

Council Issues

1. Property Investments

At its July meeting the Cabinet is due to receive a report asking it to agree to establish a fund to invest in property in order to take a more balanced approach to investment. The size of the funds available for investment in property will be fixed by the Cabinet.

Property transactions need to be enacted quickly as the Council will be competing with other investors. It is proposed that the Cabinet Member for Resources is responsible for these investment decisions. In order to do this it is proposed to amend the constitution so that investment decisions are not key decisions and to make it clear that the Cabinet Member for Resources may take investment decisions, in consultation with the Leader. This requires changes to Financial Regulations.

Recommendations

- 1) That the paragraph 5.3.2 of the constitution be amended by adding a third exemption to the definition of a Key Decision by the addition of an additional sub-paragraph:

‘(iii) The purchase of property for the purpose of investment.’

- 2) That Financial Regulations 7.1.4 and 10 shall be amended to insert the underlined text

£2m and above but less than £5m	<p><u>For transactions relating to land acquired for operational purposes</u> the Cabinet Member with responsibility for Property Management (<i>following consultation with Executive Director as above and the Cabinet Member for Finance</i>)</p> <p><u>In the case of a property transaction for investment purposes rather than operational purposes</u> the Cabinet Member for Finance after consulting the Leader</p>
£5m and above	<p><u>For transactions relating to land acquired for operational purposes</u> Cabinet (<i>following consultation with Cabinet Members as above and Executive Director as above</i>)</p> <p><u>In the case of a property transaction for investment purposes rather than operational purposes</u> the Cabinet or the Cabinet Member for Finance after consulting the Leader</p>

- 3) That an additional paragraph be inserted in financial regulation 7.1.4 to read:

‘Where property is acquired for the purposes of investment the role of the Cabinet Member with responsibility for Property shall be discharged by the Cabinet Member for Finance. Any proceeds of sale of any investment may be reinvested in property by the Cabinet Member for Finance.’
and

- 4) In paragraph 14.6.6 of the constitution, the role of the Portfolio Holder, Resources, by the insertion of the following bullet point after the first sub point:

- Decisions about investment property (subject to prior consultation with the Leader on acquisition and sale decisions)

2. Cabinet Issues Report

Currently, paragraph 16.12.5 of the Constitution states that:

‘A Member may ask the Leader, Cabinet Member or Chairman of a committee any question on any report of the Cabinet or a committee when that item is under consideration by the Council.’

It is proposed that the format of the Cabinet Issues Report be revised and brought before Council for noting only. If Members wish to raise any question relating to Cabinet Issues then they may continue to raise it as an oral question.

Recommendation

That paragraph 16.12.5 of the Constitution, paragraph 16.12.5 be amended to:

‘A Member may ask the Leader, Cabinet Member or Chairman of a committee any question on any report of the Cabinet or a committee (other than a report which is for information only) when that item is under consideration by the Council.’

3. Appointments to Committees

The names of Members appointed to committees are approved at the Annual Meeting of Council. Currently, subsequent amendments must also be approved at a meeting of Council. This leads to unnecessary delay. It is proposed that authority for amendments to Members’ appointments to committees be delegated to the Director, Legal and Assurance. It is important to note that this is an administrative delegation only and will allow political

groups to change their appointments without the need to wait until a meeting of Council. The Council is required by law to give effect to the wishes expressed by political group leaders. Any use of this will be reported to Council for noting.

Recommendations

1) That the Delegations to the Director, Legal and Assurance as detailed in the Constitution, paragraph 15.3.10 be amended by addition of an additional sub-paragraph:

- '(xiii) To change the membership of any committee, substitute or appointment to an outside body in accordance with wishes expressed by the Leader of a political group.

PROVIDED THAT use of this delegated power authorise amendments of Members' appointments to committees that are recommended subsequent to the Annual Meeting of Council.'

4. Scrutiny Committees

That the Constitution be amended throughout to show the internal Scrutiny Committees re-named to add the word 'Policy' to their titles.

