deputy Leader, Finance & Transformation	2,280	1,464	(25,737)	1	(21,993)	(1,576)	-	(20)	265	-	(1,331)
Health & Wellbeing	-	-	-	-	-	-	-	-	-	-	-
Highways & Transportation	(25,836)	-	-	199	(25,638)	(11,468)	2,344	(6,912)	-	(2,141)	(18,177)
Leader	-	-	-	-	-	(2,020)	-	-	-	-	(2,020)
Archived Codes	-	424	-	-	424	-	-	-	-	5	5
Total ECC Capital Programme	(44,824)	39,645	(51,825)	28	(56,976)	(19,188)	3,617	(10,389)	1,198	(2,057)	(26,819)
School Balances											
Cash balance held by schools	-	-	-	-	-	-	-	-	-	-	-
Devolved formula capital	-	7,949	-	-	7,949	-	6,257	(5,734)	-	1	524
Total School Balances	-	7,949	-	-	7,949	-	6,257	(5,734)	-	1	524
Total ECC & Schools Capital Programmes	(44,824)	47,594	(51,825)	28	(49,027)	(19,188)	9,874	(16,123)	1,198	(2,056)	(26,295)

Rag Status

Under spend of less than 5% of the budget 

Under spend of greater than 5% of the budget •

Over spend of less than 5% of the budget Over spend of greater than 5% of the budget ٠

