

<b>Report title:</b> Provision of Adult Community inpatient beds at Clacton and Fryatt Hospitals	
<b>Report to:</b> Health Overview Policy and Scrutiny Committee	
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<b>Date:</b> 2 December 2020	<b>For:</b> Discussion and identifying any follow-up scrutiny actions
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<b>County Divisions affected:</b> Not applicable	

## 1. Introduction

- 1.1 The purpose of this brief paper is to provide HOSC members with an update on the provision of adult community inpatient beds at Clacton and Fryatt hospitals.

## 2. Action required

- 2.1 The Committee is asked to consider this report and identify any issues arising.

## 3. Background

- 3.1 Following a review of the Community Beds Service undertaken during 2018/19 in collaboration with Anglian Community Enterprise (ACE) as the providers of the Community Beds service, work continues to consider the future configuration of Community Beds across North East Essex. The drivers behind this are:

- Poor environment for wards at Clacton Hospital resulting in inability to deliver appropriate models or care;
- Inability to recruit and retain staff where there are poor working environments;
- Unable to redevelop two wards within scope of the STP capital funded Clacton Hospital Redevelopment;
- Significant void space at Fryatt Hospital, Harwich, in a community hospital building <15yrs old.

## 4. Provision of community beds at Clacton and Fryatt Hospitals

- 4.1 Prior to Covid-19, a total of 37 community beds were provided on the Clacton site with a further 21 provided at Fryatt Hospital in Harwich.
- 4.2 During the pandemic these bed numbers have been increased to 56 at Clacton

and 25 at Fryatt respectively, as building work at Fryatt prevented these being distributed across the system within the time required for Covid-19 mobilisation.

- 4.3 Whilst provision on the Clacton Hospital site has been increased during the outbreak, occupancy rates of these beds have remained relatively low.
- 4.4 While NHS planning assumptions have required us to ensure the same number of additional Covid-19 beds remain in place and operational until the end of March 2021, we will look to redistribute some of these beds from Clacton to Fryatt, once the building work is complete at Fryatt. This is due to the increased numbers of single rooms and improved environment at Fryatt which will help the system to ensure infection control nursing principles are better managed.
- 4.5 Taking into account the needs of the local population and service delivery models, the local system currently requires 65 beds (excluding Covid-19 modelling). Over the next five to ten years this figure will need to increase to approximately 80 beds to react to population and age demographic growth.
- 4.6 During a recent options appraisal workshop, two potentially sustainable options were identified which took into account the previous public engagement
- 4.7 These options propose a small increase in the overall bed base over the next five years with a maintained presence of a ward at Clacton Hospital and greater utilisation of Fryatt Hospital.
- 4.8 Whilst the number of beds on each of the two sites will look to be varied from the current baseline provision, both options look to meet the current bed modelling requirements and maximise the estate and patient demand in the most efficient way possible.
- 4.9 The modelling now retains end of life bed capacity at both sites and allows for patients needing post Covid-19 rehabilitation and other conditions requiring rehabilitation needs to be supported in the community in facilities that include gyms to support rehabilitation activity.

## **5. Previous public engagement**

- 5.1 During 2018, over 400 people gave their responses to a public engagement exercise which explored future options for the community beds at the Clacton Hospital site including the preferred option at the time which was to move all beds from Clacton to Harwich and to use some nursing home capacity for end of life care support in the community.
- 5.2 The CCG has listened to the concerns raised by residents regarding transport links and a community wish to retain some inpatient provision at Clacton within that engagement and has continued to work to keep reviewing model options over the last 2 years.
- 5.3 The modelling for community provision and the landscape for provision of care in communities has moved on since that initial consultation as such it is now the CCG's intention is to continue to explore the two preferred options and then

communicate with the public which one it will pursue, neither of which now includes closing all adult community beds at Clacton.

- 5.4 The CCG will also invite people to email or write to the CCG with any additional comments they may wish to make about the intentions regarding the use of these beds.

## **6. Next steps**

- 6.1 The CCG intends to update HOSC at a future meeting with further details of the project.
- 6.2 The CCG will also arrange a virtual meeting with the chair Cllr Anne Brown, Cllr Andy Wood, Cllr Mark Stephenson and Cllr Dave Harris to agree these next steps.

## **7. Appendices – none**