Recommendation

(1) That the Scrutiny Committees shall be re-named:

- Corporate Policy and Scrutiny Committee,
- People and Families Policy and Scrutiny Committee and
- Place Services and Economic Growth Policy and Scrutiny Committee
- Health Overview, Policy and Scrutiny Committee.

(2) That the constitution shall be updated with the new names of the committees wherever they occur.

5. Changes to Call-in

At present the call-in procedure applies to all decisions taken by the Cabinet or a Cabinet Member, unless the decision is certified as urgent. Two changes are proposed

(a) A change to the urgency process to align with the process for taking urgent key decisions. This is because at present the most urgent decisions require officers to follow two different urgency processes with different approvers - one to allow the decision to be taken without being on the forward plan and a second to exclude call in. It is proposed that in future the Chairman of the Corporate Policy and Scrutiny Committee will be able to take both decisions.

(b) It is proposed that there are some decisions which ought not to be subject to call-in because they are not substantive decisions affecting council services. These are:

- Making a recommendation to full Council - where all members will be able to participate in the debate and vote on the substantive decision.
- Going out to consultation - where there is no substantive decision, because any substantive decision will be taken later on.
- Responding to a consultation - where the Council is not the ultimate decision maker.
- Appointing individuals to roles – where this is the discretion of the decision maker.

It is important to note that even though call-in will not apply, there will be a full opportunity for Scrutiny to debate any such decision if it so wishes. It is also important to note that this will not affect substantive decisions.

Recommendation

That paragraph 20.15 (xix) of the Constitution be amended to read as follows:

(xix) The call-in procedure set out above does not apply where

- (a) The Chairman of the Corporate Policy and Scrutiny Committee or in their absence the Chairman of the Council or in the absence of both, the Vice Chairman of the Council agrees that it is in the interests of the Council for the decision to be implemented urgently.
- (b) The decision is to make a recommendation to full Council
- (c) The decision is to go out to consultation or to respond to a matter upon which the Council has been consulted; or
- (d) The decision is to appoint an individual to a particular role.

Decisions exempt from call-in on the grounds of urgency shall be reported to the next available meeting of the Council, setting out the decision and the reasons for urgency.

6. Joint Committees

The Council participates in five joint committees and it is proposed that in order to improve compliance with the Local Government Act 2000 we should include the terms of reference of these committees in the constitution.

The joint committees are:

- North Essex Parking Partnership (NEPP) Joint committee
- South Essex Parking Partnership (SEPP) Joint Committee
- ACCESS Pension Fund Pool Joint Committee
- South East Local Enterprise Partnership (SELEP) Accountability Board
- Essex Countywide Traveller Unit (ECTU) Joint Committee.

It is therefore proposed to include the terms of reference for these committees at paragraph 13.3.1 of the constitution as set out in the appendix to this report

Recommended

- 1) The penultimate paragraph in section 13.3 of the constitution be amended to read

The following joint committees exercise Executive Functions in accordance with their terms of reference as set out in Appendix 4 and the agreements currently in operation:

- the South Essex Parking Partnership Joint Committee;
- the North Essex Parking Partnership Joint Committee;
- the Essex Countywide Traveller Unit Joint Committee
- the South East Local Enterprise Partnership Accountability Board
- the ACCESS Pension Fund Pool Joint Governance Committee.

- 2) All bodies named in paragraph 13.3 to be included in the List of Approved Bodies shown as Appendix 3 to the constitution
- 3) A new Appendix 4 of the constitution be created as appended to this report.

7. Change to Job Title of the Monitoring Officer

The individual appointed as Monitoring Officer at Council in May 2016 has recently been appointed to a new role within the Council. It is proposed that he will continue to act as the Council's Monitoring Officer as part of the new role. As a result it is necessary to update the list of statutory officers in paragraph 4.5 of the constitution.

Recommendation

That paragraph 4.5 of the constitution, Statutory Officers be amended such that the words 'Principal Lawyer (Governance)' be deleted and replaced with 'Director, Legal and Assurance.'

