Essex Pension Fund 3 Year Business Plan April 2016 to March 2019

Area of activity	2016/17	2017/18	2018/19
Governance			
Business plan	March for the following year	March for the following year	March for the following year
Members' knowledge and understanding			
Prepare & implement training strategy	Ongoing	Ongoing	Ongoing
Training needs assessment (TNA)			
Governance review	October to March	December	December
Effectiveness of Pension Fund Board	July	July	July
Annual Statement of Accounts	July (draft) September (Final)	July (draft) September (Final)	July (draft) September (Final)
Employer Forum(s)	October (onwards)	May / June	May / June
Review scorecard & risk register	Quarterly	Quarterly	Quarterly
Administering Authority discretions and delegations review		September (review)	
Employing Authority discretions and delegations review		September (review)	
Communications policy review	December	December	December

Area of activity	2016/17	2017/18	2018/19
Strategic asset allocation review	July & February	July & February	July & February
Pooling investments and its implications	Ongoing	Ongoing	Ongoing
Asset/Liability study	February		
Statement of Investment Principles review	March	March	March
Review investment management fees	February	February	February
Individual manager review	Quarterly	Quarterly	Quarterly
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Funding Strategy Statement review	July - March	September	September
Actuarial Valuation 2016	April - March	Implementation	Preparation
Interim funding review		September	September
Admission/employer participation/bulk transfer policy		Ongoing	Ongoing
LGPS reform – planning for administration changes	Ongoing	Ongoing	Ongoing
Review/Procurement of IT System	Ongoing	Ongoing	Review of
	(Phased installation)	(Phased installation)	effectiveness & development
End of year data exercise	April – August	April – August	April – August
Auto-enrolment / work based pensions	Rolling Employer staging dates	Rolling Employer staging dates	Rolling Employer staging dates
LGPS reform	Ongoing	Ongoing	Ongoing
Implement communications policy	Ongoing	Ongoing	Ongoing
infoBOARD and usage	Ongoing	Ongoing	Ongoing