# ESSEX FIRE AUTHORITY Essex County Fire & Rescue Service



Minutes of a Meeting of the Cultural Review Sub-Group of the Principal Officers Human Resources Committee held on Wednesday 10 February 2016 at 10.35 am

#### Present:

Councillor A Holland Chairman

Councillor B Aspinell Councillor A Erskine Councillor C Guglielmi Councillor C Kent

Councillor A Hedley (for Information Item 4 only)

The following Officers were present in support throughout the meeting:

Adam Eckley Acting Chief Fire Officer

Lindsey Stafford-Scott Director of Human Resources and Organisational

Development

Philip Thomson Clerk and Monitoring Officer to Essex Fire Authority

Fiona Lancaster Committee Officer

Councillor Alan Bayley was in attendance.

Hannah Cleary and Emma Tombs, who had recently been seconded to Essex Fire Authority from Basildon Borough Council to support the work of the Expert Advisory Panel, were also in attendance.

The original meeting start time was delayed to allow three Members (Councillors Holland, Aspinell and Kent), who had been held up by a road traffic accident and who were making every effort to attend, reasonable time to arrive for the meeting.

On the advice of the Clerk and Monitoring Officer, and with the agreement of those Members and Officers present, the Acting Chief Fire Officer introduced his progress report (agenda item 4) until such time a quorum had been achieved (at 10.45 am) and the Chairman could undertake her role.

### 1. Declarations of Interest

Members were reminded that they should declare any interests at this point or during consideration of the appropriate agenda item.

#### 2. Minutes

The minutes of the meeting held on 7 January 2016 were approved as a correct record and signed by the Chairman.

# 3. Progress Report on the delivery of the work programme required to improve the culture of Essex County Fire and Rescue Service

The Sub-Group received report EFA/023/16 by the Acting Chief Fire Officer which provided a progress update on action taken since the last meeting towards the delivery of the work programme required to improve the culture within Essex County Fire and Rescue Service (ECFRS).

In presenting the report, the Acting Chief Fire Officer confirmed that monthly meeting arrangements had been formalised between members of the Strategic Management Board and Essex Fire Authority with members of the Expert Advisory Panel. He highlighted that, at the meeting of the Essex Fire Authority on 13 January 2016, Members had agreed the proposed management structure and suggested next steps. Work was now underway to determine the delivery of the revised management structure, and any transitional management arrangements needed to support the transformation of the Authority. Discussions had also been held with Essex Police to explore potential opportunities for collaboration on support service arrangements.

The following points arose from consideration of the report:

- Members supported the discussions being undertaken with Essex Police to consider how the Services might collaborate and reduce costs in the future.
- The likely impact of collaboration with other Services on the Authority's proposed management structure, and the possibility of some posts being 'time bound'.
- The workshops planned to allow Senior Officers and Members the opportunity to discuss the challenges of integration.
- Members noted that discussions about collaboration opportunities were also being held with the East of England Ambulance Service. Issues such as effective entry into property to help collapsed residents were being considered, and how joint working could help to reduce the burden on the police.
- The new appetite coming from other Services on how they can develop their staff, and explore the prospect of having a joint Estate function.
- Members noted that no decisions had been made by Essex Fire Authority in relation to any possible future collaboration with Essex Police. However, they indicated that they welcomed the opportunity to hear from the current Essex Police and Crime Commissioner at the next full Fire Authority meeting.

- Members welcomed the offer from Councillor A Holland to report back to the Committee following her attendance at an upcoming Local Government Association Conference on the national discussions to be held regarding priorities and plans for the future of the Fire and Rescue Service and the challenges being faced.
- The recommendation regarding mixed crewing was being considered.

The report was noted, together with the progress report provided by the Chairman of the Expert Advisory Panel (attached as Appendix A to the report).

## 4. Date of Next Meeting

It was noted that the next meeting of the Sub-Group would take place on Thursday 10 March 2016 at 10.00 am.

Councillor Andy Erskine's apologies were noted for the next meeting, and he was advised to write to the Clerk if his political group wished to send a substitute Member to the March meeting.

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Signed
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Chairman 10 March 2016