8. Number of Motions raised under the 'notice of motion' procedure at Council Meetings

At present paragraph 16.8.2 allows a maximum of 5 motions to be debated at each meeting. Subject to the discretion of the Chairman, each motion is allowed 35 minutes, making a total of 175 minutes available for motions.

Following discussion with the Constitution Working Group, the Leader recommends that the number of motions at each meeting be reduced to 4,

with 2 being allocated to the majority party and the remaining being allocated to opposition groups on a proportionate basis.

On current proportionality this would mean that each of the three opposition groups are allocated a motion at 2 out of every 3 meetings. Under the current rules, each group would be permitted to raise one motion at each meeting.

This proposal has been debated by the Constitution Working Group and is not supported by the leaders of the opposition political groups who regret the loss of motions allocated to them.

Recommendation

That paragraph 16.8.2 of the constitution be amended to read:

16.8.2 Notices of motion

Except for motions which may be moved without notice under paragraph 16.8.5 below, written notice of every motion must be delivered to the Chief Executive not later than 10:30am on the eleventh calendar day before the Council meeting.

Written notice must be signed by the Member intending to move the motion and at least one other.

Other than at the annual budget meeting for which no notices of motions shall be accepted, a maximum of four motions shall be accepted for debate at an Ordinary Meeting of the Council under this standing order.

The motions available at each meeting will be allocated annually by the Chairman in advance of the Annual Meeting in accordance with the following rules:

- (i) A group which has a majority of seats on the Council shall be allocated 2 motions at each meeting where motions are allowed.
- (ii) The remaining motions shall be allocated to other groups in proportion to the proportion of opposition seats held by that group. Where exact proportionality cannot be achieved the Chairman shall have regard to broad proportionality and to the number of motions received by a group in preceding years.

If any Group does not take its allocation of motions at a meeting there will be no reallocation to another Group.

If there are two or more independent members then they shall be considered as a group for the purposes of this rule only.

9. Appointments to Outside Bodies

The Scheme of Members Allowances includes a list of bodies to which the Council appoints members as its representative. Where a body is listed in the list, the Council will pay travel expenses to its appointed representative when undertaking the activities of the body.

The list of bodies is reviewed regularly. A revised list has been prepared, removing those bodies to which the Council no longer makes appointments and adding in new bodies where we do appoint.

The revised list is at appendix 2 to the Council Issues report.

Recommendation

That Appendix 3 of the Constitution is updated with the revised list at Appendix 2 of this report.

Appendix 1 to Council Issues Report

(this will form a new Appendix 4 to the Constitution)

Appendix 4

Joint Committees and their Terms of Reference

For further information please contact Democratic Services

North Essex Parking Partnership Joint Committee

The Joint Committee is authorised to discharge the following functions within Braintree, Colchester, Epping Forest, Harlow, Tendring and Uttlesford districts:

1. Collection of charges for on street parking;
2. The administration of residents' parking schemes and the collection of charges for permits in those districts;
3. Issuing Penalty Charge Notices;
4. Deal with all correspondence, appeals, adjudication and representations to the Traffic Tribunal;
5. Take steps necessary to recover payments and charges due under these functions;
6. Immobilisation, removal, recovery, storage and disposal of vehicles in connection with the above activities;
7. Procurement and maintenance of signs and lines relating to on-street enforcement;
8. Determine the levels and nature of fees and charges in respect of on street car parking provisions in North Essex;
9. Establish and manage the cost of the operation incurred under the Joint Committee;
10. Decide how any surplus is re-invested in parking services;
11. Provide a forum to discuss strategic issues relating to parking across North Essex;
12. Provide a forum to review at a strategic level the success of the Joint Committee
13. Making relevant 'parking' traffic regulation orders (TRO) in accordance with the Traffic Management Act 2004 and the Road Traffic Regulation Act 1984 except where this falls within the remit of ECC in respect of safety, congestion and 'new build'.