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#### **APPENDIX C**

	CAPITAL PROGRAMM	E DETAIL	ED VAI	RIANC	E PLAI	N		
Approval Sou	ught in this Report		R	EQUESTE	D			
								2012
Portfolio & Se	cheme	Slippage	Additions	Reductio	Advance d Works	2012/13 Changes	Residual Variance	To Chang
		£000	£000	£000	£000	£000	£000	£
Children's Se	arvices							
	ning High for Disabled Children	-	-	(249)	-	(249)	-	(2
	nor Works - Residential Homes	-	-	(29)	-	(29)	-	(
ICS	S Systems Rationalisation	(50)	-	- (278)		(50) (328)		(3
Communities	s and Planning	(50)	_	(210)		(020)		
	psies and Travellers	(83)	-	-	-	(83)		
		(83)	-	-	-	(83)	-	(
	rvices Environment & Culture blic Realm	(34)				(34)	_	
Pu	bic Ream	(34)	-	-		(34)		
conomic Gr	owth, Waste & Recycling						-	
Wa	aste Strategy	-	-	-	-	-	(87)	
Wa	aste & Recycling	(440)	-			(440)	- (87)	(4
ducation Li	ifelong Learning & 2012 Games	(110)				(440)	(01)	(
	sic Need	(384)	111	(469)	682	(60)	(5)	
	entwood Endeavour	-	-	-	217	217	-	
	oomfield Primary School nvey Skills Centre	(95) (184)	-	-	-	(95) (184)	-	(1
	pitalised Building Maintenance 2012/13	(104)	725	-	-	725	-	(
	pitalised Building Maintenance Prior and Future Years	-	16	(728)	-	(712)	-	(7
	Ichester Primary Review	(395)	95 11	(200)	-	(500) 11	-	(!
	nbury Extension La Salle BSF	(1,025)	-			(1,025)	-	(1,0
	ith Borthwick Relocation	-	-	-	-	-	2	(.,
	sex Academies - Witham	-	-	-	-	-	170	
	rlow New Hall Farm Primary rlow Primary Additional Places	(46)	-	- (200)	-	(46) (200)	-	(
	Hardware - Terms	-	-	(200)	-	(200)	-	(,
	mes Hornsby High BSF	-	-	(705)	-	(705)	-	(
	ersea Extension	(55)	-	(11)	-	(66)	-	
	her BSF her Projects	- (394)	- 47	- (316)	-	- (663)	(1)	(
	mary Capital Programme	(004)	14	(50)	-	(36)	(1)	
	orefields BSF	(603)	-	(291)	-	(894)	-	(
	Johns Abbeyfield Primary	(336)	-	-	-	(336)	-	(;
	kely Primary School Relocation mporary Accommodation		- 254	(166) (33)	- 34	(166) 255	- (1)	(
101	npolary Accommodation	-	- 204	(00)	-	-	(1)	
		(3,517)	1,273	(3,179)	933	(4,490)	166	(4,:
	er, Finance & Transformation	(100)				(100)		
	nor Works F Stabilisation	(100) (100)	-	-	-	(100) (100)	-	() (*
	operty Transformation	(1,376)	_	(20)	-	(1,396)	-	(1,3
So	cial Care IT	-	-		265	265		
		(1,576)	-	(20)	265	(1,331)		(1,:
	Transportation 3 Passenger Transport Corridor		_	(646)	-	(646)	-	(6
	3 Passenger Transport Comdor 30 Bypass PFI Improvement	(40)	-	(646)		(646)	-	((
	chive	-	-	-	-	-	5	
	sildon Enterprise Corridor	-	50	-	-	50	-	
	Ichester A134 St Botolphs Ichester Park & Ride, Cuckoo Farm	(443)	-	-	-	(443)	-	(4
	unty Bridges Maintenance and Strengthening	-	-	-	-	-	(1)	
	unty Roads Maintenance	-	5	(53)	-	(48)	54	
	vered Salt Storage cling Programme	(164)	-	-	-	(164)	-	(
	ping Forest Transport Strategy	(885) (200)	24	(16)		(877) (200)	(14)	() ()
	otway Maintenance	(200)	1,000	(6)	-	994	6	1
	dleigh Farm Access Improvements		45	-	-	45	-	
	rlow A414 Capacity Improvements ial Scheme Design	(1,082)	438 14		-	(644) 14	- (17)	(
	iai Scheme Design cal Highways Panels	- (2,766)	- 14	-	-	(2,766)	(17) (3,756)	(6,
Ma	ijor Schemes Planning & Management	(2,024)	10	(257)	-	(2,271)	-	(2,2
	R3 Northern Approaches Road	(850)	-	-	-	(850)	-	(4
	twork Management her Strategy & Engagement Group	- (7)	3 18	(1) (3)	-	2	-	
	ssenger Transport	(392)	10	(230)	-	(612)	787	
Priv	vate Streetworks & PFI	(55)	-	-	-	(55)	-	
	ad Safety Asset Management	(251)	43	(16)	-	(224)	(101)	(:
	scommon Way dlers Farm	(55) (195)	-	-	-	(55) (195)	-	(
	fety Barrier Replacement	(100)	1	(7)	-	(195)	20	(
Sat	fety Camera Rollout	(264)	-	-	-	(264)	-	(2
	ction 106 uth Essex Rapid Transit	(1,474)	22	(4,999) (640)	-	(6,451) (640)	(14)	(6,4 (1
	eet Lighting CMS	(317)	-	(040)	-	(840) (317)	- (178)	() (•
Str	eet Lighting Replacement	-	660	-	-	660	-	
	rface Water Alleviation Scheme	-	1	(38)	-	(37)	(24)	1
	wn Centre Improvements Iffic Signal Refurbishment	(4)	-	-	-	(4)	1,100 (8)	1,
iid		(11,468)	2,344	(6,912)	-	(16,036)	(2,141)	(18,
eader								
	rporate Complaints System	(20)	-	-	-	(20)	-	
Inte	egrated County Strategy	(2,000)	-	-	-	(2,000)		(2,
		(2,020)	-	-	-	(2,020)		(2,
rchive		-	-	-	-	-	5	
ub-Total EC	C Capital Programme	(19,188)	3,617	(10,389)	1,198	(24,762)	(2,057)	(26,
chool Balar								
Dev	volved Formula Capital		6,257	(5,734)		523	1	
ub-Total Sc	hool Balances		6,257	(5,734)	-	523	1	
	OVAL REQUESTS	(19,188)	9,874	(16,123)	1,198	(24,239)	(2,056)	(26,

