## Essex Pension Fund 3 Year Business Plan April 2015 to March 2018

| Area of activity   | 2015/16                              | 2016/17                              | 2017/18                              |
|--|--------------------------------------|--------------------------------------|--------------------------------------|
| Governance   |                                      |                                      |                                      |
| Business plan  | March for the following year         | March for the following year         | March for the following year         |
| Members' knowledge and understanding                       |                                      |                                      |                                      |
| Prepare & implement training strategy                      | September                            | September                            | September                            |
| Training needs assessment (TNA)                            | Ongoing                              | Ongoing                              | Ongoing                              |
| Governance review  | December                             | September                            | September                            |
| Effectiveness of Pension Fund Board                        | July                                 | July                                 | July                                 |
| Annual Statement of Accounts                               | July (draft)<br>September<br>(Final) | July (draft)<br>September<br>(Final) | July (draft)<br>September<br>(Final) |
| Employer Forum(s)  | June                                 | May (onwards)                        | May / June                           |
| Review scorecard (risk register)                           | Quarterly                            | Quarterly                            | Quarterly                            |
| Review performance   | Quarterly                            | Quarterly                            | Quarterly                            |
| Administering Authority discretions and delegations review |                                      |                                      | September (review)                   |
| Employing Authority discretions and delegations review     |                                      |                                      | September (review)                   |
| Communications policy review                               | December                             | December                             | December                             |

| Area of activity                                      | 2015/16                              | 2016/17                              | 2017/18                               |  |
|---|--------------------------------------|--------------------------------------|---------------------------------------|--|
| Investment (Steering Committee)                       |                                      |                                      |                                       |  |
| Strategic asset allocation review                     | July &<br>February                   | July &<br>February                   | July &<br>February                    |  |
| Asset/Liability study                                 |                                      | February                             |                                       |  |
| Statement of Investment Principles review             | March                                | March                                | March                                 |  |
| Review investment management fees                     | November                             | November                             | November                              |  |
| Individual manager review                             | Quarterly                            | Quarterly                            | Quarterly                             |  |
| Funding   |                                      |                                      |                                       |  |
| Funding Strategy Statement review                     | September                            | July - March                         | September                             |  |
| Actuarial Valuation 2016                              | Preparation                          | April - March                        | Implementation                        |  |
| Interim funding review                                | September                            |                                      | September                             |  |
| Admission/employer participation/bulk transfer policy | Ongoing                              | Ongoing                              | Ongoing                               |  |
| Administration  |                                      |                                      |                                       |  |
| LGPS reform – planning for administration changes     | Follow up amendments                 | Ongoing                              | Ongoing                               |  |
| Review/Procurement of IT System                       | Ongoing                              | Ongoing                              | Review of effectiveness & development |  |
|   | (Phased installation)                | (Phased installation)                |                                       |  |
| End of year data exercise                             | July                                 | July                                 | July                                  |  |
| Auto-enrolment / workbased pensions                   | Rolling<br>Employer<br>staging dates | Rolling<br>Employer<br>staging dates | Rolling<br>Employer<br>staging dates  |  |
| Communications  |                                      |                                      |                                       |  |
| LGPS reform   | Ongoing                              | Ongoing                              | Ongoing                               |  |
| Implement communications policy                       | Ongoing                              | Ongoing                              | Ongoing                               |  |
| Introduce infoBOARD and develop usage                 | Ongoing                              | Ongoing                              | Ongoing                               |  |