South Essex Parking Partnership Joint Committee

The Joint Committee is authorised to discharge the following functions within Basildon, Brentwood, Castle Point, Chelmsford, Maldon and Rochford districts:

1. Collection of charges for on street parking;
2. The administration of residents' parking schemes and the collection of charges for permits in those districts;
3. Issuing Penalty Charge Notices;

4. Deal with all correspondence, appeals, adjudication and representations to the Traffic Tribunal;
5. Take steps necessary to recover payments and charges due under these functions;
6. Immobilisation, removal, recovery, storage and disposal of vehicles in connection with the above activities;
7. Procurement and maintenance of signs and lines relating to on-street enforcement;
8. Determine the levels and nature of fees and charges in respect of on street car parking provisions in North Essex;
9. Establish and manage the cost of the operation incurred under the Joint Committee;
10. Decide how any surplus is re-invested in parking services;
11. Provide a forum to discuss strategic issues relating to parking across North Essex;
12. Provide a forum to review at a strategic level the success of the Joint Committee
13. Making relevant 'parking' traffic regulation orders (TRO) in accordance with the Traffic Management Act 2004 and the Road Traffic Regulation Act 1984 except where this falls within the remit of ECC in respect of safety, congestion and 'new build'.

Essex Countywide Travellers Unit

1. The Joint Committee shall exercise the following functions;
2. The Joint Committee shall be responsible for:
 - 2.1 Overseeing the provision of the baseline services namely:
 - 2.1.1 **Ensuring fire safety on all sites by:**
 - a. Providing advice and guidance on all sites in respect of fire safety including helping to facilitate any on site sessions the Essex County Fire and Rescue Service might wish to undertake.
 - b. Undertaking Site Fire Safety Inspections to assess particular fire risks and how these can be mitigated.
 - c. Undertaking Home Fire Safety Visits to assess particular fire risks and how these can be mitigated
 - 2.1.2 **Improving educational outcomes by ensuring access and take up of pre-school and compulsory education by:**
 - a. Identifying children and young people of pre and compulsory school age living on sites, checking that they are registered in pre-school/school and are attending regularly.
 - b. Working with appropriate departments in partner agencies to deal with any issues and provide support to ensure school attendance.
 - 2.1.3 **Improving education outcomes by facilitating access to further education, Vocational training and other learning opportunities by:**

- a. Identifying any other individuals who have a learning need/wish to improve their skills.
- b. Providing support and practical help to enable individuals to access suitable educational provisions.
- c. Working with partner agencies to undertake targeted initiatives or on site work.

2.1.4 Increasing the number of individuals registering with a GP practice, particularly those with long term conditions by:

- a. Identifying individuals with long term conditions and facilitating access to primary and specialist health services with a focus on attaining permanent registration with a GP practice.
- b. Work with communities and GP practices to foster links, increase understanding and encourage individuals to register with a GP practice.

2.1.5 Working with health partners to develop and promote specific interventions namely: Immunisation, accident prevention, stopping smoking, alcohol awareness, health checks, access to antenatal care, access to dental services, introduce the Health Champions scheme.

2.1.6 To improve the knowledge of, access to, and take up of social care support for carers by

- a. Identifying individuals with an unmet need and referring for an assessment
- b. Facilitating links between the assessor and participant during the assessment if required
- c. If the outcome of the assessment is negative, continuing to provide a point of contact if further assistance/assessment is required.

2.1.7 Addressing the following priority areas: Management of ECC owned sites remain the Councils responsibility however ECTU will address the following priority areas. Despite these areas being addressed by ECTU all final responsibility and decisions remain with the Council.