#### APPENDIX D

								AF	
			EARM	MARKED RESER	VES				
				2012/13					
	Balance at			2	012/13 movements				Forecast
	1 April 2012	Contributions	Contributions	Contributions	Withdrawals	Withdrawals	Withdrawals	Net	Balance at
		approved	awaiting	to reserves	approved	awaiting	from reserves	Movement	31 March 2013
			approval			approval			
	F	r							
	£000	£000	£000	£000			£000	£000	£000
0									
General reserves	(740)								(740)
Building maintenance reserve	(713)	(1,000)					-	- (1.000)	(713)
Capital receipts pump priming	(961)	(1,000)		(1,000)				(1,000)	(1,961)
Carbon Reduction reserve	(1,536)	(1,419)		(1,419)			-	(1,419)	(2,955)
Carry Forwards Reserve	-	(00)		-			-	-	(62)
Essex Crime and Police Panel reserve	-	(69)		(69)			-	(69)	(69)
Essex Transport Reserve	(417)			-				- 55	(417)
ESF Reserve	(2,805)	(1.000)		-	55		55		
Energy Inflation reserve Health and Safety Reserve	(969)	(1,200)		(1,200)	321		- 321	(1,200) 321	(1,200)
	(909)	(2,000)		(2,000)	2,000			321	(648)
Highways Maintenance reserve Insurance	(6,883)	(2,000)		(2,000)	2,000		2,000	-	(6,883)
LAA Performance	,			-			-	-	
Newton bequest reserve	(1,833) (119)			-			-	-	(1,833) (119)
Personal Care reserve	(119)	(3,483)		(3,483)				(3,483)	(3,483)
Procurement reserve	(24)	(3,403)		(3,403)			-	(3,403)	(3,403)
Quadrennial Elections reserve	(506)	(500)		(500)				(500)	(1,006)
Redundancy reserve	(3,600)	(8,500)			76	602	678	(7,220)	(10,820)
Severe weather reserve	(3,000) (252)	(8,500)		(7,898)	70	002	078	(7,220)	(10,820)
Street Lighting reserve	(476)			_			-		(476)
Tendring PPP	(470)								(422)
Transformation	(17,006)	(13,497)	(1,337)	(14,834)	11,124	1,266	12,390	(2,444)	(19,450)
Transformation	(38,522)	(31,668)	(1,337)	(32,403)	13,576	1,868	15,444	(16,959)	(55,481)
	(00,022)	(01,000)	(1,001)	(02,100)	,	.,	,	(10,000)	(00,101)
Future capital funding									
General	(3,634)	(8,475)	(1,360)	(9,835)			-	(9,835)	(13,469
Bellhouse landfill	(61)			-			-	-	(61
Historic Building Reserve	(120)			-			-	-	(120
	(3,815)	(8,475)	(1,360)	(9,835)	-	-	-	(9,835)	(13,650)
Equalisation reserves									
PFI equalisation reserves									
A130 PFI	(57,399)		(899)	(899)	634		634	(265)	(57,664
Clacton secondary schools' PFI	(3,824)	(188)		(188)			-	(188)	(4,012
Debden PFI	(4,683)			-	251		251	251	(4,432
Building schools for the future PFI	(2,185)			-			-	-	(2,185
Waste reserve	(44,054)	(17,550)	(408)	(17,958)	391		391	(17,567)	(61,621)
Grants equalisation reserve	(10,148)			-	916		916	916	(9,232
	(122,293)	(17,738)	(1,307)	(19,045)	2,192	-	2,192	(16,853)	(139,146
Schools	(50,320)			<u> </u>	_		-		(50,320
		•			-				
Partnerships	(2,066)	(113)		(113)	185		185	72	(1,994)
Trading activities	(3,381)	(878)		(878)			-	(878)	(4,259)
-								. ,	
Total	(220,397)	(58,872)	(4,004)	(62,274)	15,953	1,868	17,821	(44,453)	(264,850)

#### APPENDIX D

GENERAL BALANCE - Movement Analysis	
	£000
Actual Balance 31 March 2012	(63,015)
2012/13 Planned Withdrawal	2,356
Proposed Withdrawals	
Highways Maintenance	1,000
Community Budgets and the systematic review	2,850
Actual Balance 1 April 2012	(56,809)
Subsequent movements	
Property Transformation Revenue Investment	1,040
Carry Forwards drawn down:	1,040
AHCW	1,545
ESH	852
Sustainable Environment and Enterprise Service (CRC budget reduction)	890
Grant Variations (COOC)	(1,546)
Transformation	60
Estimated balance at 31st March 2013	(53,968)
Proposals	
Contributions	
Carry Forward requests:	
Transformation	(421)
ESH	(604)
Withdrawals	
Updated Estimated Balance at 31 March 2013	(54,993)

Emergency Contingency	
Actual Balance 1 April 2012	£000 (8,000)
Previously Approved Proposed Utilisation	
Assumed Withdrawals	8,000
Estimated balance at 31 March 2013	-

#### APPENDIX E

#### PRUDENTIAL INDICATORS AND TREASURY MANAGEMENT

#### PRUDENTIAL INDICATORS

			Approved Indicator	Lates Estimate		
1	Affordability					
	Incremental impact on Council Tax	£	£0.52	N//		
	Ratio of financing costs to net revenue streams	%	5.5%	4.5%		
2	Prudence		Net borrowing is well within the medium			
	Net borrowing and Capital Financing Requirement		term forecast of the Capital Financing Requirement.			
3	Capital Expenditure					
	Capital expenditure	£m	194	13		
	Capital Financing Requirement (excluding credit arrangements)	£m	779	72		
4	External Debt					
	Authorised limit (borrowing only)	£m	570	N		
	Operational boundary (borrowing only)	£m	470	N/		
	Actual external borrowing (maximum level of debt during year to date)	£m	N/A	36		
5	Treasury Management					
	Interest rate exposures :					
	Upper limit for exposure to fixed rates					
	Net exposure	£m	820	28		
	Debt		100.0%	99.7		
	Investments		100.0%	54.9		
	Upper limit for exposure to variable rates					
	Net exposure	£m	240	(6		
	Debt		30.0%	2.5		
	Investments		100.0%	69.3		
	Maturity structure of borrowing (upper limit)					
	Under 12 months	%	40.0%	0.3		
	12 months & within 24 months	%	40.0%	5.1		
	24 months & within 5 years	%	60.0%	16.4		
	5 years & within 10 years	%	60.0%	11.1		
	10 years & within 25 years	%	60.0%	7.5		
	25 years & within 40 years	%	50.0%	13.6		
	40 years & within 50 years	%	50.0%	46.3		
	50 years & above	%	10.0%	0.0		
	Total sums invested for more than 364 days					
	Authorised limit	£m	50	N/		
	Actual sums invested ( <b>maximum position during year to date</b> )	£m	N/A			

#### 6 Summary

All Treasury Management activities have been undertaken in accordance with approved policies and procedures.

External debt is within prudent and sustainable limits.

Credit arrangements have been undertaken within approved indicators

Maturity Structure of borrowing : the maturity dates for market loans are based on the next review date, not the final maturity date.

n/a

## PRUDENTIAL INDICATORS AND TREASURY MANAGEMENT

	Opening Balance 1 April £000	Raised £000	Repaid £000	Balance at 30 Nov £000	Movement £000	Interest payable / (earned) £000
Borrowing						
Long Term	359,620	-	(855)	358,765	(855)	10,236
Temporary	3,237	675	(654)	3,258	21	9
	362,857	675	(1,509)	362,023	(834)	10,245
Investments						
Long Term	-	-	-	-	-	-
Temporary	(150,300)	(115,684)	84	(265,900)	(115,600)	(1,789)
	(150,300)	(115,684)	84	(265,900)	(115,600)	(1,789)
Net indebtedness	212,557	(115,009)	(1,425)	96,123	(116,434)	8,456

#### Borrowing

Average long term borrowing over period (£000) 359,217 Opening pool rate at 1 April 2012 4.26% Weighted average rate of interest on new loans secured to date Average pool rate for year to date 4.26%

#### Investments

Average daily cash balance over period (£000)	258,519
Average interest earned over period	1.03%
Benchmark rate - average local authority 7 day rate	0.31%