- a. ECTU are responsible for rent and arrears collection across all sites.
- b. ECTU are responsible for collecting charges and arrears for the direct supply of electricity that has been supplied to sites. ECTU plan to introduce a direct water supply to sites and when this occurs will be responsible for collecting charges and arrears in respect of the same.
- c. ECTU are responsible for routine site maintenance
- d. ECTU are responsible for addressing fly-tipping

2.1.8 Dealing with unauthorised encampments

2.2 Agreeing future Annual Business Plans for the Joint Committee;

2.3 Agreeing all new, or revised, strategies and processes for the implementation of the Partner Authorities' and Chief Constable's policies (such as enforcement);

- 2.4 Agreeing the level of service provision through the annual budget setting process and as set out in this Agreement;
- 2.5 Annually agreeing the level of fees and charges pertaining to the Joint Committee (to be proposed to each Partner Authority's and Chief Constables appropriate decision-making body for final approval as appropriate);
- 2.6 Agreeing an annual budget proposal to be submitted to each Partner Authority's and Chief Constables appropriate decision making body for final approval;
- 2.7 Making decisions relating to the use of funding of end of year deficits and surpluses;
- 2.8 Approving an Annual Report to be made available to the Partner Authorities and Chief Constable; and
- 2.9 Reviewing this agreement at the annual meeting held after 1 April in any year.
- 2.10 Such other functions as the Authorities may from time to time delegate to the Joint Committee with the written agreement of the Joint Committee.
3. The Joint Committee may not delegate the functions referred to in paragraph 2 above;
4. The Joint Committee will not have responsibility for staffing decisions but the Authorities and Council agree that the appointment of a replacement for the Unit Manager will be carried out in consultation between all Authorities and an officer from each of the Authorities shall be invited to take part in the recruitment process if they choose to do so.

Accountability Board of the South East Local Enterprise Partnership

1. The Joint Committee shall exercise and be responsible for:
 - 1.1 the implementation of the Partnership's Accountability and Assurance framework and the all the processes by which bids are assessed, risks considered, approvals made and performance managed
 - 1.2 appraisals and approvals of grants and loans, in accordance with the SELEP Strategic Board recommendations
 - 1.3 monitoring project assessment and delivery
 - 1.4 ensuring accountability from each of the federated areas relating to expenditure and programme delivery
 - 1.5 approving variations to schemes
 - 1.6 quarterly performance reporting on the exceptions basis to the SELEP Strategic Board
 - 1.7 reporting on progress to central government
 - 1.8 any other accountability or assurance function required by central government or recommended by the Accountable Body's auditors or the S.151 Officer of the Accountable Body

- 1.9 approving an Annual report to be made available to the Partner Authorities
 - 1.10 agreeing all new, revised processes, including the Assurance Framework
3. The Joint Committee may perform such other functions as the Partner Authorities from time to time delegate to the Joint Committee with the written agreement of the Joint Committee.

ACCESS Pension Fund Pool Joint Committee in respect of Pensions

Part 1 Functions in relation to the Operator

1. **Specifying Operator services:** Deciding, in consultation with the Councils, the specification of services and functions that the Operator will be required to deliver including the sub-funds and classes of investments required to enable each Council to execute its investment strategy.
2. **Procuring the Operator:** agreeing the method and process for the procurement and selection of the Operator.
3. **Appointing the Operator:** Making a recommendation to the Councils as to the identity of the Operator and the terms upon which the Operator is to be appointed.
4. **Reviewing the Performance of the Operator:** Keeping the performance of the Operator under constant review and making arrangements to ensure that the Joint Committee is provided with regular and sufficient reports from the Officer Working Group to enable it to do so including but not limited to:
 - 4.1 the performance of the Operator against its contractual requirements and any other performance measures such as any Service Level Agreement (SLA) and key performance indicators (KPIs) and Officer Working Group recommendations on any remedial action;
 - 4.2 sub-fund investment performance;
 - 4.3 investment and operational costs including the annual review of investment manager costs;
 - 4.4 performance against the strategic business plan agreed by the Councils.
5. **Managing the Operator:** The Joint Committee shall:
 - 5.1 Make recommendations to the Councils on the termination or extension of the Operator Contract and
 - 5.2 Make decisions about any other action to be taken to manage the Operator Contract including the giving of any instruction or the making of any recommendation to the Operator including but not restricted to recommendations on investment managers (within any regulatory constraints that may apply).
6. **Appointment of Advisers**

- 6.1 The Joint Committee may appoint such professional advisers on such terms as it thinks fit. Any procurement of advisers must comply with the constitution of the Authority designated to undertake the procurement and that Authority will enter into a contract with the appointed adviser on behalf of the Authorities.
- 6.1 The Joint Committee may appoint such professional advisers on such terms as it thinks fit. Any procurement of advisers must comply with the constitution of the Authority designated to undertake the procurement and that Authority will enter into a contract with the appointed adviser on behalf of the Authorities.
- 6.2 The Joint Committee shall decide which tasks shall be performed by the Client Unit and which Council shall manage the Client Unit including the employment arrangements for employees in the Client Unit.

Part 2 Functions in relation to management of Pool Assets

7. The Joint Committee shall make recommendations to the Councils on the strategic plan for transition of assets that are to become Pool Assets.

Part 3 Functions Concerning Pool Aligned Assets

8. Making recommendations to the Councils about Pool Aligned Assets (including proposals concerning the migration of investments-such as passive investments via life fund policies-to become Pool Aligned Assets) in accordance with this Agreement or any other delegation to the Joint Committee by the Councils.

Part 4 Functions concerning Business Planning and Budget

1. Make recommendations to the Councils about the annual strategic business plan for the Pool
2. Determine the budget necessary to implement that plan and meet the expenses of undertaking the Specified Functions (insofar as they will not be met by individual transaction costs paid by Councils to the Operator) in accordance with Schedule 5 hereof.
3. Keep the structures created by this Agreement under review from time to time and make recommendations to the Councils about:
 - 3.1 the future of the Pool;
 - 3.2 any changes to this Agreement; and
 - 3.3 as to the respective merits of continuing to procure operator services by means of a third party or by creation of an operator owned by the Councils.
4. The Joint Committee is required to commence the first review of this Agreement by the second anniversary of its first meeting.

5. The Joint Committee is required to undertake a review of the Pool and this Agreement:
 - 5.1 to be completed 18 months before the expiry of each and every Operator Contract including as a result of the exercise of any option to terminate the Operator Contract;
 - 5.2 whenever a Council gives notice of withdrawal under clause 12 of this agreement

Appendix 2 to Council Issues Report

This will replace the current Appendix 3 to the Constitution

Abberton Rural Training

ACCESS Pension Fund Pool Joint Committee

Active Essex Foundation

Adoption Panel North

Adoption Panel South

Adoption Panel West

Age UK Essex

Ann Johnson's Educational Foundation

AONB Suffolk Coast and Heath Advisory Committee

Bancroft School

Basildon and Brentwood CCG

Basildon and Thurrock University Hospital NHS Foundation Trust

Basildon Bus Forum

Billericay Educational Trust

Bradwell Local Community Liaison Committee

Bradwell Quarry Liaison Group

Bulls Lodge Liaison Group

Canewdon Charities

Castle Point and Rochford CCG

Civilian Military Partnership Board

Chelmsford Children's Centre Partnership Group

Chelmsford Educational Foundation

Chelmsford Youth Strategy Group

Coastal Renaissance Partnership Board (CRPB)

Colchester Hospital University Trust (formerly) Essex Rivers NHS Foundation Trust - Members Council

County Councils Network (CCN)

Crouch Harbour Advisory Committee

Crumps Farm Liaison Group

Danbury Lakes Country Park Forum

Dedham Vale AONB and Stour Valley Joint Advisory Committee

Earls Colne and Halstead Educational Charity

East of England - Energy Group (Observer)

East of England LGA (EELGA) Assembly

East of England LGA Employment and Skills Panel

East of England Regional Transport Forum

Epping and Theydon Garnon Joint Charities

Epping Forest Locality Panel

Essex Association of Local Councils

Essex Cares limited

Essex Coastal Forum

Essex Countywide Traveller Unit (ECTU) Joint Committee.

Essex Local Highways Panel - Basildon

Essex Local Highways Panel - Braintree

Essex Local Highways Panel - Brentwood

Essex Local Highways Panel - Castle Point

Essex Local Highways Panel - Chelmsford

Essex Local Highways Panel - Colchester

Essex Local Highways Panel - Epping Forest

Essex Local Highways Panel - Harlow

Essex Local Highways Panel - Maldon

Essex Local Highways Panel - Rochford

Essex Local Highways Panel - Tendring

Essex Local Highways Panel - Uttlesford

Essex Partnership Steering Group

Essex Partnership University Foundation Trust

Essex Rural Partnership

Essex Waterways Ltd: Chelmer and Blackwater Navigation

Fawbert and Barnard's Educational Foundation

Feering and Kelvedon Local History Museum

Fire Authority

Firstsite

Fitch and Mott Trust

Fostering Panel - Mid

Fostering Panel - North East 1 & 2

Fostering Panel - South

Fostering Panel - West

Gosling Education Foundation

Grange Farm Centre Trust

Great and Little Leighs Educational Charity (British School, Great Leighs)

Great Notley Country Park Joint Partnership Board

Harlow College of Further Education Corporation

Harlow Strategic Partnership for Educational Attainment

Hatfield Forest National Trust Local Committee - Management Committee

Haven Gateway Partnership

IGNITE Enterprise Centre at Braintree

Kent and Essex Inshore Fisheries and Conservation Authority

King Edward VI School at Chelmsford (Foundation) V.C.

Lee Valley Regional Park Authority

Leverton Educational Foundation

LGA - Executive Board

LGA - General Assembly

LGA City Regions Board

Local Children's Partnership Board - Mid Essex

Local Children's Partnership Board - North East Essex

Local Children's Partnership Board - South East Essex

Local Children's Partnership Board - South West Essex

Local Children's Partnership Board - West Essex

Local Strategic Partnership - Basildon

Local Strategic Partnership - Chelmsford

Local Strategic Partnership - Epping Forest

Local Strategic Partnership - Harlow 20/20

Local Strategic Partnership - Rochford

Local Strategic Partnership - Uttlesford

Local Strategic Partnership - Castle Point

Locality Board - Braintree

Locality Board - Epping Forest

Locality Board - Maldon

Locality Board - Tendring

Locality Board - Uttlesford

Mid Essex CCG

National Association of Areas of Outstanding Natural Beauty

North East London Joint Health Overview and Scrutiny Committee

North Essex CCG

North Essex Mental Health Partnership Trust

North Essex Parking Partnership (NEPP)

Partnership Member Board - Waste

Princess Alexandra Hospital NHS Foundation Trust

Regional Flood & Coastal Committee Anglian (Central)

Regional Flood & Coastal Committee Anglian (Eastern)

Regional Flood & Coastal Committee Thames

Reserve Forces and Cadets Association for East Anglia (East Anglia RFCA)

Rural Community Council of Essex (RCCE)

Safer Essex

Saffron Walden Museum Society

Saffron Walden Town Library Society

South East Local Enterprise Partnership (SELEP) Accountability Board

South Essex Parking Partnership (SEPP)

Southend Airport Consultative Committee

Southend University Hospital NHS Foundation Trust

Standing Advisory Committee for Religious Education (SACRE)

Stansted Airport Community Trust

Stansted Airport Consultative Committee

Thames Estuary 2100 Strategic Programme Board

Thames Gateway South Essex Partnership

The Plume Educational Trust

Thomas Plume's Library

Transport Routes Appeal Panel

Visit Essex Board

West Essex Clinical Commissioning Group

Youth Strategy Group - Basildon

Youth Strategy Group - Braintree

Youth Strategy Group - Brentwood

Youth Strategy Group - Castle Point

Youth Strategy Group - Chelmsford

Youth Strategy Group - Colchester

Youth Strategy Group - Epping Forest

Youth Strategy Group - Harlow

Youth Strategy Group - Maldon

Youth Strategy Group - Rochford

Youth Strategy Group - Tendring

Youth Strategy Group - Uttlesford